

# Public Document Pack



<b>MEETING:</b>	Cabinet
<b>DATE:</b>	Wednesday, 28 November 2018
<b>TIME:</b>	10.00 am
<b>VENUE:</b>	Reception Room, Barnsley Town Hall

## AGENDA

1. Declaration of pecuniary and non-pecuniary interests
2. Leader - Call-in of Cabinet decisions

### Minutes

3. Minutes of the previous meeting held on 14th November, 2018  
(Cab.28.11.2018/3) (*Pages 3 - 4*)

### Items for Noting

4. Decisions of Cabinet Spokespersons (Cab.28.11.2018/4) (*Pages 5 - 6*)

### Petitions

5. Petitions received under Standing Order 44 (Cab.28.11.2018/5)

### Items for Decision/Recommendation to Council

#### Core Services Spokesperson

6. Corporate Plan Performance Report - Quarter 2 ending 30th September 2018  
(Cab.28.11.2018/6) (*Pages 7 - 60*)
7. Corporate Financial Performance Report - Quarter 2 ending 30th September 2018 (Cab.28.11.2018/7) (*Pages 61 - 96*)
8. Capital Programme Performance Report - Quarter 2 ending 30th September 2018  
(Cab.28.11.2018/8) (*Pages 97 - 130*)
9. Treasury Management Activities and Leasing Review - Quarter 2 ending 30th September 2018 (Cab.28.11.2018/9) (*Pages 131 - 146*)  
RECOMMENDED TO FULL COUNCIL ON 29<sup>TH</sup> NOVEMBER, 2018

#### Place Spokesperson

10. Barnsley Rail Vision 2018 Key Messages (Cab.28.11.2018/10) (*Pages 147 - 168*)

To: Chair and Members of Cabinet:-

Councillors Houghton CBE (Chair), Andrews BEM, Bruff, Cheetham, Gardiner, Howard, Miller and Platts

Cabinet Support Members:

Councillors Franklin, Frost, Daniel Griffin, Pourali, Saunders and Tattersall

Chair of Overview and Scrutiny Committee

Chair of Audit Committee

Diana Terris, Chief Executive

Rachel Dickinson, Executive Director People

Matt Gladstone, Executive Director Place

Wendy Lowder, Executive Director Communities

Julia Burrows, Director Public Health

Andrew Frosdick, Executive Director Core Services

Alison Brown, Service Director Human Resources and Business Support

Michael Potter, Service Director Business Improvement and Communications

Neil Copley, Service Director Finance

Katie Rogers, Head of Communications and Marketing

Anna Marshall, Scrutiny Officer

Ian Turner, Service Director, Council Governance

Corporate Communications and Marketing

Please contact Ian Turner on email [governance@barnsley.gov.uk](mailto:governance@barnsley.gov.uk)

Tuesday, 20 November 2018



<b>MEETING:</b>	Cabinet
<b>DATE:</b>	Wednesday, 14 November 2018
<b>TIME:</b>	10.00 am
<b>VENUE:</b>	Reception Room, Barnsley Town Hall

## MINUTES

### Present

Councillors Houghton CBE (Chair), Andrews BEM, Cheetham, Gardiner, Howard, Miller, Platts and Saunders (for Bruff)

**Members in Attendance:** Councillors Franklin, Daniel Griffin, Pourali and Sheard

### 125. Declaration of pecuniary and non-pecuniary interests

Councillors Houghton and Miller declared non-pecuniary interests in Minute 132 as their wife and daughter respectively worked in Adult Social Care.

### 126. Leader - Call-in of Cabinet decisions

The Leader reported that no decisions from the previous meeting held on 31<sup>st</sup> October, 2018 had been called in.

### 127. Minutes of the previous meeting held on 31st October, 2018 (Cab.14.11.2018/3)

The minutes of the meeting held on 31<sup>st</sup> October, 2018 were taken as read and signed by the Chair as a correct record.

### 128. Minutes of the South Yorkshire Waste Partnership held on 6th July, 2018 (Cab.14.11.2018/4)

The minutes of the South Yorkshire Waste Partnership held on 6<sup>th</sup> July, 2018 were noted.

### 129. Minutes of the Barnsley, Doncaster and Rotherham Joint Waste Board held on 6th July, 2018 (Cab.14.11.2018/5)

The minutes of the Barnsley, Doncaster and Rotherham Joint Waste Board held on 6<sup>th</sup> July, 2018 were noted.

### 130. Decisions of Cabinet Spokespersons (Cab.14.11.2018/6)

There were no Records of Decisions by Cabinet Spokespersons under delegated powers to report.

### 131. Petitions received under Standing Order 44 (Cab.14.11.2018/7)

It was reported that no petitions had been received under Standing Order 44.

**People (Safeguarding) Spokesperson**

**132. Outcome of the Peer Challenge of Adult Social Care in the Borough  
(Cab.14.11.2018/8)**

**RESOLVED** that the outcomes of the Peer Challenge be noted and the next steps in achieving progress against the areas for consideration, identified by the Peer Reviewers, as part of building upon the good practice already established.

.....  
Chair

**BARNSLEY METROPOLITAN BOROUGH COUNCIL**

**CABINET SPOKESPERSONS' DECISIONS**

**Schedule of Decisions taken for week ending 16<sup>th</sup> November, 2018**

<b><u>Cabinet Spokesperson</u></b>	<b><u>Item</u></b>	<b><u>Decisions</u></b>
1. Leader	Officer Delegations in relation to Article 4 Directions (Permitted Development)	That the Head of Planning and Building Control be authorised, in consultation with the Place Cabinet Spokesperson, to make and confirm Article 4 Directions in respect of the removal of permitted development rights, in accordance with the Town and Country Planning (General Permitted Development) Order 2015, and the Responsibility for Executive Functions – Officer Delegations be amended accordingly.

This page is intentionally left blank

## BARNSELY METROPOLITAN BOROUGH COUNCIL

This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan.

### REPORT OF THE DIRECTOR OF CORE SERVICES TO CABINET ON 28<sup>th</sup> NOVEMBER 2018

#### **CORPORATE PLAN PERFORMANCE REPORT** **QUARTER 2 JULY TO SEPTEMBER 2018**

#### **1. PURPOSE OF REPORT**

- 1.1 The purpose of this report is to introduce and provide an overview of the council's latest Corporate Plan Performance Report, drawing upon information available for Quarter 2 (Q2), and illustrate progress achieved in delivering the priorities and outcomes of the Corporate Plan 2017-2020.

#### **2. RECOMMENDATIONS**

**It is recommended that:**

- 2.1 **Cabinet review, challenge and scrutinise the contents of the report in relation to the delivery of the Corporate Plan priorities and outcomes.**
- 2.2 **Cabinet receives a follow up report arising from the Quarter 2 report on:**
- OC5 - Energy derived from renewable sources
- 2.3 **Note the inclusion of the Stronger Communities quarterly narrative report which details the contribution of Area Council's and Ward Alliances to the Corporate Plan priorities and outcomes.**
- 2.4 **This report is shared with the Overview and Scrutiny Committee to inform and support their ongoing work programme.**

#### **3. INTRODUCTION/BACKGROUND**

- 3.1 The Corporate Plan contains three priorities, supported by 12 outcomes. These are reflected in the 2020 Outcomes Framework and outline what the council has committed to undertake in order to deliver the priorities. It is also recognised that the council is not solely accountable for delivering these outcomes, as it works in partnership with other organisations.
- 3.2 The framework identifies what the council is seeking to achieve for the people of Barnsley, as defined in our key strategies and plans, and a series of objectives which focus on specific areas of service delivery and support for the borough and its residents. Progress against the 2020 Outcomes Framework will be managed and communicated through the Corporate Performance Report indicators and narrative.

#### 4. Corporate Plan Scorecard

THRIVING & VIBRANT ECONOMY	PEOPLE ACHIEVING THEIR POTENTIAL	STRONG & RESILIENT COMMUNITIES
1. Create more and better jobs and good business growth	6. Every child attends a good school and is successful in learning and work	10. People volunteering and contributing towards stronger communities
2. Increase skills to get more people working	7. Reducing demand through improving access to early help	11. Protecting the borough for future generations
3. Develop a vibrant town centre	8. Children and adults are safe from harm	12. Customers can contact us easily and use more services online
4. Strengthen our visitor economy	9. People are healthier, happier, independent and active	
5. Create more and better housing		

**Key** – The ratings are based upon the performance indicators that relate to each Corporate Plan outcome and 2020 Outcome Framework achievement to provide a rounded picture of performance, including financial performance.

R	Performance against majority of indicators is below target for this point of the year
A	Performance is mixed, some indicators will be on track to achieve targets and others will require improvement to achieve targets
G	Performance against majority of indicators is in line with targets for this point of the year

#### 5. Progress against Priorities and Performance Measures

- 5.1 This section provides a headline overview of the Q2 position for each priority area, based on the data and narrative provided in the performance report. The Q2 Corporate Performance [data table](#) can be accessed here:

##### Changes in RAG Ratings for Q2

Three Outcomes have changed from green to Amber in Q2 and one from Amber to Green compared to Q1.

Outcome 6 - Every child attends a good school and is successful in learning and work.

Three of the six reported PIs are rated Red (two of which are annually reported). The other 3 PIs are Green. Red RAG Rated PI's for Outcome 6 are; PE76 Proportion of pupils attending all schools and settings judged Good, PE73 Average Progress 8 score per pupil (reported annually in Q2) and PE72 Average Attainment 8 score per pupil (reported annually in Q2).

Outcome 8 – Children and adults are safe from harm. Whilst two indicators have moved from Amber to Green, one has gone from Green to Red and another Green to Amber taking the Outcome rating to Amber. PE94 Percentage of assessments for children's social care carried out in 20 days of referral has changed from green to red. PE95 % of children in care who are placed in a family fostering placement has changed from Green to Amber

Outcome 11 – Protecting the borough for future generations. OC5 Energy Derived from Renewable sources is not performing well and hasn't for at least two quarters and is also flagged for a follow up report. OC6 BMBC Local Spend has also been red for two quarters and has declined from Q1.

Outcome 9 – People are healthier, happier, independent and active - has moved from Amber to Green. All performance indicators reported in Q2 are green, including two annually reported indicators; PE45 - Excess weight in children 4-5years old and PE46 - 10-11year olds.

## **5.2 Area Council and Ward Alliance Contribution to Corporate Priorities**

For some time we have considered how we ensure that the contributions from the work of Area Councils and Ward Alliances can be factored into the corporate performance report. We have included in this report pack the Stronger Communities quarterly narrative report which describes how their work aligns to the corporate priorities.

### **Priority: Thriving and Vibrant Economy**

- 5.3 We have developed a long-term plan to grow the economy for the borough. Working with the private sector, supporting them to create better conditions and infrastructure, helping to safeguard existing jobs and businesses and stimulate the growth of more and better jobs and homes. We want to make sure there are more job opportunities for Barnsley residents to help the local economy, provide positive role models for young people, and reduce the extent of worklessness and poverty across the borough.

### **Examples of performance trends and achievements**

- 47 new businesses started with our help during Q2, bringing the year to date total to 83. We are on track to achieve the annual target of 145.
- We supported 190 businesses to expand since April 2018, 91 of these were in Q2. We have achieved 86% of our 2018/19 target.
- 712 private sector jobs have been created with our support so far in 2018/19, 244 of these were in Q2 and we are on track to achieve our target.
- 23 businesses relocated to the borough helping to create 112 jobs and secure over £10.6 million of private sector investment in the year to date. We are on track to achieve the annual target.
- We have now exceeded our target for improving employment opportunities for those with learning disabilities. 3.3% of our cohort are in employment against a target of 3.2%.
- 62.5% of our care leavers are in employment, education or training; this is higher than regional and national averages.
- 545 new homes have been completed since April 2018, 66 of these can be defined as affordable and we are on track to achieve our annual targets.
- Town centre footfall was 11% higher in Q2 than the same period last year and we are on track to achieve our target.
- We've returned 96 homes back to use so far this year. There has been a net reduction of 130 empty homes in Barnsley since April 2018.

### **Areas for Improvement**

- We need to increase the number of apprenticeship starts. At the end of Q2 there have been 1.93% starts in the year against a target of 2.3%.

### **Priority: People Achieving Their Potential**

- 5.4 It is important for the future of the borough that we help children, young people and families to achieve their potential and have the right skills and qualifications to access better education, employment or training. We also want to encourage young people to make a positive contribution in their communities. We have a crucial role in protecting and safeguarding the most vulnerable and at risk of harm. We will continue to challenge and raise our standards whilst looking at how we can manage and reduce demand for our services more effectively. For people to achieve their potential we need to create a healthier, happier, independent and more active population.

### **Examples of performance trends and achievements**

- The proportion of Barnsley 10 to 17 year olds entering the youth justice system fell significantly in figures reported in Q2. The rate per 100,000 fell to 239 between July 2017 and June 2018. Performance is now better than our national and South Yorkshire comparators.
- Permanent admissions to residential and nursing care continue to improve. The total so far for those aged over 65 is 159, which is significantly lower than the same period last year (260).
- 136 claims of significant and sustained improvement for families under the Troubled Families programme were submitted to date, representing 91% of this year's target.
- The proportion of Barnsley children at both Reception and Year 6 with excess weight remains significantly better than the national average.

### **Areas for improvement**

- The Average Attainment 8 Score per pupil at KS4 reduced at a greater rate than the England average. The gap has therefore widened and local performance is below the national, regional and statistical neighbour averages.
- The Average Progress 8 Score has improved slightly to -0.14, but is still below the national average.
- The percentage of assessments for children's social care carried out within 20 days of referral in Q2 (25.8%) is below the Q1 figure of 39.6%.

### **Priority: Strong and Resilient Communities**

- 5.5 We need to ensure better use of the physical assets, skills and knowledge that are in every community in Barnsley so that we can utilise these resources more efficiently. Working together with the community, customers and partners becomes more important as we try to reduce the dependency on council services by creating stronger communities and designing innovative and different services.

### **Examples of performance trends and achievements**

- 3,155 people volunteered in local communities during Q2, over 1,000 more than last year, this included 340 new volunteers. The number of volunteer hours equates to £213,570, which is more than half of the annual target.
- 53 days of Employer Supported Volunteering were taken by our staff in Q2, bringing the year to date total to 125, and we are on track to achieve the target.
- We are on track to meet the 60% target for this year for the proportion of transactions with the council carried out online. The Q2 figure was 57.2%; this is nearly 11% more than this time last year.

- 97.5% household waste was diverted from landfill in Q2; this is above the 95% target.
- 95% of category 1 road defects (pot holes) were repaired within 24 hours; which improves upon Q1 performance.
- Fly tipping on council land has reduced by almost 7% compared to Q2 last year. 96% of fly tipping was cleared within seven days.

#### **Areas for further improvement**

- 5% of our energy was derived from renewable sources so far this year, it is unlikely that the annual target will be reached.
- To address the shortfall in income from recycle sales, we are focussing on the quality of materials we collect at the kerbside.
- We have experienced a slight drop in recycling rates at the kerbside. Green waste is around 28% down on Q2 last year due to the hot dry summer.

### **6. Implications for Local People / Service Users**

- 6.1 The report includes a number of performance issues and implications for local people and service users across the three priorities set out in the Corporate Plan. In addition, the Strong and Resilient Communities section of the report includes specific indicators measuring levels of complaints and our responsiveness to them, and trends in how customers contact the council.

### **7. Financial Implications**

- 7.1 There are no direct financial implications arising from this report, however there are likely to be resource implications arising from any required improvement activity. The content of the performance report makes reference to the links between performance and the financial context of this performance, highlighting those areas where there is significant over or under spend compared to the budget, and the reason for these. More in depth information can be found in the Finance cabinet report being presented alongside this report.

### **8. Employee Implications**

- 8.1 All employees are key enablers in the delivery of the council's priorities and outcomes and contribute to this success through their daily activities.

### **9. Communications Implications**

- 9.1 The report has a number of potential communication implications both externally and internally.
- 9.2 The quarterly and year end narrative report documents are made available on the council's website, in line with transparency requirements for publication of information about the council's performance, along with a press release highlighting some headline points from the report.
- 9.3 To further enhance awareness of the work of the council, we promote a link to the Corporate Plan Performance Report on social media at various intervals via our Communications and Marketing team. Short animations which reflect our performance are being posted on social media.
- 9.4 The corporate hashtags are being used in order to streamline messages posted on social media to better communicate how the council is achieving the priorities. It will also enable us to monitor coverage by priority. Communications and Marketing will add these hashtags to any social media communications that relates to a priority outcome.

## **10. Consultations**

- 10.1 Consultations have taken place with a number of officers from all Directorates within the council who have contributed to the report and its content.
- 10.2 Consultation has also taken place with all members of the Senior Management Team who have collectively reviewed the report.

## **11. Risk Management Issues**

- 11.1 The report identifies a number of performance issues and risks as an underlying consideration throughout the report under each of the outcomes.

If you would like to inspect background papers for this report, please email [governance@barnsley.gov.uk](mailto:governance@barnsley.gov.uk) so that appropriate arrangements can be made.

OUR VISION  
WORKING TOGETHER FOR  
A BRIGHTER FUTURE  
A BETTER BARNSELEY

# Corporate Plan Performance Report

THRIVING &  
VIBRANT ECONOMY

PEOPLE ACHIEVING  
THEIR  
POTENTIAL

STRONG &  
RESILIENT COMMUNITIES



Quarter 2

July – September 2018

## Welcome to Our Corporate Plan Performance Report

The council's Corporate Plan for 2017-20 sets out what we aim to achieve over the next three years to improve outcomes for our customers and the community. It explains what we want to do, how we plan to do it, and how we'll measure whether we're on track to achieve it. We feel that specific areas warrant greater attention, emphasis, and possibly resources, to influence other areas of activity and make the greatest impact overall, so this is where we'll focus our performance management and reporting arrangements to keep a closer eye on how well we're doing.

**Our three main priorities are:**



Each priority is broken down into outcomes, which are long term and sustainable benefits that support the overall success of the priority. For each outcome there are performance indicators (PIs) which are the activities that we measure to understand whether we're on track to achieve it.

This report provides an overview on how we are performing for the quarter. It should be read in partnership with the accompanying performance Data table (a link to which is available on the last page of this report).

Throughout the document you will see that some of the figures are coloured differently. This “RAG Rating” indicates how we are performing against our targets and is explained below, where figures are not coloured, there are no targets set but we still want to monitor our performance



*Performance is more than 10% below target for this point of the year*

*Performance has been satisfactory and within 10% of the target for this point of the year*

*Performance against indicator is in line with targets or better for this point of the year*

# Corporate Plan Score Card July – September 2018 (Quarter 2)

## THRIVING & VIBRANT ECONOMY

## PEOPLE ACHIEVING THEIR POTENTIAL

## STRONG & RESILIENT COMMUNITIES

1. Create more and better jobs and good business growth

6. Every child attends a good school and is successful in learning and work

10. People volunteering and contributing towards stronger communities

2. Increase skills to get more people working

7. Reducing demand through improving access to early help

11. Protecting the borough for future generations

3. Develop a vibrant town centre

8. Children and adults are safe from harm

12. Customers can contact us easily and use more services online

4. Strengthen our visitor economy

9. People are healthier, happier, independent and active

5. Create more and better housing

The ratings are based upon the performance indicators that relate to each Corporate Plan outcome to provide a rounded picture of performance, including financial performance.

**R** Performance against majority of indicators is below target for this point of the year

**A** Performance is mixed, some indicators will be on track to achieve targets and others will require improvement to achieve targets

**G** Performance against majority of indicators is in line with targets for this point of the year

## Outcome 1 - Create more & better jobs & good business growth

We've helped **83** new businesses to start trading in the last six months and supported **190** businesses to grow.

Our work with the private sector has created **712** jobs for the borough in the last six months.

Page 16 Since April 2018, **23** companies have chosen to locate in Barnsley.

This has created 112 new jobs and secured nearly £10.36M of private sector investment for the area.



### Speculative Development – PIF 2

Inward investment levels remain strong and we are using our Property Investment Fund Two and Sheffield City Region JESSICA funding for speculative development in the borough.

Two units have been built at Capitol Park and one is already occupied by a local manufacturer. Construction of five developments should start in the next 3-6 months, creating 540,000 sqft of commercial space. These will be marketed to ensure that they are occupied promptly which will encourage further inward investment and the retention of local companies that are expanding.



## Outcome 2 – Increase skills to get more people working

Barnsley's Not in Employment Education or Training (NEET) and Not Known average for 16 and 17 year olds is **9.1%**

**62.5%** of Care leavers aged 19, 20 & 21 are in Employment, Education or Training. This is better than the national and regional average, and better than our statistical comparators.

Our apprenticeship programme is helping us to achieve this through the creation of five ring-fenced placements, which are currently filled.

All of the apprentices from last year have been successful in gaining permanent employment. Seven of our care leavers are studying at university – this is more than any other previous year.

Employment opportunities for those with learning disabilities has increased to **3.3%**.

We continue to support people with Learning Disabilities into work. Our supported employment pilot for people with a learning disability has begun, and Northern College is to pilot a first step course to develop employment competencies.

### Healthy Workplace Awards

The South Yorkshire Workplace Wellbeing Award standards have now been designed and will be launched shortly. 66 Barnsley companies are currently working to improve their workplace wellbeing

To help celebrate businesses that are engaging in workplace health and wellbeing programmes, the first Healthy Workplace Awards took place in September. The award for the best workplace health intervention went to AMCO. The Workplace Health Champion award was won by an employee from Distinction Doors. The award for Barnsley's Healthiest Business went to XPO Logistics.

### Getting Ready for Work

The "Business Education Alliance" project is underway, and aims to engage local small to medium enterprises and build their capacity to offer employability support to young people.

Work is underway to launch two European Social Fund (ESF) projects in October. The two projects "Pathways to Progression" and "Pathways to Success" will target priority groups of young people and adults.

Work Readiness Competencies are being promoted and embedded in careers education, advice and guidance in schools, and links have been made with the Youth Council to promote these.

### Apprenticeships

105 apprentices started in the year to date. This is

**1.93%** of the workforce.

This is below our target, but an increase compared to the last quarter.

# THRIVING & VIBRANT ECONOMY

## Outcome 3 – Develop a vibrant town centre



### Dancing Town

This event was held in Mandela Gardens over two weeks with a food and drink offer supplied by independent local businesses. As well as programmed, professional entertainment, local groups also used the stage and dancefloor.

Special attractions included an opening night of Northern Soul, a country themed day with live bands, local line dancing groups, hay bales and a bucking bronco. A number of dance genres were featured including street, jive, swing, breakdance, salsa, line dancing, ballroom and lots more.

The event drew nearly 5,000 people into an under used area and created something that can grow into an annual event which will help to promote the wider town centre offer, increase footfall and spending, retain existing customers and attract new ones and support the night time economy.

Page 18

**%** Increase in footfall compared to the same period in 2017. The opening of the new market Food Hall in September has contributed to this.

Market occupancy levels are lower as stallholders who aren't moving to the new market are winding down their business.

Occupancy of retail units in the town centre is slightly below target as vacant units in the market have now been added to the total available space. As these units are let in the coming months, occupancy levels will increase.

During Q2 there have been significant staffing changes in the Town Centre Policing team which has affected capacity, therefore only **5** Public Spaces Protection Order (PSPO) dispersal instructions were made, and there were no repeat dispersal orders issued.

### Glassworks - Food Hall opens for business!

Three butchers, two fishmongers and the deli moved from the old Meat and Fish Market into the new Food Hall. A cheesemonger, a baker and a new butcher will open shortly. This market now opens until 5pm each day, 6 days a week. Trader feedback has been extremely positive, regular shoppers are still visiting and all stallholders are reporting new people coming in to the market.

Look North broadcast interviews with traders, Cllr Houghton, Diana Terris (BMBC CEO) and shoppers. BBC Radio Sheffield also broadcast the interviews and pre-recorded their two hour Sunday morning show from the Food Hall. Comments from the public include that the new market is impressive, high quality and clean.



## Outcome 4 – Strengthen our visitor economy



37 new archive donations in Q2 will help to widen our appeal to archive users and researchers. Our online catalogue caters for remote customers and recently an American academic commissioned a digital copy of a 19<sup>th</sup> century coalmining diary. Promoting our archive encourages visitors to Barnsley and this contributes to our local economy.

- In Q2 **15,685** people visited the Cooper Gallery, a 21% increase compared to Q2 last year.
- We welcomed **7,000** people to our archives this summer, a 20% increase on last year.
- Experience Barnsley had fewer visitors in Q2 than the same period last year but still achieved 47% of the annual target at half year.
- The average number of visitors to Elsecar Heritage Centre is **44,000** per month. 55% of annual visitor target has been reached.
- Worsborough Mill has performed above expectations.
- The Cannon Hall Lakes restoration is now complete.
- Barnsley Museum's Heritage Trust donations and shop takings increased by **70%** and **60%** respectively compared to the same period last year.
- The TV coverage from Eurosport and ITV4 of the town centre Criterium Races had over **120,000** viewers.
- **£15,000** funding has been secured to support the new Winter Festival.

### Bears! At the Cooper Gallery



The exhibition, produced by The National Centre for Children's Books, was inspired by bears in children's stories and was aimed at young families and the older age group who have a sense of nostalgia. Visitors were introduced to famous bears such as Rupert and Winnie the Pooh and new stories filled with polar bears, pandas and toy bears. There was also singing at a teddy bears' picnic in the Cooper Garden.

The exhibition increased footfall of those under five and their parents and guardians used social media to tell others of their visitor experience.

Over **670,000** people have visited our attractions since April 2018, contributing an estimated **£14.45million** to the local economy

## Outcome 5 – Create more & better housing

### 270 new homes completed in Q2

A grant of over **£2 Million** has been secured via the Homes England Housing Infrastructure Fund to advance the building of **311 new homes** in the Dearne.

A **£692,000** grant/loan has been provided to bring forward the next mixed tenure scheme in Hoyland.

A grant offer of **£900,000** has been made as part of a construction fund to drive house building on a key growth site in Hoyland.

Page 20



**Berneslai Homes Construction Services** has completed its first housing scheme as Principal Contractor at Bellebrooke, Darfield.

**121 new homes** are currently being created via the Affordable Homes Programme. Four schemes are creating a total of **34** new build council houses.

### Affordable homes in Athersley

Leeds & Yorkshire Housing are now on site creating 54 affordable homes in Athersley.

Engie ran a competition with the local school to name the roads on this scheme. Blossom View and Tawny Street were the winning suggestions.



### Empty Homes Returned to Use

Our work with property owners and partners has resulted in a net reduction of **130** empty properties since April 2018. The success is a result of direct intervention, advice and support.

We sent out over 800 letters to empty property owners asking them about their intentions regarding their property and have achieved a 39% response rate. Advice has been provided via phone and email.

We worked with council tax and enforcement teams, councillors and area councils to bring problematic properties back into use through a range of different measures.

**100%** of  
major planning  
applications  
were processed  
within the 13  
weeks target

**66** affordable  
homes were  
completed at  
the end of Q2

- **96.1%** of housing stock meets Barnsley Decent Homes Standard
- Berneslai Homes average property void time **18.4 days**
- Berneslai Homes rental collection rates **97.3%**

## Outcome 6 – Every child attends a good school and is successful in learning & work

### Achievement at Key Stage 2

Figures published in Q2 show an increase in the proportion of Barnsley pupils achieving the higher standard for reading, writing and mathematics in 2017/18. This increased to **9%** from 7% in 2016/17; in line with the national average and our statistical neighbours.

### Achievement at Key Stage 4

More Barnsley pupils are achieving standard (4 to 9) and strong pass (5 to 10) grades in Basics (English and Maths).

**60.8%** of children achieved a standard pass in Basics. This is better than the national average and our statistical neighbours.

**39%** of children achieved a strong pass. This is better than our statistical neighbours, and we have narrowed the gap to the national average of 39.9%.

### Progress 8 and Attainment 8 Scores

The average attainment 8 score for Barnsley pupils declined in 2017/18 to **42.4**. Our national ranking is now 140<sup>th</sup> out of 151 authorities. This has widened the gap between the national average (44.3) and our statistical neighbours (43.6).

Progress 8 score was improved slightly to **-0.14** in 2017/18. Barnsley's national ranking improved from 113<sup>th</sup> in 2016/17 to 104<sup>th</sup> (out of 151).

graphicpanc.com

**80.3%** Education, Health and Care Plans were completed within 20 weeks without exceptions in Q2. This is a 4.4% increase compared to last year. 80 new plans were issued in Q2; 61 were issued within 20 weeks without exception; 15 were issued over 20 weeks without exceptions and 4 plans were issued over 20 weeks with exceptions.

### Barnsley Summer Reading Challenge

Children at Goldthorpe and Mapplewell libraries were excited to see the Mayor and be awarded certificates and medals for completing the Summer Reading Challenge over the six week holidays.

The reading challenge ran across all of Barnsley Libraries and encourages children to keep up their reading skills and confidence over the long summer break. Well done to everyone who took part.



The proportion of pupils attending schools judged Good or Outstanding by Ofsted fell to **69.1%** in Q2, due to one school moving from good to 'requires improvement'.

## Outcome 7 – Reducing demand through improving access to early help

### Early Help for low income families in the Central Area



Central, Kingstone and Worsbrough Ward Alliances identified a need for holiday activities as a priority in the more deprived areas. It was agreed that food would be provided as part of any activities to combat the issue of Holiday Hunger.

- 9 different sessions were delivered across 3 wards. Small amounts of funding were secured from Ward Alliances and the Feeding Barnsley programme to support delivery of the sessions.
- 10 volunteers supported the sessions with 219 children under 16 attending. The sessions were also supported by a number of community organisations and local businesses, including Sarah's Flowers and Teas, Dominoes Pizzas and Tesco.

This has provided a unique opportunity to gain a better understanding of the lived lives of low income families in our most deprived neighbourhoods. Sessions planned for the next half-term holiday and discussions are taking place about support that could be provided as part of future sessions including money management and fuel/winter warmth related support.

**Q2 saw further reductions in the number of young people entering the criminal justice system for the first time. Our performance continues to be better than national and regional averages.**

We completed **78.5%** of our adult social care reviews timescales – a major improvement from 53% in Q1 last year.

### Troubled Families

**136** claims have been made to the Ministry of Housing, Communities and Local Government for families on our Troubled Families programme that we believe has made 'Significant and Sustained Improvement'. This is over 90% of the annual target with the likelihood of one more submission for claims later in 2018/19.



### Hospital Social Work Team

Older people who have had a spell in hospital are getting back in their homes, and returning to their normal lives, as quickly as possible, thanks to the work of our Hospital Social Work Team.

Based at Barnsley Hospital, the team assess the needs of patients and provide help and support, enabling safe hospital discharges and ensuring people discharged from hospital receive the most appropriate support.

Getting this right makes it less likely that people will end up back in hospital, or stay longer than they need to. This improves patient experiences, by preventing unnecessary admissions and reducing the number of people waiting to be discharged. Barnsley continues to be one of the best performance areas nationally for minimising delayed discharges from Hospital.

## Outcome 8 – Children & adults are safe from harm

### Safeguarding Awareness Week – July 2018



We're sending out a big thanks to everyone involved in making this year's Safeguarding Awareness Week, held in July, such a great success. This year saw the first joint South Yorkshire event with similar activities taking place across the region.

Page 23  
Over the five days, more than 600 people attended events aimed at raising information about how the borough's most vulnerable adults and children can be kept safe from harm. Activities took place in a number of primary and secondary schools to raise awareness among younger residents and get them involved with the theme of the week, which was Prevention.

We're really pleased that so many organisations joined us in making safeguarding everybody's business and that our own staff and residents alike were also really engaged and interested in the events. This is the third Safeguarding Awareness Week that we've put together and it's the best attended yet!



**100%** positive victim focused customer feedback received in relation to Anti-Social Behaviour (ASB)

**159** people aged 65+ have been permanently admitted to residential and nursing care this financial year. This is much lower than the 260 admissions at this point last year.

**10** people aged between 18 and 64 have been permanently admitted to residential and nursing care this year, this is 5 less than the same period last year.

**89.7%** of decisions on whether to progress to a Section 42 adult safeguarding enquiry were made within 72 hours.

**78.9%** of children were placed in family fostering placements in Q2; this is slightly less than in Q1.

**1270** ASB Incidents recorded in Q2, a reduction of 27% compared to Q1. Better engagement and education with those recording incidents has contributed to this.

**33.1%** Safer Neighbourhood Service cases dealt with using informal early intervention. Triage and Assessment Team continue to work proactively, engaging all staff within the SNS as well as partners to ensure where possible first time resolution.

**54** successful homelessness preventions to date

The majority of customers continue to approach in crisis and are actually homeless. The number approaching at risk of homelessness and owed the prevention duty remain relatively low.



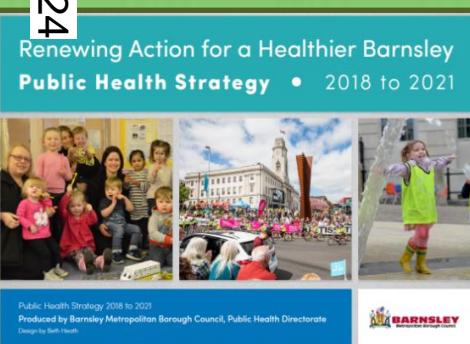
**SAFER BARNSELY  
PARTNERSHIP**

## Outcome 9 – People are healthier, happier, independent and active

### Public Health Strategy 2018-21

Our refreshed public health strategy for 2018–21 demonstrates our commitment to work with partners to actively improve the health and wellbeing of residents, and provides an opportunity to reflect on how we've worked collectively across the borough to reduce inequalities. The priorities included in the previous public health strategy (2016-18) have well established programmes in place, with a number of significant results achieved over the past three years. This work will continue as 'business as usual' for public health in Barnsley.

The refreshed public health strategy includes three new priorities: food, alcohol and emotional resilience. Each priority will have a comprehensive action plan developed in consultation with partners and other stakeholders.



### Town Centre Eyes & Ears Workshop

47 representatives of Barnsley's night time economy including door staff, pub and club staff and street pastors attended a workshop providing up to date information about current public safety issues; including Child Sexual Exploitation, safeguarding, counter terrorism, physical intervention, the Ask Angela scheme, hate crime, drug and alcohol abuse.

### FOOD PLAN 2018-2021

OUR VISION: ACCESSIBLE QUALITY FOOD FOR ALL

#### OUR PRIORITIES

SUPPLY CHAIN	SUGAR	EDUCATION	PUBLIC SECTOR CATERING	CONSUMER ENVIRONMENT	ACCESS
--------------	-------	-----------	------------------------	----------------------	--------

#### OUTCOMES

<b>Supply Chain</b> We will celebrate the food journey from production to waste	<b>Sugar</b> We will reduce the amount and frequency consumed by our children and young people	<b>Education</b> Residents and employees will have an improved understanding of the importance of a healthy balanced diet	<b>Public Sector Catering</b> We will be exemplar and serve quality products	<b>Consumer Environment</b> Food will play a key role in strengthening our local economy and connections with our businesses and communities	<b>Access</b> Each person will have access to food that is nutritious, affordable, diverse and that benefits their health and wellbeing
--	---	--	---	---	--

The proportion of Barnsley children with excess weight increased slightly in 2017/18. However, the **rates are still significantly better than the national average**. We've developed a Food Action Plan which addresses the inequalities related to healthy weight and associated chronic illnesses. The plan seeks to go beyond traditional interventions and will address food access, food quality and the local supply chain to make sure we achieve our ambition of 'accessible quality food for all'.

**Best Bar None** is an important part of our strategy to create a fantastic evening and night time economy in the town centre. The team have worked tirelessly on creating a successful and sustainable scheme. **13** bars have reached the standard and are accredited, with more expected to take part in 2019. This year's scheme culminated in an evening celebration recognising all that pubs, bars and clubs offer to the local economy.



- **6.2%** of the smoking population are currently undergoing treatment to stop smoking. Our target is 4%.
- **67%** of smokers receiving treatment with a 'quit date' quit within 4 weeks. The target here is 55%.

## Outcome 10 – People volunteering and contributing towards stronger communities

### Volunteer army march on Mayor's Parade

On 14<sup>th</sup> July, This year's Mayor's Parade celebrated some of Barnsley's most prized assets, our volunteers. To celebrate the end of Volunteer Month in June, the Love Where You Live team paraded through the town with nearly 200 of their amazing volunteers. Represented were local Area Teams, Ward Alliances, community and environmental groups, Salvation Army, Libraries and Ad Astra who brought along 66 children and young people who they have worked with to offer volunteering opportunities.

Cllr Jenny Platts, Cabinet Spokesperson for Communities, said "It is wonderful to see so many volunteers taking part in the Mayor's Parade, celebrating the incredible work they have done, but also encouraging new people to take part. I would like to thank all our volunteers for the amazing projects they have completed during Volunteer Month and their continued hard work for our beautiful borough. Working together, we can achieve great things and build stronger communities".



**3,155** people volunteered in their communities, of which **340** were new volunteers.

**£213,570** cashable value of volunteer hours in Q2, which is more than double the quarterly target.

### "Summer of Fun" in the Dearne



The main objective of the project was to ensure that every child had access to a free meal and families were given a chance to meet up. The children were given the opportunity to play out, and enjoy a bit of time with other children in the area and share ideas through colouring, playing and eating together. The project ran six weekly sessions which was supported by 70 individual volunteers in total. 994 meals were handed out to children over the 6 weeks. 427 individual children attended altogether. The cashable value of volunteer hours totalled £4175.59.

*"Kids really enjoyed this; it's lovely to see such nice things happening for the local Community"*

*"Well, what a brilliant day again. My Grandchildren loved every minute so thank you!"*

*"It was a truly brilliant family event. Thank you for a great afternoon"*



## Outcome 11 – Protecting our borough for future generations

The average duration for works on principal and major roads was **4.27** days.

Major improvement works took place at Goldthorpe and Barugh Green, Cadent Gas mains renewal works at Wood Walk, Wombwell and Northern Powergrid has renewed electricity supplies and connections in Bolton Upon Dearne.

Page 26

households have received energy efficiency measures from Better Homes Barnsley. We have almost achieved the annual target.

Better Homes  
Barnsley

**97.5%** of household waste was diverted from landfill in Q2

### Fly tipping court case is a 'coo' for Barnsley Council

A Barnsley man received a heavy fine after being caught on CCTV fly tipping pigeon excrement in Wombwell Woods. Our enforcement team also seized his vehicle while the investigation was carried out. The man was ordered to pay costs totalling £1531.88. CCTV footage can be viewed on our YouTube channel [here](#).

There were **811** reports of fly tipping in Q2; this is 7% less than same period last year. **96%** was removed within seven days.

We are working in partnership with our communities to tackle fly tipping with coordinated action including waste carrier licence spot checks, clear ups and social media campaigns.



As part of a £3Million Heritage Lottery Fund project, the lake restoration is now complete. Over 17,300m<sup>3</sup> of water has been desilted to improve local biodiversity. The silt was used to form banks meaning that nothing was sent to landfill. The community was involved and contributed 300 volunteer hours. During the next two years of the project, buildings and pathways will be restored which will lead to an enhanced visitor experience and increased footfall as well as safeguarding the site for generations to come.



**94.1%** of signal faults (traffic lights) fixed within 24 hours

**95%** of category 1 pot holes were repaired within 24 hours

## Outcome 12 – Customers can contact us easily and use more services online

### Digital Champions

The council's Digital Champions continue to run regular sessions in community venues such as libraries or job centres, to help people gain the skills and confidence to access services and information online.

**1,713 People, 131 sessions, 675 hours**

Attendees by session type Q2



**45%** take up of superfast broadband  
**96.6%** coverage of superfast broadband across South Yorkshire



### Registrar Online Booking System

The online system makes bookings quicker and easier for customers well as reducing telephone contact and administrative tasks. The customer is sent an instant email or text to confirm the booking. The service is simple to use on a mobile phone, tablet or computer. There's also the option to pay in advance.

Services requiring an appointment are: registering a birth or death; making changes to a birth certificate; arranging a Registrar for a wedding or Civil Partnership ceremony; and giving notice of a marriage or civil partnership.

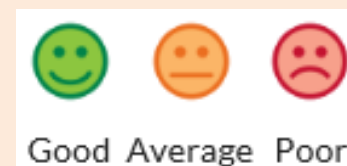
Digital self-service increased to 49% within the first three months and Govmetric feedback shows 85% of customers rated the service as "Good". In August we also introduced a general enquiry form for Naming Ceremonies and Renewal of Vows, which should help achieve further channel shift away from telephone contacts.



### GovMetric Ratings Q2

Govmetric measures customer satisfaction and gathers informal customer feedback which can be used to inform service improvement and deliver customer excellence.

**Overall = 54.3%**  
**Face to Face = 96.3%**  
**Web = 28.8%**  
**E-forms = 72.0%**



If we look at the transactional feedback, where someone has actually interacted with us for something, the figures would be higher and overall satisfaction is 71.2%.

# ONE COUNCIL

**Our “One Council” Priority includes the things that we want to achieve to ensure that we are running our council as efficiently as we can, enabling us to provide the best possible outcomes for our district and its residents.**

## Customer Focus - BSL Video Relay Service



We have taken huge steps to make it easier for Barnsley's Deaf community to contact us. We have worked closely with Barnsley's Deaf Forum and SignVideo to offer Barnsley's Deaf British Sign Language (BSL) users a new Video Relay Interpreting Service (VRS) which allows Deaf people to video call the council free of charge via a link on the council website.

The video connects to a BSL interpreter who then phones the council to relay the conversation in real time. The service is also available remotely - Video Remote Interpreting (VRI). This means that Deaf people can have a face-to-face conversation with a hearing person - such as a council officer, and a BSL interpreter will then relay the conversation. This is great because it can be used in short notice situations, or for straight forward meetings and enquiries. A number of BSL videos have been produced for the website providing guidance and support to access and use a number of council services online, including managing and paying council tax and recycling in Barnsley.

Page 28

## Clear Vision and Values Number of compliments linked to our values Quarter 2



4



1



7



11

## 92.1% of our staff now have a Level 2 + Qualification



This quarter we'd like to share our congratulations to James, Liam and Duane from Smithies Depot, for completing their NVQ level 2 in customer services.

Duane said *"I really enjoyed completing the course, and I've seen the difference when interacting with customers and staff at the depot. I always try to give good customer service; by learning more I could appreciate and consider areas that are sometimes overlooked".*

## Enabling Organisation



'Speak Up' is a campaign developed in partnership with IDAS independent domestic abuse services, Healthier Communities and BMBC Communications Team.

It's a brilliant example of how we are working with our partners, communities and residents to provide the tools needed to enable culture change and encourage communities to speak out against Domestic Abuse.

## World Suicide Prevention Day 10/09/18

The #AlrightPal? Campaign demonstrates the importance of people spotting signs and choosing to take a small action and asking if a person is 'alright?'



We worked with our partners, including MIND, SWPFT, South Yorkshire Police, Healthwatch, Barnsley Samaritans, and Barnsley Football Club, to encourage residents to spot the signs and take action if they have concerns over someone's mental wellbeing.



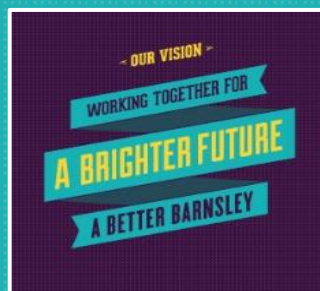
## Finance Data - Spend Per Outcome

Outcome	Budget	Out-turn	Variance	% variance	Commentary
Outcome 1	1,472,485	1,505,551	33,066	2%	Reduction in Planning fee income
Outcome 2	1,329,601	1,329,669	68	0%	Balanced position at Q2
Outcome 3	682,716	682,751	35	0%	Balanced position at Q2
Outcome 4	857,777	862,099	4,321	1%	Commercial Income Shortfall, partly offset by staff savings
Outcome 5	1,264,278	1,175,055	(89,223)	-7%	Staff Savings in Planning & Building Control Support
Outcome 6	3,997,299	4,476,779	479,480	12%	Increased requirement for Home to School Transport
Outcome 7	6,460,935	6,405,820	(55,115)	-1%	Vacancy Retention
Outcome 8	72,649,590	72,040,442	(609,148)	-1%	Vacancy savings, combined with realignment of services and increased income
Outcome 9	3,569,434	3,554,356	(15,078)	0%	Balanced position at Q2
Outcome 10	4,655,473	4,568,791	(86,682)	-2%	Part Year vacancies on Localities (Area Council's & Ward Alliances)
Outcome 11	27,219,004	27,260,098	41,094	0%	Balanced position at Q2
Outcome 12	3,320,027	3,250,410	(69,617)	-2%	Vacancies in Customers Services support and Development
One Council	27,672,519	27,579,797	(92,723)	0%	Balanced position at Q2

# Contact us

If you have any additional questions about our corporate performance, please contact us at:  
[BusinessImprovement&Intelligence@barnsley.gov.uk](mailto:BusinessImprovement&Intelligence@barnsley.gov.uk)

In addition to this report, we have published a [data table](#) which provides the detail around all of our corporate performance indicators. These are the activities that we measure to understand whether we're on track to achieve against our overall outcomes and priorities.



# Stronger Communities Service

## 2018/19 Quarter 2 Narrative Report



**CENTRAL**  
**ABCD in Action**  
*Building the Capacity of People and Facilities*

<b>PEOPLE ACHIEVING THEIR POTENTIAL</b>	<b>STRONG &amp; RESILIENT COMMUNITIES</b>
<b>Outcome 9:</b> People are healthier, happier, independent and active	<b>Outcome 10:</b> People volunteering and contributing towards stronger communities

The Lew Whitehead Centre in Ward Green, was a struggling community venue with only a small number of discouraged volunteers involved in the management of the building. The centre had been under used for many years with only the resident football team and Youth Club providing any regular activity or income.

Chair of the Centre Committee and Football Team manager, Ian Langworthy, contacted Community Development Officer Michelle Toone for support and guidance. During the initial meeting, existing volunteers worked with Michelle to outline a plan to bring the centre back into community use and build the capacity of the volunteers.



It was recognised that in order for the building to become a community hub again improvement works needed to be carried out. The group worked alongside Berneslai Homes, Worsbrough Ward Alliance and Community Payback to secure funding for redecoration, installation of a new kitchen and the purchase of new white goods.

Through her local connections Michelle was able to identify local residents who were willing to get involved with the centre and together with existing volunteers they carried out a low level consultation to find out what activities the area could benefit from and also support the development of the centre.

With the support of Central Family Centre Team, Michelle and the new volunteer, Lucy, set up a toddler session. The first session was a success and within two months went from monthly to fortnightly sessions. The sessions attracted more new volunteers that expressed an interest in supporting the centre as a whole.

The centre played host to the summer 'Healthy Holiday' provision and supported the delivery of four successful sessions, using them as a hook to encourage people to use the centre and advertise the existing activities on offer.

The recent 'Open Day' planned and delivered by the volunteers of all the associated groups at the centre generated a funding pot to enable them to delivery further community activities. It also provided an opportunity to positively engage with residents in the local area that had not previously engaged, some of whom have been known to cause antisocial behaviour.

The centre now has a thriving toddler group, the youth club has been rejuvenated with a considerable increase in membership over the last two months and the centre committee has three new volunteer members. The group plan to continue to deliver community led activities during October and Christmas breaks and are also looking at other avenues for generating income to ensure the long term sustainability of the venue.

The group are now accessing training provided by the Ward Alliance and other supporting organisations and will be in a position to continue to operate independent of support from the Community Development Office in the very near future.



---

### Central - Barnsley YMCA

#### *An Early Help Approach: Building Emotional Resilience in Children and Young People*

PEOPLE ACHIEVING  
THEIR  
POTENTIAL

**Outcome 7:** Reducing demand through improving access to early help

**Outcome 9:** People are healthier, happier, independent and active

Barnsley YMCA has been delivering a service commissioned by Central Area Council since 2016 to build emotional resilience in children and young people aged 8-12 years. The following letter from a young person demonstrates the project's direct contribution to building emotional resilience, and is a good example of the work the YMCA is doing to enable a child to make that initial first step: Building confidence and self-esteem; creating opportunities to build friendships; developing support networks; and participating in a programme that is engaging, fun and develops wider key life skills.

The following is an extract from a handwritten letter from Oliver and his parents:

"I just wanted to say thank you for helping Oliver grow in confidence these past few months. Oliver has always relied on his older brother or us to help him go to new places, especially when it came to school and school activities. Oliver wouldn't go unless his brother was there to support him. Oliver always mentioned after school clubs that were going on and thought they would be good but never had the confidence or self-belief to go.



Oliver spoke about wanting to join a football team but kept putting it off. He would go every week and watch his brother play but said he wasn't good enough to play and never joined in. The same applied to Beavers & Cubs another interest that he didn't have the confidence to participate in.

When the chance of joining the YMCA club came up at school Oliver mentioned it but it took a lot of help and encouragement from family and friends for him to try it! We explained that with it being in a school setting it was a familiar place. People and friends from school would be there too, he only had to try it once and if he didn't like it he didn't have to go again. We explained his situation to staff and told him everything would be ok and nobody would mind or get mad if he didn't like it.

The change in Oliver since attending, staying at the session and enjoying it has made all the difference. He really enjoyed it; the change in him is really brilliant to see. With the support and being around friends he is so chatty, funny and happy. Now as an individual he is so positive -his confidence has grown. Oliver's brother left to go to secondary school and staff were worried how he would cope. But now thanks to the YMCA Oliver is really positive and full of confidence. He's now joined Beavers & Cubs and plays football as part of a team and attends all YMCA holiday provision by himself. Thank you YMCA! "

Oliver says: "The different crafts and things we do make me want to keep trying new things. I feel happier to give things a go and feel things I couldn't do I will do now - I will just try it! I feel good about myself and now I'm more confident. Thank you to the YMCA."

**DEARNE**  
***Summer Fun for Everyone***

<b>PEOPLE ACHIEVING THEIR POTENTIAL</b>	<b>STRONG &amp; RESILIENT COMMUNITIES</b>
<b>Outcome 9:</b> People are healthier, happier, independent and active	<b>Outcome 10:</b> People volunteering and contributing towards stronger communities

The aim of 'Summer Fun for Everyone' is to ensure that every child in the Dearne area had access to a hot/cold meal during the six week holidays. Many children in the Dearne area access free school meals during term time and have nothing in the holidays, so the Dearne Ward Alliance agreed to put on activities for the families and free food, especially for the children, in place as a pilot to see if this is what the families wanted. Working with FareShare (Feeding Britain) helped to ensure a budget was provided and a project plan was then put in place.



The main objective was to ensure that every child had access to a free meal and had a chance to meet up with others, play out, and enjoy a bit of 'me' time with other children in the area by sharing ideas, colouring, playing and eating together.

**People Achieving Their Potential:**

The Dearne 'Summer Fun for Everyone' sessions provided a balanced variety of food for the children, introducing fresh healthy alternatives, ensuring that all of them had a breakfast of fresh fruit and cereal with milk. It also gave the children and families an active afternoon with different activities ranging from sports to some creative crafts making the children think whilst having fun at the same time.

**Strong and Resilient Communities:**

The project activities had six weekly sessions which required 70 individual volunteers in total, in which 9 were from the Ward Alliance to assist at every one with setting up the room, preparing, cooking & serving the meals, ensuring the games/crafts were all set out, entertaining the volunteers contributed towards stronger communities helping the families to take part with the activities.



Four local Councillors from Dearne North & Dearne South attended some of the sessions to help with providing meals and entertainment to the families and to assist with any issues that came forward as their role of leadership for the Barnsley Council. The Ward Alliance members also assisted in the cooking of the meals and sat on each of the tables to assist in the arts & crafts. Volunteers were needed as 994 meals were handed out to children over the 6 weeks. 427 individual children attended altogether. The SROI totalled £4175.59.

The Dearne Community Development Officers met with Churches Together to plan the project and how it would be delivered in the Dearne community. Firstly arranging the venues, site visits and what activities were feasible. Then funding was sourced and a budget plan was made. The CDO's were paramount in the delivery of this project. They brought all the external services e.g. family centres, volunteers, FareShare together to make sure the weekly sessions went to plan, from setting up each of the venues making sure the families & children had a good time and plenty to eat, engaged with the parents & children on the activity and evaluated at the end and then cleaned the areas to make sure the tables/chairs and mess had been cleared away before leaving.



The Dearne Area Team made sure the delivery of the summer fun project went smoothly and all the families, mainly children, were fed and got to interact with everyone who attended. Many of the external partners that attended the summer fun events enrolled new families and got to engage with residents that they hadn't seen before. They have all said the events were excellent and want to definitely have more in the Dearne in the school holidays.

We received extremely positive feedback about the initiative from the families who attended; members of the community, volunteers, and from partners who supported the events. Most commented that it was great to see things going on that are free, accessible and bring the community together. Parents said it was a real help to be able to take the children out where they can do activities and eat for free, as otherwise they would be at home all summer due to the financial struggles that can come with school holidays. Below are some examples of the feedback that have been left on our social media posts regarding the Summer Fun programme:



It was truly a brilliant family event. Thank you for a great afternoon 💕💕

Kids really enjoyed this, it's lovely to see such nice things happening for the local community xx

Well wot a brill day again my grandchildren loved every minute so thankyou and well done xx

Had a fab day at thurnscoe community centre kids have loved it even grandad too well organised too lovely Buffett as well all free as well thank you to the organisers we will be going to more events x

Me n mine missed 1 event out of all.. and they have enjoyed all the ones we been to...thank you so much for a fantastic 6 week activities we have loved it as a family... 😊 xxx

We received comments from some who did not know about the events and hadn't seen the Facebook promotion of it until near the end of the programme. Should the initiative run again in summer 2019, we will consider putting together a timetable of events and liaising with local schools so that they can pass them onto parents before the children break up for summer.

Some families who have children with physical and/or learning disabilities and difficulties stated how they felt that there is not enough provision for children with additional needs. They told us that there are events provided in Barnsley, but they find this inaccessible due to the long trip on public transport. This is something to consider and discuss for the future.



**NORTH**  
**Darton East**  
***Incredible Edible Mapplewell***

**PEOPLE ACHIEVING  
THEIR  
POTENTIAL**

**Outcome 9:** People are healthier, happier, independent and active

**STRONG &  
RESILIENT COMMUNITIES**

**Outcome 10:** People volunteering and contributing towards stronger communities

It is just over a year since the new Manager, Nick, took over at Mapplewell and Staincross Village Hall. In that time the local gossip is that there has been a dramatic culture change for everyone involved. There is emphasis on providing 'a good experience' for all who use and work in the Village Hall. A host of new activities and classes have been introduced, the latest being to create the first Incredible Edible project in the North Area; a community garden space in Mapplewell to grow fruit and vegetables.



Nick met with both the Twiggs projects team and Twiggs Clean and Tidy team to discuss logistics of the project and identify the best place for it within the Village Hall grounds. Nick secured Ward Alliance funding to enable the Twiggs project team to purchase materials and install the raised beds.

Within the space of a few days three raised beds were built, installed, and filled in within the garden area around the back of the Village Hall. Local volunteers, community groups, residents and businesses will be encouraged to plant the beds – the food grown in the first two beds will be available to anyone from the local community to pick and use at home. The third bed will be for the Leap Ahead Day Nursery who are based in the Village Hall – they will use it as a learning opportunity to teach children and parents about growing and healthy eating.

Nothing like this has been tried in the local area before, there is a real buzz and excitement from the community so it looks set to be a big success.



**Darton West**  
***Gawber History Group***

<b>PEOPLE ACHIEVING THEIR POTENTIAL</b>	<b>STRONG &amp; RESILIENT COMMUNITIES</b>
<b>Outcome 9:</b> People are healthier, happier, independent and active	<b>Outcome 10:</b> People volunteering and contributing towards stronger communities

A couple of years ago, a few local residents living in Gawber felt that something was needed for local people to get involved in and come together. They organised an open evening and invited Hugh Polehampton to give a talk on the history of Gawber – 40 people attended this and from here the ‘Gawber History Group’ was formed.

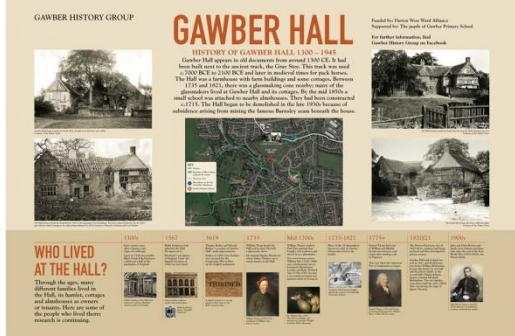
The group currently has 12 volunteers who are passionate about the local history of Gawber. Hugh Polehampton himself became a member and travels from Manchester for every meeting (his family had links to Gawber Hall). This group of volunteers are incredibly enthusiastic about the work that they do. They go above and beyond to research and pull together ideas – one of the members has recently spent two days in Sheffield Archives researching for their next interpretation board.

Within in their first year, the group gained blue plaque status and with funding from the Ward Alliance installed a plaque close to the site of where Gawber Glasshouse once stood.

With passion and momentum going for the group, they decided to create a heritage trail around Gawber - the blue plaque being the starting point. The group contacted the local school, Gawber Primary as they were keen to preserve the history and heritage for the next generation to see if they would like to be involved. The school were extremely keen and have been incredibly supportive of the history group. They worked with them on the designing of the first interpretation board in the Gawber Trail. Funding was sought from the Ward Alliance for the board and after hours upon hours of research in March this year the first interpretation board was unveiled.



The group continued to flourish as did the relationship with the school, the group have been in to give talks to both pupils and parents. Those who attended these were fascinated to learn the history of Gawber, the various industries that were in the area and the old tales. The head teacher has also given time on the curriculum for Year 5 pupils to do a project on the Gawber Trail – an exciting



prospect indeed. Their dedication and hard work hasn't gone unnoticed. In 2018, the group were awarded a Star of Darton West for everything they have achieved.

The History group now have 28 notice boards full of historical information about Gawber and are busy planning interpretation boards 2,3 and 4.

The group now understands that for their fantastic work to continue they must evolve. They realise that they cannot be reliant on the Ward Alliance and must start to fundraise themselves and look for alternative funding. Over the next few weeks I will be supporting this group to become constituted and open a bank account.

## Old Town Ward

### Live 'n' Local

## THRIVING & VIBRANT ECONOMY

**Outcome 1:** Create more and better jobs and good business growth

**Outcome 2:** Increase skills to get more people working

**Outcome 3:** Develop a vibrant town centre

**Outcome 4:** Strengthen our visitor economy

## PEOPLE ACHIEVING THEIR POTENTIAL

**Outcome 9:** People are healthier, happier, independent and active

## STRONG & RESILIENT COMMUNITIES

**Outcome 10:** People volunteering and contributing towards stronger communities

Live 'n' Local is a live music event that was run in Wilthorpe Park in September 2018. It was completely organised and staffed by volunteers, and involved bringing six live acts to the local community. Local businesses were invited to take part, including the use of a Gin bar and sold reduced cost community picnic bags. The event received huge attention and on social media reached 40% of the population of Barnsley.



The Live 'n' Local event was aimed at creating an innovative community event, aimed at bringing families into the park and helping them enjoy the park as a community resource. In addition to this, the event raised money for two very important local charities – Barnsley Hospice and Pippa Jones Little Treasure Trust

The Friends group experienced significant issues achieving the project. These were typically around businesses dropping out at the last moment, leaving a gap to fill. For the most part, they were able to overcome that by simply finding another company and inviting them along. Another problem was the procurement of a generator, which required industrial machinery insurance. This was looking to be a significant problem but, thankfully, HSS Hire were great in providing an option for getting the insurance included as part of the equipment hire.

Finally, perhaps the most significant problem was in ensuring that it complied with BMBC licensing regulations. The issue was that the group had to monitor attendance and keep it within 499 people throughout the event, but the park was an open area so there was no easy way of restricting access (as it's a public park). They implemented a solution by creating a roped off perimeter within the park that could hold 499 people in it, and had staff monitoring the numbers inside to ensure no breaches ensued.

#### **Thriving & Vibrant Economy:**

- The event gave local businesses the chance to reach an audience that they wouldn't otherwise and to make money, thereby boosting the local economy.
- The volunteers increased their skills by pushing themselves out of their comfort zones and forcing themselves to learn how a larger event runs.
- The event itself was very highly publicised and drew people to it from all across the Borough. It was a huge success and year on year is expected to grow.

#### **People Achieving Their Potential:**

- This event was something that people in the local area have wanted for some time, and was a project that members of the group were passionate about delivering. The amount of positive feedback was phenomenal and it's likely that the event will be held again in 2019.

#### **Stronger and Resilient Communities:**

- The event was a big one and required a number of volunteers to make it a reality. Not only was there a significant amount of time taken before the event to plan, but on the day, volunteers were also on hand to set up, take down, man stalls, monitor attendance and otherwise keep things running smoothly.



The event was organised on a completely voluntary basis by members of the Friends of Wilthorpe Park and Ad Astra, a Community Interest Company. They formed a working group and for at least three months did all the planning from booking businesses and stalls to arranging staging and generators and liaising with sound engineers.

On the day itself, approximately 10 other volunteers were recruited with the help of Ad Astra to man the stalls and monitor the attendance at the event as well as physically set the event up and take it down.

The CDO in the North Area was one of the volunteers who helped set the event up. They used their experience, skills and contacts gained from the team to help set the event up.

The rest of the Area Team provided a supporting role in allowing time to plan the event, and the use of the van to move vital equipment backwards and forwards. Without the Area Teams support, this event would likely not have happened because the planning time might not have been able to be found elsewhere, and there was no spare budget to hire vehicles to obtain and move equipment.

The event achieved a huge amount of publicity for the park, the organisations, and charities. Approx. 50 new people followed the groups Facebook pages, meaning more likelihood of engagement in future projects.

Approx. 800-1,000 people attended throughout the day (3 – 4 times more than for any event they've held previously). Money was raised for each charity, and local businesses made good amounts of money. Plus, from the feedback received, there was an overwhelmingly positive response and people would love to see it again.



Whilst not a new way of working, this event did enable the group to develop close links with key people in events management activities e.g. Matt Mitchell, and BMBC Licensing. This close communication will be key in developing future events and making even better and more exciting things happen in the local area.

Feedback from the event, taken from social media:



Some learning points from the event, and what will happen next:

- Arrange for 4-5 different food stalls so if some let them down, will still have food
- Work with BMBC Licensing to find better ways to regulate attendance
- Book more toilets
- Apply for funding earlier (delays in funding made an impact)
- Have more mainstream bands
- Ensure there's enough funding for qualified security



---

### St Helen's *St Helen's Cycle Route*

THRIVING & VIBRANT ECONOMY	PEOPLE ACHIEVING THEIR POTENTIAL	STRONG & RESILIENT COMMUNITIES
<b>Outcome 4:</b> Strengthen our visitor economy	<b>Outcome 7:</b> Reducing demand through improving access to early help  <b>Outcome 9:</b> People are healthier, happier, independent and active	<b>Outcome 10:</b> People volunteering and contributing towards stronger communities

Geoff Bentley is a resident of New Lodge and has many ideas on how to improve the quality of life for partially sighted people who would like to enjoy their hobby of cycling. Geoff has approached the Area Team to look at developing an easy to read and understand cycle route so that people who are partially sighted or otherwise vulnerable or low in confidence, can come along and enjoy a ride along the route.

It's designed to help people who enjoy cycling but are perhaps a bit vulnerable, or have difficulty reading the standard BMBC issued cycling maps. It's there to improve the quality of life for people and help to make them able to overcome obstacles and continue to participate in and enjoy cycling.

#### **Thriving & Vibrant Economy:**

The ideas Geoff has will potentially attract people from around the area to participate in the cycle route and hopefully stay to use local businesses too.

#### **People Achieving Their Potential:**

It is hoped that the creation of the cycle route will fulfil a need for partially sighted people in the Barnsley area and maybe beyond, and will reduce the demand placed on services for things like healthy activity for partially sighted people (and fully sighted people too if they wish).

**Strong & Resilient Communities:**

Geoff is passionate about helping people and he is committed to doing what he can to help make his community better. Geoff has spoken to numerous agencies and groups about his vision. These include the **NHS, CycleHub, Cycle Penistone, New Lodge Community Centre, local Councillors** and of course, the **North Area Team**.

We were asked to help be the liaison between BMBC street lighting and Geoff. We are also looking at working with Coalfields Regeneration Trust and New Lodge Community Centre to develop a local cycling group.

The project will be aimed at improving the lives and health of local residents. It is still under development, so we have yet to fully realise the outcomes and obstacles. Anticipated obstacles may be permissions from Street lighting and costs of manufacture of the signs as well as installation. The cycle route project will predominantly be dealt with by the North Team, BMBC Street Lighting and the St Helen's Ward Alliance, but the cycle club will involve multiple community organisations as detailed above.

After speaking with Elaine Meehan from public health, she said there is a good potential benefit for partially sighted people. People from Cycle Penistone have also said they are interested in potential future work with Geoff on some of his innovative ideas.

Once the project has been delivered, we will be looking at working with Geoff and the other agencies to foster greater interest in it and get something regular set up.

**NORTH EAST**  
**North East**  
***Let's Dance – Great Houghton***

**STRONG &  
RESILIENT COMMUNITIES**

**Outcome 10:** People volunteering and contributing towards stronger communities

The Let's Dance group received a grant from the North East Ward Alliance for £453 and meet weekly at the Great Houghton Welfare Hall Great Houghton, where they danced for an hour and a half. The group are active older people, both men and women.

"Dancing is a universal human experience. We dance to express joy and celebrate events."



The project's aim was encourage older people to be more active and reduce social isolation. The evidence for the health benefits of exercise is indisputable. Physiologic studies have demonstrated that regular activity builds muscle and bone, reduces fat, increases aerobic capacity, lowers blood pressure, and improves the ratio of "good" to "bad" cholesterol. Dance has been shown to have all these benefits. The quotations below are taken from participants in the Lets Dance group:

"An enjoyable afternoon, in good friendly company and a little light exercise."

"To come to this venue gets you to be in friendly company."

"If I hadn't come here after losing my husband last year I would have been suffering from depression, but meeting the lovely friendly people has got me doing things so I'm not on my own."

"Tuesday afternoon is a fun time for dancing."

"It keeps use fit and active."

"It keeps the village helping the elderly"

"It's a good laugh!"

"It's an enjoyable afternoon with great dancing, beautiful music, lovely company and good exercise."



The area team helped bringing people together and supported the volunteers. For these participants, dancing clearly transformed how they felt, provided emotional wellbeing and keeps them fit. So the next time you find yourself at an awkward Christmas party or wedding dance floor, wondering whether or not to get up and groove, just do it.

**Royston**  
***Royston Canal Club – New Boat***

<b>PEOPLE ACHIEVING THEIR POTENTIAL</b>	<b>STRONG &amp; RESILIENT COMMUNITIES</b>
<b>Outcome 8:</b> Children and adults are safe from harm  <b>Outcome 9:</b> People are healthier, happier, independent and active	<b>Outcome 10:</b> People volunteering and contributing towards stronger communities



Royston Canal Club comprises of a small number of local volunteers that restore and maintain the Canal area for the whole community to use and enjoy throughout the year. They applied for external funding (Henry Boot – Better Barnsley Bond) to fund a new boat which is a much needed resource for the canal club.

Royston Canal Club needed a new boat as the old boat was no longer fit for purpose. The old boat had a leak so could no longer support two volunteers to carry out maintenance work on the area cutting back bushes/trees on the banking etc.

The Canal Club supports local volunteers that contribute towards a stronger community. The Canal is an asset used by local fisher men, dog walkers, and cyclists. They work with local schools to provide activities teaching children how to fish. The work they do maintaining the Canal is beneficial to the local environment. They are part of the Barnsley in Bloom Campaign and have won Gold for a second year in a row.

The chair of the Royston Canal Club supported by the North East Area Team submitted a funding bid to the Better Barnsley Bon (Henry Boot). He, along with others, volunteer on daily/weekly basis to maintain the canal and the surrounding area. Thanks to the new boat which is safer is much lighter meaning it takes less volunteers to complete routine maintenance jobs on the other side of the canal.



The area team officers supported the Canal Club chair in the accessing the Better Barnsley Bond funding. The team also supported by bringing people together and brokering throughout the process. Facilitation of a photoshoot between Henry Boot (the funders) and the Canal Club along with Barnsley Chronicle. The article was featured in the local paper.

The bid was successful so they got a new boat. It has allowed volunteers to maintain the site easier and safely. The well maintained area is used by lots of member of the public as they create a beautiful natural habitat for wildlife for everyone to enjoy.



The old boat which was no longer suitable for Royston Canal Clubs needs has been donated to Carlton Marsh and is to be used are part of the preservation work happening there. The bid benefitted two local community groups.

The club are very appreciative of their new boat. It has made jobs on the canal a lot easier for volunteers, they are delighted with it.

The Chair of the Club received a special recognition award at this year's Barnsley "In Bloom" awards ceremony for all his hard work and efforts at the canal. He was truly touched and overwhelmed to receive the award in acknowledgement of all his volunteering.

Volunteers are passionate about developing the site further and after the results and feedback from this years "In Bloom" competition they were one mark from the Platinum award in their category. Volunteers have set themselves a goal of reaching Platinum in next year's "In Bloom" competition.

---

**Monk Bretton**  
***Carlton Gala – Summer 2018***

<b>PEOPLE ACHIEVING THEIR POTENTIAL</b>	<b>STRONG &amp; RESILIENT COMMUNITIES</b>
<b>Outcome 8:</b> Children and adults are safe from harm	<b>Outcome 10:</b> People volunteering and contributing towards stronger communities
<b>Outcome 9:</b> People are healthier, happier, independent and active	

Physical Futures is a resource centre based in Carlton, providing opportunities to help adults with learning and physical disabilities to have a fulfilling life. Our service is important for several reasons:

- It provides people with the opportunity to take part in various interests and activities both building based and within the local community
- To make friends & develop relationships
- Develop new skills which lead to increased confidence and independence

Support people to make a positive contribution to the community.

The service users were keen to be involved in organising a Gala, as it provided the opportunity to make a positive contribution to our local community and to be noticed for their achievements and not their disability. The Gala was held on Saturday the 4<sup>th</sup> August 2018, at Carlton Park, with perfect weather conditions for such an event.



The volunteers that organised and helped to run the event where empowered. They brought people together in a safe fun environment providing a sense of community.

Service users were integrated within the community and had a sense of belonging. Service users organising and helping to run the event has dispelled the stigmas/myths surrounding disability and what people with disability can do/achieve.



There were 23 volunteers assisting in the smooth running of the gala over the course of the day - 10am to 4pm. Volunteers included Members of the Ward Alliance, volunteers from various community groups, parents and family members of the people with disabilities.

North East Area Environmental Team supported this event by providing the Marquee and Gazebos on the day and supporting in the set up for the event.



The North East Area Team supported this project by bringing people together and providing brokering. Monk Bretton Ward Alliance supported with Ward Alliance Funding which was integral to the event taking place.

The event was a huge success bringing the whole community together for a family fun day (Gala).

The Physical Futures service user felt empowered by their achievements creating a fun day for the whole



community. Being accepted and integrated within the community. Being acknowledged and seen as people not focussing on their disability first.

The project raised awareness of the fantastic work that the Physical Futures centre does and delivers in that area.



Feedback from the project: “The event was well attended by members of the public, service users, friends and families with many commenting on the success of the day, this added to many of the stall holders wanting to return in 2019”.

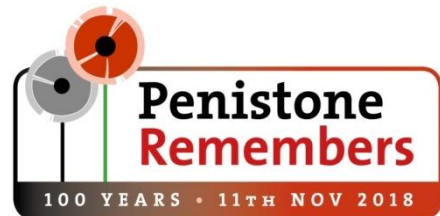
As a result they want to plan and deliver more community events including an even bigger and better Gala next year.



**PENISTONE**  
*Penistone Remembers*

<b>THRIVING &amp; VIBRANT ECONOMY</b>	<b>STRONG &amp; RESILIENT COMMUNITIES</b>
<b>Outcome 4:</b> Strengthen our visitor economy	<b>Outcome 10:</b> People volunteering and contributing towards stronger communities

The Penistone Area Team and local councillors became aware of a number of groups wanting to commemorate the 100<sup>th</sup> anniversary of the end of the First World War. As part of their aim to build strong and resilient communities they called a community meeting to bring people together. The result of the meeting was a new partnership called 'Penistone Remembers'. The partnership was made up of community representatives, the Penistone Show, St John's Church, Penistone History and Archive Group, Penistone Town Council, Penistone Armed Forces Day and other local groups and businesses.



To deliver a large-scale community event the new partnership successfully applied to the Penistone Ward Alliance Fund and have committed over 600 volunteer hours to the project.

The partnership wanted to be ambitious and attract people into Penistone, helping to contribute to building a thriving and vibrant local economy. To do this they have engaged with national remembrance programmes; the 'Beacons of Light' campaign and the 'There But Not There' public art installation. Penistone will be the host to 10 life-sized, transparent, silhouettes as part of a national public art installation, described as the defining centenary commemoration of the end of the 1914-1918 war.

***"We are very proud to be part of the national 'Beacon of Light' campaign and it has been both interesting and humbling so far to read the stories about the local people who died or who were injured during that time. The Penistone Remembers event is a way to remember those local people as well as to show what it was like to be in our area at the time."*** Rebecca Barnett, project lead and local business owner

The project culminates in a day of activities and beacon lighting at St John's Church, Penistone, on Sunday 11 November.



### *Team Green Moor cleans up at awards*

## **STRONG & RESILIENT COMMUNITIES**

**Outcome 10:** People volunteering and contributing towards stronger communities

Team Green Moor are a volunteer group linked to Hunshelf Parish Council who look after the green spaces in their village. The Penistone Area Council are committed to local environmental projects and helping people to achieve their potential, creating strong and resilient communities. To achieve this aim the area council commissions Twiggs, a local environment company, to support volunteers in their aims.



The Twiggs Penistone Clean and Tidy Team have been supporting Team Green Moor for nearly a year in a range of projects leading up to the Yorkshire in Bloom Awards in September. The results have been spectacular with the group winning Best New Entry, Best Overall Village and one of only two Category Winners from the Barnsley Borough (the other being Oxspring Primary School).

Cllr Jenny Platts, Cabinet Spokesperson for Communities, said: "I want to thank everyone who took part and congratulate all the places and people who received these well-deserved awards. I'd also like to give a special mention to Team Green Moor and Oxspring Primary School which received category winners."

Team Green Moor have also been supported by the Penistone Ward Alliance Fund to provide equipment and storage for the volunteers. They have also successfully applied to the Tesco 'Bags of Help' fund and the National Lottery.

The team average over 300 volunteer hours a month, a fantastic effort and commitment to their local community.

**SOUTH  
Darfield  
*Darfield Summer Gala***

**STRONG &  
RESILIENT COMMUNITIES**

**Outcome 10:** People volunteering and contributing towards stronger communities

A community event aimed at promoting community groups in Darfield and building community cohesion across the area.

The project was designed to:

- Help local community groups to become self-sufficient by providing an opportunity for them to promote their work and raise funds;
- Act as a conduit for WA members to carry out their Community Champion roles and raise awareness of the area arrangements;
- Build community cohesion by bringing together all members of the community;
- Provide free fun activities for local families;
- Work with other local organisations.



**Strong and Resilient Communities:**

As a community event, the gala will contribute towards the developing of sustainable community support networks bringing together both local people and community groups. The gala is an opportunity for local groups and organisations to share communications with the wider community, promote their work, do some fundraising and recruit new volunteers. This is an intergenerational event aimed at both the young and old; it offers information on how people can get more involved with their local community by showcasing the different groups and activities available, helping to improve social networks, skills and overall health and wellbeing.

The free activities for children will help families many of whom are struggling financially, relying on volunteer support in terms of the community groups attending with a stall, provision of activities and the planning and delivery of the event.

A small working group from the **Darfield Ward Alliance** took part, consisting of 3 members who were involved with the planning and delivery of the event. Work between them included obtaining

prices / booking activities, liaising with the Doctor's surgery regarding access to the park, contacting businesses asking for donations, shopping for catering supplies, help with distribution of posters, making links with Dearne FM, and on the day support with setting up and clearing down. This work was carried out as part of their community champion role.

**Berneslai Homes** supported the event by providing members of staff to help with the stewarding on gala day and by funding 2 of the activities as part of its work to engage with BH families.

The **South Area Tidy Team** provided invaluable support with the loan and transporting of equipment, set up and clear down on gala day and a litter pick a couple of days prior to the event as part of their Area Council Commission.

**Darfield Bowls Club** provided toilet facilities, first aid provision, hot drinks as well as free bowls in-order to promote itself and encourage new members and also as a thank you for the WAF the Club has received.



**Barnsley Leaders Basketball Club** provided a basketball demonstration again to promote the Club and by way of a thank you for previous WAF.

The CDO provided the much needed encouragement and support to the WA working group for them to fulfil their community champion role. Although this project is the best to date for Ward Alliance members being actively involved there was still a considerable amount of work involved with the gala which was picked up by the CDO and necessary to the success of the event particularly around the protocols of running community events.



The CDO acted as overall project manager and was able to bring in the support listed above from partner organisations. A couple of activities booked for the event didn't have the necessary CHAS registration. The CDO was able to act as a link between the service providers and our Health and Safety Unit to ensure steps were taken to resolve this issue. This resulted in one service provider becoming CHAS registered and the other being booked for alternative activities (downgrading from high risk to low risk activities).

Without the above involvement by the CDO the Summer Gala would not have achieved what it set out to do. Members of the working group would have felt unsupported and at risk of negative feedback following the delivery of a poor event. This could have had a detrimental effect to their development as community champions.

Fifteen volunteers (including one new volunteer) helped out at the event, totalling 54 volunteer hours. The event received £380 additional funding (consisting of £350 from Berneslai Homes and a £30 donation from Tesco).

Excellent partnership working was evident throughout, and links were made with PING Barnsley which will help the CDO support a Darfield community group with the delivery of free table tennis sessions (a project which has been funded out of WAF but as yet the group has struggled to get it off the ground).



Feedback has on the whole been positive with a couple of suggestions received for next year's event. The gala was well received by residents, service providers and community groups. Speaking to the service providers, they seemed pleased by the level of interaction they received at their stalls as did the community groups who also did well in terms of fundraising.

Learning points include:

- Ensuring CHAS registration is in place for all high risk activities
- The gala felt busier being mid-week with a good turnout from service providers. Initially, there were concerns over community groups being able to attend mid-week as many of their volunteers are working but overall this wasn't an issue with the same number of groups attending as in previous years.
- There is the desire for the gala to grow again for next year with the provision of more activities.
- More volunteer support is needed on gala day.

A closure meeting to take place to discuss what went well / not so well. This information will then be used to inform the planning of next year's event which will commence in the New Year.



**Hoyland Milton & Rockingham**  
**CV Writing Skills**

**THRIVING &  
VIBRANT ECONOMY**

**Outcome 2:** Increase skills to get more people working

**PEOPLE ACHIEVING  
THEIR  
POTENTIAL**

**Outcome 9:** People are healthier, happier, independent and active

**STRONG &  
RESILIENT COMMUNITIES**

**Outcome 10:** People volunteering and contributing towards stronger communities

The project was designed to help young people to develop a good CV so that young people could use this as a tool to find work or an apprenticeship.

A CV is the first opportunity to make a great impression on a potential employer. The project was designed so that every young person attending went away with a high quality CV that they could send out to potential employers or apprenticeship providers to gain meaningful employment or training.

The young people were encouraged to seek out volunteer roles to enhance their CV. This was done by promoting known vacancies to the group and discussing how volunteering can enhance a CV. Having an excellent CV that stands out from the rest and helping young people to identify the skills they have and those they need to improve helps them move into paid employment.

Three young people attended the event and two submitted CVs for evaluation. The attendees spent two hours having one to one help and advice with their CV from the TIAG team and then additional help from the digital champions enabled CVs to be uploaded to online employment sites.

By planning the event and ensuring that we had enough time to deliver a quality product and managed expectations, the session delivered higher results than expected. The CDO promoted the event and recruited attendees. The CDO then brought everyone back together a week later to monitor.

All three attendees left with well-constructed CV that could be submitted to potential employers. 1 returned to full time education; one found a place on an apprenticeship and one will remain in contact with the TIAG team. Of the 2 that submitted CVs for further advice one is now in full time work, the other continues to seek part time employment.

The project supported new ways of working with teams within the council. The library staff sourced a suitable venue and the TIAG team led the CV writing sessions. The digital champions also attended to provide help with getting their CVs online and helping the young people to access job opportunities online. Young people have access to social media on their phones but frequently do not have access to computers.

One of the people who submitted their CV for checking is now in full time employment and two of the attendees have gone on to further education or employment.

“Better than I expected. I got my CV but also a job / apprenticeship interview.”

“I found it really helpful as they helped improve my CV and apply for an apprenticeship and arranged a date to visit college.”




“It went great, I’m taking steps forward.”

The session failed to attract high numbers of participants expected and it was considered the main reason for this was that project was delivered too late in the year. Most Year 11 to 13 students need to have their CV complete by Easter. Having considered this we are going to host another workshop in February half term. A planning meeting is scheduled for January 2019.

---

### Hoyland Milton & Rockingham

#### *New Volunteer – Kylie*

 <b>Outcome 2:</b> Increase skills to get more people working	 <b>Outcome 9:</b> People are healthier, happier, independent and active	 <b>Outcome 10:</b> People volunteering and contributing towards stronger communities
--	--	--

The Golden Memories Café, St Andrews Community Centre, Hoyland started in October 2017. The café is open to anyone in the area and is a joint venture between the South Area Team, Berneslai Homes, Tesco and Walderslade Surgery. The group was formed to try and tackle social isolation by providing a weekly meeting place where attendees feel safe. Around 20 older people regularly attend the group which runs every Monday (with the exception of Bank Holidays) who enjoy a wide range of activities such as trips out, talks on a diverse range of subjects, games of bingo, raffles and armchair bingo.

Recently numbers of attendees have increased significantly and another volunteer is required to strengthen the group and take on some routine tasks, as the members are older and infirm, many have some loss of memory, they are unable to take on any kind of volunteer role themselves.

Kylie already has experience in paid and unpaid work; she has been working in a local café and as a volunteer with Elsecar Heritage Railway. Her employment at the café stopped when the business ceased trading. She has found it difficult to find alternative work and her ultimate aim is to return to paid employment.

Her current duties include, serving tea, coffee and toast to group members, washing and drying dishes, interacting with group members, helping group members play bingo, if they struggle to see the numbers or keep up with the number caller. We hope that with support, Kylie will be able to prepare refreshments independently and take responsibility for collecting the raffle and bingo money.

Kylie has been accompanied for the first few weeks by a support worker from the Employment and Volunteering Team. Kylie's volunteering with the group meets one of Hoyland Milton and Rockingham's ward priorities: "A healthy local economy with opportunities for all – make sure local people have access to the help they need to get new and existing jobs" and Kylie has the opportunity to develop her existing skills, learn new ones and enhance her CV.

The Community Development Officer (CDO) contacted Jenny Miszewski-Wall from Barnsley Council's Employment and Volunteering Service and asked her to help the group find an additional suitable volunteer. The team assess skills, interests, preferences and aspirations of potential candidates to find the most suitable candidate for the group. A representative from the team attended the group to assess suitability and look at key tasks, basic health and safety assessments were made including locating the closest bus stop.

The group was formed to try and tackle social isolation by providing a weekly meeting place where attendees feel safe. Around 20 older people regularly attend the group which runs every Monday (with the exception of Bank Holidays) who enjoy a wide range of activities such as trips out, talks on a diverse range of subjects, games of bingo, raffles and armchair bingo.

The project is a joint venture between the South Area Team, Berneslai Homes, Tesco and Walderslade Surgery. Kylie was recruited through the Community Development Officer working in partnership with Jenny Miszewski-Wall from Barnsley Council's Employment and Volunteering Team. Kylie said that "volunteering is a way of meeting new people and gives me something to get out of bed for." Many of the attendees confirm that Kylie is an asset to the group.

Sometimes it is necessary to have a complete job description to find the right volunteer for the post. Having a new regular volunteer will let the CDO take a step back and allow continued growth and sustainability within the group. The CDO will remain in contact with the group and provide support as required.



**Wombwell**  
***School's Out for Summer***

<b>PEOPLE ACHIEVING THEIR POTENTIAL</b>	<b>STRONG &amp; RESILIENT COMMUNITIES</b>
<b>Outcome 9:</b> People are healthier, happier, independent and active	<b>Outcome 10:</b> People volunteering and contributing towards stronger communities

‘School’s Out for Summer’ was a Ward Alliance funded project which provided a programme of activities for families during the summer holidays.

The project aims was twofold, firstly to address the healthy and active lifestyle strategy, and utilise existing community assets for delivery of activities.

It is a well-known fact that many children and young people spend their school holidays sat at home playing computer games, often not engaging in any physical activity. This project was aimed at getting families out of the house and participating in free activities delivered in local venues by existing community groups and their volunteers.



The project delivered 11 activities and a free healthy picnic lunch was provided at most of the sessions. The families engaged in sporting activities, traditional games, crafts, healthy cook & eat and a bug hunts in the local woodland. All the sessions were delivered by volunteers.

In total, five community groups took part in the project. We linked into **Wombwell Library’s Holiday Hunger** initiative and worked in partnership with the **South Area Tidy Team** on the Bug Hunt in Wombwell woods. The **Wombwell Sporting Athletic Club** delivered two let’s Get Active Sessions. The club’s lead volunteer coach organised track and fun activities for the families. Six young people from the Athletic club supported the coach on the session, gaining invaluable experience of coaching others. **The Friends of Wombwell Park** are always keen to run more family activities out of the park pavilion and delivered the craft & games sessions. The old traditional games proved to be very popular with the adults and children. Five volunteers from the **Wombwell Community Luncheon Club** supported the Area Team with delivering the two family cook & eat sessions. The participants made healthy pizzas and wraps and homemade



apple/blackberry crumble. The children were encouraged to taste the fresh produce and talk about making healthy choices.

The CDO in the Area Team was very involved in the project management of this initiative. The CDO approached local community groups to assess their capacity to contribute to the project via volunteering and what type of free activities they could deliver. A small core team was established to develop the timetable of activities. The CDO attended all sessions and was on hand to support the volunteers. A Ward Alliance application for £460 was granted for the healthy picnics and the two cook & eat sessions.

A volunteer from the luncheon club who had a food safety certificate was able to support the Friends of Park group with their activity.

In brokering some of the sessions the CDO looked at projects that the Ward Alliance had funded (community lunch club / Building blocks for learning) to see what they could contribute to the “Schools Out for Summer” programme.

This project enabled families in Wombwell to dip in and out of a programme of free summer activities in Wombwell. There was something for everyone with the emphasis on being active and healthy and trying out new things. The project raised the profile of the Athletic club within the community and also gained some new members for this club.



The Friends of Wombwell Park got a new volunteer for their group.

Families were doing activities together, communicating, getting active and having fun. Many new friendships were forged.

- 10 families participated in “Let’s Get Active” 6 new volunteers
- 24 families (58 children) in “Crafts & Games in Wombwell Park! 7 volunteers 1 new volunteer
- 15 families cook & eat 5 volunteer 1 new volunteer
- 14 families Bug Hunt
- 16 families “Fun with Phonics” 2 volunteers

The CDO was able to utilise working relationship with the community groups and existing volunteers and impart and share ideas on engagement activities. The Area Team delivered three activities (Fun & games with Phonics) in Wombwell Library as part of the libraries holiday hunger initiative.

The Area Team CDO approached Tesco’s for a donation and their Community Development officer supplied a donation of fresh fruit for the first week’s sessions and Barnsley homes funded a face painter for the Wombwell Park event

One parent remarked “My son really surprised me. He is quite lazy and I didn’t think he’d like the “Let’s get Active” sessions, but he really enjoyed taking part.”

A Grandmother of 5 said, “My grandchildren range from 5 years to 13 years and the activities have catered for them all; better still they were free.”

Janette (lead coach at the Athletic club) said, “I was very impressed on the way the young people (club volunteers) conducted themselves.” As a result Janette is now thinking about looking for funding for coaching training.



The project was well publicised. The CDO produced a flyer which was distributed to all primary school children in the area. The CDP informally spoke to school’s Parent Support Advisors about the project and encouraged them to promote the programme to those families who would benefit the most. However, more work needs to be done in this area working more closely with partners.

Activities that ran in the late afternoon were not as well attended.

Discussions currently taking place re-evaluating lessons learnt with a view to delivering a future project next summer with a more extensive menu of activities.

## BARNSLEY METROPOLITAN BOROUGH COUNCIL

This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan

Report of the Executive Director – Core Services &  
Service Director – Finance (Section 151)

### CORPORATE FINANCIAL PERFORMANCE QUARTER ENDING 30th September 2018

#### 1. Purpose of Report

1.1 To consider the financial performance of the Authority during the second quarter ended September 2018 and assess the implications against the Council's Medium Term Financial Strategy (MTFS). The key headlines are:

- The position for Council services is a projected operational underspend of £0.460M in 2018/19;
- The overall position for the Council in 2018/19 is a projected operational underspend of £2.760M including Corporate budgets;
- Although quarter 2 is reporting a positive position, the Council still has some significant savings to deliver over the next 3 years within a financial climate that remains both uncertain and challenging.

#### 2. Recommendations

2.1 It is recommended that Cabinet:

- Request that Executive Directors/Service Directors (where appropriate) provide detailed plans on how their forecast overspends will be brought back into line with existing budgets on a recurrent basis;
- Approve the write off totalling £1.052M of historic debt (£1.013M General Fund/ £0.039M HRA) as shown at para 5.11 of this report;
- Approve the budget virements at Appendix 1;
- Note the challenging financial environment facing the Council despite the positive quarter 2 position.

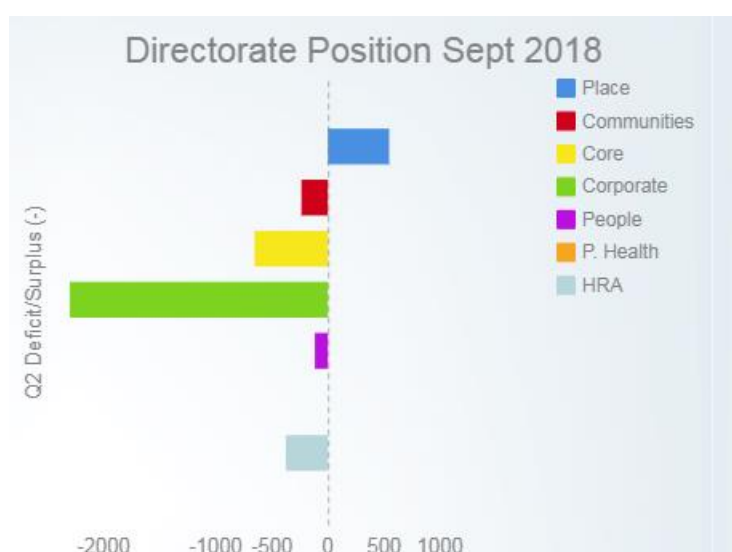
### 3. Overall Position to the Quarter Ending September 2018

There is a projected underspend on Directorate budgets of £0.460M in 2018/19 which combined with an underspend of £2.300M on Capital Financing and Corporate provisions, results in an overall Council underspend of £2.760M.

The table below provides the monitoring position for the Council as at the end of September 2018 broken down between the 'in year' operational position for 2018/19 and the FYE 2019/20 position. This takes into account one-off funding and non-recurrent savings dropping out, as well as the assumptions that have already been factored into the Council's 2017-2020 Medium Term Strategy. As at Quarter 2, there is no expected impact on the 2019/20 position.

DIRECTORATE	Approved Net Budget 2018/19	Projected Net Outturn 2018/19	Forecast Deficit / (Surplus)	Adjustment for Slippage & Transfer to reserves	Operational Deficit / (Surplus)	FYE (19/20)
	£'000	£'000	£'000	£'000	£'000	£'000
<b>People</b>	72,792	71,702	(1,090)	974	(116)	-
<b>Place</b>	40,760	39,595	(1,164)	1,710	546	-
<b>Communities</b>	21,445	19,383	(2,063)	1,827	(236)	-
<b>Public Health</b>	4,190	2,263	(1,927)	1,927	-	-
<b>Core Services</b>	15,964	15,292	(672)	18	(654)	-
Service Totals	<b>155,151</b>	<b>148,236</b>	<b>(6,916)</b>	<b>6,456</b>	<b>(460)</b>	-
<b>Corporate / General items</b>	13,837	11,137	(2,700)	400	<b>(2,300)</b>	-
Sub Total – Council	<b>168,988</b>	<b>159,373</b>	<b>(9,616)</b>	<b>6,856</b>	<b>(2,760)</b>	-
<b>HRA</b>	<b>16,126</b>	<b>9,915</b>	<b>(6,211)</b>	<b>5,836</b>	<b>(375)</b>	-

- 3.1 The chart below provides an overview of the overall position which breaks down the Deficit/Surplus (-) position across Council Directorates.



#### 4. **Delivery of 2018/19 Future Council Savings Proposals**

- 4.1 The Q2 position is forecasting a 100% delivery rate against the target for 2018/19 of £4.404M.
- 4.2 The Council's 2018/19 budget is dependent on the delivery of our efficiency savings. These targets are reviewed on a regular basis with Budget Managers.



#### 5. **Corporate Resources**

##### Collection Rates

- 5.1 The Council's major sources of discretionary income are Business Rates and Council Tax. The Council's financial health is therefore almost completely reliant upon the collection of both Council Tax and Business Rates. The table below shows the estimated collection rates for Quarter 2 compared to the stretch targets that have been set:

	2017/18 Actual	2018/19 Stretch Target	Quarter 2	Variance Q1 to Target
<b>Council Tax</b>	96.07%	96.1%	96.15%	+0.05%
<b>Business Rates (local share)</b>	98.36%	97.6%	96.66%	-0.94%

- 5.2 The current Council Tax collection rates are forecast to exceed the current stretch target by 0.05% in 2018/19. Although the current collection rate would allow the Council to meet its budget requirements, there is potential to generate a further £0.100M for every 0.1% improvement in collection.
- 5.3 The current Business Rate collection rate is below the stretch target set for 2018/19 by 0.94% although this does not have any financial impact as the budget is set on a more prudent basis. The reasons for the reduced collection rate reflect a number of factors including the following:-

- Small Business Rate Relief (SBRR) Review – a review of SBRR has been undertaken resulting in an additional £186k of business rates debt to collect from small businesses that have not previously had to pay. An action plan is being drawn up to ensure processes are in place to collect the outstanding amounts and hopefully increase the collection rate before year end.
  - Store First - Following a successful appeal to the Valuation Office Agency this hereditament was split into 1889 individually rated 'pods' which has made rating assessments more difficult to determine and in turn impacted on collection rates. This will be closely monitored to minimise the risk.
  - Gem Imports – This was a new account that was created in July for £190k but is still subject to instruction from the Valuation Office Agency. This has delayed payment and thereby impacted on collection rates.
- 5.4 It is important to understand that business rate debt is extremely volatile. Nevertheless, there are monitoring and collection processes in place to ensure that external pressures and any potential risks are considered throughout the financial year.
- 5.5 It is hoped that the Council's 2020 plans and investment to accelerate growth in jobs and businesses will result in increased business rate yield over the period of the MTFS.
- 5.6 There is enhanced joint working across Council Departments and other agencies/partners to ensure the plans and investment are effective. This is particularly relevant since under the current Business Rate Retention scheme, the Council is able to retain 50% of business rates collected from within the area and the Chancellor has announced that this will rise to 75% by 2020. This increases the significance of collection rates.
- 5.7 It seems likely that the final deal (including the 'no deal' option) on Brexit will have a major impact on the economy. Until the deal is agreed, it is still very difficult to determine what the exact impact will be but economists continue to indicate that it could create a negative impact on economic growth over the medium term.

#### Arrears Position

- 5.8 A summary of the current debt position is shown in the table below. This shows the opening balance of debt at the beginning of the year of £26.9M; a balance of £30.3M at the end of June 2018; and the current balance at the end of September 2018 of £23.9M. This shows a reduction of £3.0M from the opening balance and a reduction of £6.4M from the quarter 1 position.

Type of Debt	Pre-18/19 Arrears £M	2018/19 Arrears £M	TOTAL Arrears £M	Bad Debt Provision £M	Write Offs For Approval £M
Opening 2018/19 Position (position as at 31.03.2018)	26.945	n/a	26.945	14.752	-
Total as at end of June	23.093	7.183	30.276	18.295	-
Total as at end of September	15.530	8.344	23.874	15.952	1.013
<b>MOVEMENT June to September</b>	<b>(7.563)</b>	<b>1.161</b>	<b>(6.402)</b>	<b>(2.343)</b>	<b>1.013</b>

- 5.9 The table above also shows the opening balance of the bad debt provision at the beginning of the year of £14.8M; £18.3M at the end of June 2018; and a current provision at £16M. This shows an increase of £1.2M from the opening position, but a reduction of £2.3M from the end of June.
- 5.10 The Service Director Finance (Section 151 Officer) is now also seeking approval to write off debt amounting to £1.052M which has become uneconomical to pursue. This is summarised in the table below:

Type of Dept	Value of Write off (£M)
Council Tax	0.323
Business Rates	0.262
Trade Debt General Fund	0.224
Trade Debt HRA	0.028
Housing Benefit Overpayment	0.176
<b>Total (Collected by BMBC)</b>	<b>1.013</b>
Former Tenant Rent Arrears- HRA	0.039
<b>Total (Including Tenant Rent Arrears)</b>	<b>1.052</b>

- 5.11 Historic debt is traditionally much more difficult to collect so the position on pre-2018/19 debt is particularly encouraging. The service has already collected some 42% of pre-2018/19 debt at the end of quarter 2 which is approximately twice the recovery rate compared to quarter 2 last financial year. A reduction of this size indicates that the measures being taken to improve debt recovery are having a positive effect although it remains good financial management to provide for non-recovery of some of these debts.

#### **Impact on MTFS/Reserves**

- 6.1 An updated 2018-20 MTFS forecast was presented into Cabinet in February 2018 for approval.
- 6.2 This has been updated in September which rolled the forecast forward to 2021/22. The position before efficiencies is provided below:-

	2019/20	2020/21	2021/22
<b>Revised MTFS at Sept 2018 pre efficiencies</b>	<b>£5.6M</b>	<b>£15.3M</b>	<b>£20.1M</b>

- 6.3 Work is ongoing to ensure that both the existing 2019/20 KLOE's and the newly approved 2020/21 KLOE's are deliverable to ensure a balanced position over these two years. An approach to deliver the remaining shortfall in 2021/22 of £4.9M will be identified in due course.
- 6.4 To the extent that the current forecast underspend in 2018/19 is one-off in nature, there is no impact on the MTFS. However, this will be closely monitored to ensure that any ongoing implications are reflected in the MTFS.
- 6.5 The Council's Reserves position has also been updated and consideration is currently being given to reviewing both priorities and one off resources with a view to providing a revised Reserves Strategy.

#### **Background Papers**

- Service and Financial Planning 2018/19 – Revenue Budget, Capital Programme and Council Tax (Cab.7.2.2018/6)

## **CONTENTS**

### **SECTIONS**

1. People – Executive Director's Summary
2. Place – Executive Director's Summary
3. Communities – Executive Director's Summary
4. Public Health – Director's Summary
5. Core Services – Executive Director's Summary
6. Commentary on Corporate Budgets

### **APPENDICES**

1. Directorate Virement
2. Overall Budget Monitoring Position for the Council
3. Detailed Budget Variances for Directorates
4. Detailed Position for Agreed Savings
5. HRA Position

## **SECTION 1 - Executive Director's Summary for People**

### **Highlights**

The latest 2018-19 approved budget envelope for the People Directorate is **£72.792M** and includes schools related budgets of -£2.334M (schools balances and DSG deficit). An underspend is reported against the approved budget before earmarking's of £1.090M. It is proposed to earmark £0.974M, resulting in a net operational underspend of **£0.116M** in the current financial year.

### **Quarter 2 position to the end of the quarter ending September 2018**

DIRECTORATE	Approved Net Budget 2018/19 (after Virement)	Projected Net Outturn 2018/19	Forecast Deficit / (Surplus)	Adjustment for Slippage, Grant balances & Transfer to reserves	Operational Deficit / (Surplus)	FYE (19/20)
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Education, Early start &amp; Prevention</b>	8,544	8,433	(111)	-	(111)	-
<b>Adult Social Care &amp; Health</b>	41,600	40,237	(1,363)	974	(389)	-
<b>Children Social Care &amp; Safeguarding</b>	24,982	25,366	384	-	384	-
Sub-Total	<b>75,126</b>	<b>74,036</b>	<b>(1,090)</b>	<b>974</b>	<b>(116)</b>	-
<b>Schools</b>	(2,334)	(2,334)	-	-	-	-
<b>Total - People</b>	<b>72,792</b>	<b>71,702</b>	<b>(1,090)</b>	<b>974</b>	<b>(116)</b>	-

### **Key Variances**

**Education, Early Start & Prevention** – a net underspend of £0.111M is currently forecast for the Education, Early Start & Prevention Business Unit. An explanation of the key variances for the year are detailed below:

#### Early Start & Family Centres (-£0.037M)

- The forecast underspend has arisen mainly from staff turnover / vacancies and planned reduced operating spend for the year.

#### School Sufficiency Services (-£0.075M)

- The reported underspend relates to staff savings from the early implementation of the staffing review KLOE for 2019/20.

#### Targeted Support Services (-£0.017M)

- The estimated underspend primarily relates to staff vacancy / turnover savings within Youth Services, which has been applied to offset budgetary pressures within the Youth Offending Team (YOT) due to funding cuts.

Inclusion services (+£0.035M)

- A budgetary pressure is currently forecast for the SEN Inclusion Service mainly related to use of agency staff and cost of the interim cover to drive service improvement.

**Adult Social Care & Health** - An operational underspend of £0.389M (after allowing for a proposed earmarking of £0.974M) is currently reported for the Adult Social Care & Health Business Unit. This reflects the continued improvement in the financial position of the BU from 2017/18, and the transfer of £0.120M underspend from the Communities Directorate realised from the closure of the Keresforth Centre. The following explains the key variances for the year:

Care Provision costs (OP/LD/MH) (-£0.281M)

- The reported underspend includes savings from staff vacancies and turnover of around £0.132M – across the various locality and specialist teams in Older People and Working Aged Adults (Learning Disabilities and Mental Health);
- The balance of the underspend reflects the net position on the care provision budgets (residential care, homecare, supported living, direct payments, etc.) across all the main client groups. The improved financial position is mainly due to increased levels of income / contributions from health (i.e. S117 and continuing health care) and claw back from direct payments managed accounts.
- The forecast position reflects the number of clients currently in receipt of support and the baseline cost of care packages (projected for the whole year). This has remained consistent since the beginning of the year – with no significant change since quarter 1. It should be noted that the forecast cost reflects the anticipated increased uplift for residential care home weekly fees as proposed to the Care Home providers (yet to be formally approved by Cabinet).

Joint Commissioning Unit (-£0.108M)

- The forecast underspend has arisen mainly from staff turnover / vacancies and savings on commissioned contracts.

**Children's Social Care & Safeguarding** – an overspend of £0.384M is forecast for Q2 for the Children Social Care & Safeguarding Business Unit. This overspend (compared to the breakeven position reported in Q1) is due to increased placement costs in the last quarter in spite of a reducing looked after children (LAC) population.

Children in Care (+£0.346M)

- The reported overspend mainly relates to increased looked after children placement costs in external residential care, an increase (x6) in the number of supported accommodation (semi-independent) placements as well as one (costly) secure welfare placement in the last quarter.
- It should be noted that there are still challenges in placing older children (with challenging needs) with foster carers, which means the continued use of external / more expensive residential care provision.
- The above increase in residential care placements needs to be viewed in the context of an overall reduction in LAC numbers. Barnsley's LAC population at the end of September is 286 (compared to 293 at the end of June) – continuation of a reducing trend since the beginning of the financial year. This compares favorably to the guideline

target in the LAC sufficiency strategy of 300.

Other variances (£0.038M)

- The above forecast position is comprised of cost pressures within Assessment and Care (LIFT accommodation and travel costs) and Short Break services, which is partly offset by underspends in the Safeguarding and Quality Assurance Service.

**Schools DSG** - The latest Dedicated Schools Grant (DSG) budget for 2018/19 totals £106.4M, comprising of delegated to schools / academies of £86.7M and £19.7M retained centrally by the Council. The following outline the forecast position for schools' budgets:

Delegated DSG budgets (-£0.9M)

- Comprises of elements allocated to schools through the local schools funding formula, as well as high needs and early years funding. Latest reported schools balances showed a projected net surplus of £0.9M for the current financial year.
- The position includes 3 schools (Hoylandswaine primary, Penistone Grammar school, and Dearne ALC) with approved planned deficit budgets for the year. Recovery plan or actions have been agreed with these schools to address deficits over set timeframes.

Centrally retained schools DSG budget (+£7.3M)

- A DSG overspend of £7.3M is currently forecast across all the centrally retained budgets, mainly relating to the high needs funding block;
- This deficit is made up of £5.2M carried forward from 2017/18 plus an in year net pressure of £2.1M (due to increasing numbers and cost of Out of Borough Special Educational Needs placements);
- The planned reduction in Out of Borough Special Educational Needs costs as outlined in the approved SEND Strategy/Financial Plan has yet to be fully realised in the current year.

**Approved Savings Position**

The approved 2018/19 savings target for the PEOPLE Directorate totals £2.187M, analysed across the respective business units as follows:

- £0.985M - BU1 Education, Early Start & Prevention;
- £1.202M - BU2 Adult Social and Health care.

All 2018/19 approved savings proposals are on track and expected to be fully delivered in the current year.

**Current Actions and Future Risks**

The following outlines the key actions being undertaken by the Directorate to address the identified pressures in Children Social Care & Safeguarding:

- Continue to manage placements in an effective and safe manner and ensure that costs are contained through the following: tracking of placements by the Placement Oversight Resource Panel; implementing the action plan from the review of the fostering service;

and continuation of the targeted recruitment campaign to attract in-house foster carers.

The main risks in 2019/20 mainly relate to demand-driven pressures in children and adult social care.

- Education, Early Start, & Prevention

The business unit will continue to face pressures from reductions in external funding e.g. Youth Justice Board (YJB) grant and trading income from schools (Education Psychology, Schools Governor services).

- Schools Budgets (Special Education Needs)

An in-year net budgetary pressure of £2.1M (excluding the carry forward deficit) is currently forecast against the SEN / high needs budget in 2018-19. This pressure is expected to reduce over the coming years as the SEN(D) sufficiency strategy (and implemented action plan) stems the growth in number of pupils requiring Education Health and Care plans and external high cost SEN placements. However, there is still an ongoing sustainability issue in future years with projected deficits in 2019-20 and beyond that would need to be address by the overall schools budget. A refresh of the SEND strategy is currently ongoing with a view of putting forward revised plans for addressing future years forecast deficits.

- Adult Social Care & Health

Pressures from care providers for fee increases to meet national living wage commitments and cost of care (to address market sustainability) will pose the greatest challenge to the Council in 2019/20.

- Children social care & safeguarding

The required actions / measures to manage LAC numbers over the medium term are set out in the recently refreshed LAC Sufficiency Strategy. The ongoing work to better track / plan LAC placements would ensure the stability of Barnsley's LAC numbers around the 300 mark.

## **SECTION 2 – Executive Director’s Summary for Place**

### **Highlights**

The latest revised 2018/19 approved budget envelope for the Place Directorate is **£40.760M**. Based on current projections, there is an under-spend against the approved budget before earmarking's of (£1.164M). Of this, £1.710M is proposed for ear marking resulting in a net operational overspend of **£0.546M** in the current financial year. This represents an improvement of (£0.173M) on the position reported at the end of Quarter 1.

### **Quarter 2 position to the end of the quarter ending Sept 2018**

DIRECTORATE	Approved Net Budget 2018/19 (after Virement)	Projected Net Outturn 2018/19	Forecast Deficit / (Surplus)	Adjustment for Slippage, Grant balances & Transfer to reserves	Operational Deficit / (Surplus)	FYE (19/20)
	£'000	£'000	£'000	£'000	£'000	£'000
<b>*Regeneration &amp; Property</b>	10,554	8,807	(1,747)	1,710	(37)	-
<b>Culture &amp; Housing</b>	1,095	1,095	-	-	-	-
<b>Environment &amp; Transport</b>	29,111	29,693	583	-	583	-
<b>Total – Place</b>	<b>40,760</b>	<b>39,595</b>	<b>(1,164)</b>	<b>1,710</b>	<b>546</b>	<b>-</b>
<i>Housing Revenue A/C</i>	16,126	9,915	(6,211)	5,836	(375)	-

### **Key Variances**

There are a number of contributing factors that have resulted in this position. The key variances by Business Unit are set out below:

**Regeneration & Property** – a small underspend of (£0.037) is forecast for Quarter 2 with the main variances being:

- The potential clawback of SFA Grant for ineligible expenditure and increased running costs of resource centres creating a forecast overspend of £0.134M within Adult Learning and Skills; This is fully offset by vacancy management/additional income within the service;
- There is an underspend in Planning & Building Control due to staff vacancies (£0.136M) which is offsetting a shortfall in Planning Fee Income of £0.099M due to delays in the receipt of large planning applications;
- The PFI (£0.246M) and BSF (£1.465M) budgets are both forecasting underspend positions though both these underspends need to be earmarked to support the overall affordability of the whole life cost models.

**Culture & Housing** – a breakeven position is forecast for Quarter 2 comprising:

- A forecast shortfall in commercial income £0.064M;
- An overspend on contributions & overhead costs of £0.029M.
- This is offset by staff savings across the service (£0.053M) and additional Bereavement Fee Income (£0.040M).

**Environment & Transport** – An overspend of £0.583M is forecast for Quarter 2 reflecting:-

Operations, Recycling, Neighbourhoods & Transport £0.083M overspend

- Transport overspend of £0.452M – Home to School transport service continues to be challenging as a result of the increased cost of out of borough placements and a rising demand for the use of escorts;
- Neighbourhood Services underspend (£0.217M) – This saving relates primarily to staff vacancies within the team and the part year effect of the restructure of the service which is due to be implemented from January 2019 (£0.108M);
- Fleet overspend of £0.076M – The over-spend relates to the additional cost of repairs to the Authority's fleet of vehicles. This is expected to be non-recurrent following the vehicle replacement program.
- Waste Collection underspend of (£0.191M) – The under-spend relates to delays in filling the new staffing structure, forecast recurrent savings on contract hire charges and fuel following the purchase of new refuse collection vehicles in 2017/18.
- Other staffing cost savings from vacancy management (£0.037M).

Highways, Engineering & Transportation Services (£0.823M)

- Construction Services underspend of (£0.277M) – There have been delays in appointing to management posts within the service but despite this, the service is maintaining the same productivity levels as in 2017/18;
- Highways / Engineers / Highways Maintenance underspend (£0.546M) – underspend relates primarily to staffing vacancies (£0.305M) and additional fee income (£0.181M).

Commercial & Operational Services £1.228M

- Contracts Management / TLS (Waste Disposal) £1.344M – The overspend relates to the delay in delivery of mitigating actions (see below) to offset previous undelivered efficiencies and a continuation of the problems encountered by the service due to the fall in the market price of recyclates (£0.805M).

**Approved Savings Position**

2018/19 Efficiency Savings

The planned efficiency savings for 2018/19 totaling £1.215M from across the directorate have all been delivered.

Mitigation from prior years (£1.844M total target)

Of the total planned efficiencies of £1.8M, £1M has already been delivered. There has been a delay in the delivery of the remaining £0.8M. It is expected that £0.1M will be delivered this financial year with delivery of the remaining proposals delayed until 2019/20. This is the primary reason for the current overspend. The delayed KLOE's are outlined below:-

Efficiency Saving	£M
Transfer Loading Station *	0.300M
Travel Training**	0.075M
Highways Materials	0.075M
Contract Procurement	0.250M
<b>TOTAL</b>	<b>0.700M</b>

\* The TLS is currently forecast to be delivered in April 2019 \*\* Travel Training is delivered by the People/ Communities Directorates

### **Housing Revenue Account (-£0.375M)**

- The Housing Revenue Account is currently forecasting an operational underspend at the quarter 2 position of (£0.375M). This anticipated position is after adjusting for slippage on the capital programme and service earmarkings. See Appendix 2 for detailed HRA position.
- This expected position is predominately due to an increase in dwellings rent (£0.372M) compared to the budgeted position as a result of lower RTB sales and fewer void properties than anticipated. There is also an expected reduction in interest rate costs (£0.200M) as a result of debt maturing within the HRA portfolio.
- There were minor adverse variances forecasted across a number of areas of both income and expenditure totalling £0.255M, which represents an overall pressure on the HRA budget at the quarter 2 position. These individual elements will be monitored accordingly during the remainder of the financial year.
- At this update, £5.202M of the planned revenue contribution to capital has been earmarked/rolled- forward in the HRA working balance to fund commitments on the 5 year approved programme, mainly due to re-phasing of capital schemes with RCCO funding sources. It is proposed to earmark £0.200M to fund the impact of the Homelessness Act over the two year period 2018/19 through 2019/20.

### **Current Actions and Future Risks**

As highlighted above, a number of mitigating actions have been put forward with some progress being made on delivery this year. Further action will continue to be progressed with a view to delivering a balanced budget in 2018/19 and beyond. However, there remains a number of ongoing pressures:

- The Home to School Transport is highlighted as an area for concern and has received additional provision this year. This area will be closely monitored, and considered in context of the wider SEND Strategy lead by the People Directorate, with updates provided to Cabinet as necessary.
- Household Waste levels of recycled household waste combined with a reduction in the income received from the sale of recyclable materials are both areas that need to be monitored and addressed where possible.
- Markets Income there may be a shortfall in markets income in 2019/20 due to delays in the letting of stalls in the new market. Market stall lettings will continue to be actively progressed. A separate report will be presented to Cabinet with an update later in the year.
- Council Buildings programme the programme to rationalise the number of Council buildings expected to deliver significant savings to contribute towards future funding gaps. If this programme is delayed/not delivered it may give rise to an over-spend within Property services. There is also some required repairs and maintenance across the estate, costs of which are currently unknown but continue to be monitored as information becomes available. Finally a review of unoccupied spaces across the asset portfolio will continue, particularly in Lift Buildings and Business Centres, to ensure we are maximising the use of our assets.

The directorate continues to work hard to bring forward necessary mitigations for all the above pressures. A plan is currently in place to achieve a fully balanced position by 2019/20. Progress against the plan will be carefully monitored with any ongoing issues being reported to Cabinet.

## **SECTION 3 - Executive Director's Summary for Communities**

### **Highlights**

The total net budget for the Directorate is **£21.445M**. Total forecast net expenditure is £19.383M, resulting in a forecast underspend before earmarking's of £2.063M. Of this sum £1.827M is proposed for earmarking (*primarily relating to multi-year grant allocations and Commissioning and Ward Alliance budgets*) resulting in an operational underspend for the year of **£0.236M**.

### **Quarter 2 position to the end of the quarter ending September 2018**

DIRECTORATE	Approved Net Budget 2018/19 (after Virement)	Projected Net Outturn 2018/19	Forecast Deficit / (Surplus)	Adjustment for Slippage & Transfer to reserves	Operational Deficit / (Surplus)	FYE (19/20)
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Customer Services</b>	2,981	2,318	(663)	65	(598)	-
<b>Safer, Stronger, Healthier</b>	8,883	7,016	(1,867)	1,762	(105)	-
<b>IT</b>	9,581	10,048	467	-	467	-
<b>Total – Communities</b>	<b>21,445</b>	<b>19,383</b>	<b>(2,063)</b>	<b>1,827</b>	<b>(236)</b>	<b>-</b>

### **Key Variances**

**Customer Services** are currently projecting an operational underspend (£0.598M) for the year. The key contributors to this position are:

- Day Opportunities (underspend £0.381M) – the recent closure of the Keresforth Centre and vacancy retention across the service are key contributors to the expected outturn position.

*It should be noted that £0.120M of the underspend has been transferred to Adult Social Care - (People Directorate) and is reflected in their Q2 reporting figures.*

- ALT & Reablement (underspend £0.113M) – the underspend expected is as a result of increased income following the recent price increase for Assisted Living Technology services.

**Safer, Stronger & Healthier Communities (SSH)** (underspend £0.105M) – the underspend expected is as a result of vacancy retention.

**IT Services** are currently projecting an over spend for the year of £0.467M. Per last year the reasons for this are as follows:

- Software License and Equipment Costs (£0.606M overspend) – factors such as the increase in license costs and changes in the contracting arrangements offered by external providers continue to provide significant challenges for the service.

A detailed review is ongoing to examine software licensing costs with a view to reducing

future costs – an update will be provided as part of the Q3 budget monitoring report.

In terms of equipment there is currently insufficient funding available to support a growing requirement to upgrade/replace hardware and infrastructure.

Both of these areas form part of the future service redesign and overriding implementation of the Digital First strategy.

- Vacancy Retention (£0.139M net underspend) – there is an overall underspend of £0.581m as a result of staff and related vacancies but £0.342M of this amount has been transferred and earmarked to support the delivery of the Digital First programme.

### **Approved Savings Position**

The Directorate has total approved savings of £0.241M to deliver in 2018/19.

The total savings target will be achieved in year despite the Selective Licensing KLOE being withdrawn. As an interim measure in 2018/19 all savings attributable to Selective Licensing will be met from a planned earmarking brought forward from 2017/18. From 2019/20 onwards savings will accrue from three new replacement KLOE's.

### **Current Actions and Future Risks**

Several service reviews will be ongoing during 2018/19 across Communities to ensure Business Units continue to provide economic, efficient and effective services and are fully prepared to meet the £1.7m KLOE savings that are due for delivery in 2019/20.

Reviews include:

- Remodeling of Customer Services which notably includes the Library Review;
- Leading the Council's Digital First Strategy;
- Provider Services Reviews including Day Opportunities, Reablement and Assisted Living Technology.

Within Safer Communities the requirement to deal with the additional burdens of the latest Homelessness Reduction Act, Holden House and the provision of support services for young people are all expected to bring some significant challenges.

From an IT perspective, uncertainty remains regarding software license cost increases along with changes in contracting arrangements from external suppliers. Work is ongoing to monitor these arrangements with a view to mitigating these pressures and drive out value for money wherever possible.

Excepting the above, there are considered to be no immediate issues within the Directorate that will impact adversely on Communities ability to operate within its budgetary envelope during 2018/19.

## **SECTION 4 - Director's Summary for Public Health**

### **Highlights**

The total net budget for the Directorate is **£4.190M**. Based on financial performance to date and forecast activity for the remainder of the year, an operational under-spend of (**£1.927M**) has been estimated.

This underspend largely comprises of a planned underspend of £1.553M to be earmarked to support future year Public Health Commitments (as per the PH 4 year plan) along with staff vacancies and contract savings.

### **Quarter 2 position to the end of the quarter ending September 2018**

DIRECTORATE	Approved Net Budget 2018/19 (after Virement)	Projected Net Outturn 2018/19	Forecast Deficit / (Surplus)	Adjustment for Slippage & Transfer to reserves	Operational Deficit / (Surplus)	FYE (19/20)
	£'000	£'000	£'000	£'000	£'000	£'000
<b>BU10 – Public Health &amp; Regulation</b>	<b>4,190</b>	<b>2,263</b>	<b>(1,927)</b>	<b>1,927</b>	<b>-</b>	<b>-</b>

### **Key Variances**

The forecast underspend of £1.927M for the current year largely comprises:

- **The Planned Underspend against the 4 Year Plan Commitments (£1.553M)** – this is intrinsic to the fulfilment of the Public Health 4 year plan – the intention being to carry forward the underspend into future years to meet identified commitments.
- **Staff Vacancies (£0.137M)** - the 0-19 service transferred from SWYFT to BMBC in October 2016. During and since the transfer a considerable number of staff have left the service. Vacancies have been largely retained during this period pending the outcome of a full review of the staffing structure of the service. Savings identified from the review will be used to support the delivery of KLOE PH E2 'Review of Contracts and Commissioning' (see below).

### **Approved Savings Position**

The Directorate had total approved savings of £0.255M to deliver in 2018/19. All savings have either been delivered in full or are on target to be delivered by the end of 2018/19.

### **Current Actions and Future Risks**

Over the entire four year plan period (to 2020/21), the Council's MTFS includes additional provision to enable the service to mitigate the impact of planned reductions in Public Health Grant.

It is envisaged that the provision of additional funding from the Council, use of earmarkings and delivery of identified savings will enable the service to continue to maintain a modest surplus position to 2020/21.

## **SECTION 5 - Executive Director's Statement For Core**

### **Highlights**

The latest approved budget for 2018/19 for the Core Directorate is £15.964M. Based on current projections the Directorate is forecasting an outturn of £15.292M as at the end of quarter 2, resulting in an under-spend, before earmarking's of £0.672M. Of this £0.018M is proposed for earmarking resulting in an overall estimated operational under-spend of **£0.654M** for 2018/19. This represents an improvement of £0.188M on the position reported at the end of Quarter 1.

### **Quarter 2 Position to the end of the quarter ending September 2018**

DIRECTORATE	Approved Net Budget 2018/19 (after Virement)	Projected Net Outturn 2018/19	Forecast Deficit / (Surplus)	Adjustment for Slippage & Transfer to reserves	Operational Deficit / (Surplus)	FYE (19/20)
	£'000	£.000	£'000	£'000	£'000	£'000
<b>Finance</b>	5,474	5,119	(355)	0	(355)	-
<b>HR</b>	3,946	3,866	(80)	18	(62)	-
<b>Business Imp &amp; Comms</b>	3,398	3,275	(123)	0	(123)	-
<b>Legal Services</b>	770	715	(55)	0	(55)	-
<b>Elections</b>	688	634	(54)	0	(54)	-
<b>Council Governance</b>	1675	1,657	(18)	0	(18)	-
<b>Joint Authorities</b>	13	26	13	0	13	-
<b>Total – Core</b>	<b>15,964</b>	<b>15,292</b>	<b>(672)</b>	<b>18</b>	<b>(654)</b>	<b>-</b>

### **Key Variances**

An under-spend of £0.654M is forecast for the current year, this being an increase of £0.188M from quarter 1. The increase in the under-spend is largely as a result of increases to vacant posts across the Directorate. Explanations associated with the individual business units are detailed below.

#### **Finance – an underspend of (£0.355M):**

- Staff turnover and vacant posts pending a restructure due to be implemented in October 2018 to support the Business Unit's plans and delivery of 2020 efficiency targets.

#### **HR & Business Support – an underspend of (£0.062M):**

- Staff turnover and vacant posts;
- £0.018M earmarking requested to continue to fund Trade Union post in 2019/20.

#### **Performance, Business Improvement & Communications – an underspend (£0.123M):**

- Staff turnover and vacant posts pending a restructure to support the Business Unit's plans and delivery of 2020 efficiency targets.

**Legal Services – an underspend of (£0.055M):**

- (£0.132M) additional income received through court fees as a result of an increase in the number of enforcements;
- (£0.037M) general under-spending of supplies & services;
- £0.034M external staffing costs to address capacity issues;
- £0.040M unforeseen cost pressures associated with a complex legal case;
- £0.040M high levels of printing due to the delays in implementing the new electronic case management system.

**Elections - forecasting an under-spend of (£0.054M):**

- A significant decrease in the forecast underspend at quarter one, reducing by £0.135M, as a result of reinvesting the income received from the Sheffield City Region Mayoral election to purchase new polling booths.

**Council Governance - represents an underspend of (£0.018M):**

- The underspend relates to a part year vacant post not expected to be recruited to until 2019, the underspend offset by the release of a new post that will utilise this year's funding.

**Approved Savings Position**

The Directorate had total approved savings of £0.505M to deliver in 2018/19. All savings have either been delivered in full or are on target to be delivered by the end of 2018/19.

**Current Actions and Future Risks**

- Technology -There is a common risk across the Core Directorate (where there is reliance on technology to support delivery of future year KLOE's) that IT will not be able to provide the required support or technology to support the solutions proposed. This presents a risk to both the quality of service provision as well as the achievement of anticipated savings. This risk cannot be mitigated by the Directorate alone and will be predicated around the re-design of IT services and the ongoing work in support of the Digital First Strategy.
- Capacity and staff turnover continues to be a problem in particular within the Finance and Legal Business Units. Legal are in the process of implementing a minor restructure to increase capacity within the key demand areas Commercial, Planning and Safeguarding to ensure the service is equipped to support the Council effectively.
- The Finance Business Unit is currently undergoing a major re-design of the functions it delivers, with a new structure planned to go live in October 2018. This will allow delivery of 2020 efficiency targets and ensure the service is equipped to continue to support our Future Council and contribute towards setting a sustainable landscape for the future.
- The Joint Authorities Service are reviewing their income streams to ensure current grant funded schemes are maximised and are also exploring opportunities for new income streams.
- The transfer of Housing Benefits to the DWP will be further delayed; however funding has been earmarked in 2018/19 and may need to be requested again in 2019/20 to continue to support this transition.
- A major re-design of the Core Directorate is planned to be implemented over the next 2 years commencing April 2019 impacting on BU14 HR and BU19 Council Governance. The changes will ensure that we maintain a 'Strong and Lean Core' to support our Future Council.

## **SECTION 6 - Commentary on Corporate Budgets**

### **Highlights**

The latest 2018-19 approved corporate budget is **£13.837M**. Corporate budgets include for example, Capital Financing, Pension costs, Insurance, Levy's etc. The operational budget position currently forecasts a **£2.300M** underspend relating to Capital Financing costs and provisions that will not be realised.

### **Quarter 2 position to the end of the quarter ending September 2018**

Corporate Area	Approved Net Budget 2018/19 (after Virement)	Projected Net Outturn 2018/19	Forecast Deficit / (Surplus)	Adjustment for Slippage, Grant balances & Transfer to reserves	Operational Deficit / (Surplus)	FYE (19/20)
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Capital Financing</b>	16,264	14,764	(1,500)	-	(1,500)	-
<b>CDC</b>	791	791	-	-	-	-
<b>Levies</b>	1,730	1,730	-	-	-	-
<b>Corporate Items</b>	(2,529)	(2,529)	-	-	-	-
<b>Provisions</b>	17,684	16,484	(1,200)	400*	(800)	-
<b>Provisions – Pension     Deficit</b>	7,068	7,068	-	-	-	-
<b>Contributions from     Balances</b>	(27,171)	(27,171)	-	-	-	-
<b>Total – Corporate</b>	<b>13,837</b>	<b>11,137</b>	<b>(2,700)</b>	<b>400</b>	<b>(2,300)</b>	<b>-</b>

\*includes a provision for TDY

### **Key Variances**

- Current operations relating to capital financing, are expected to result in an underspend of £1.500M due to taking advantage of the low interest rate environment. Such savings will reduce as the Council fixes more of its debt in line with its Treasury Management Strategy.
- A forecasted £1.2m underspend against a provision that was set aside for reinvestment into Adult Social Care to meet potential additional demographic pressures. As the overall position for ASC at quarter 2 is positive this will not be required in 2018/19.
- Following the success of this year's Tour De Yorkshire (TDY) event the Council has been successful in securing a further event in 2019. Further details will be announced in December 2018. A provision has been made for the associated costs.
- The 2018/19 corporate provisions budget includes specific earmarkings relating to the town centre project of £6.6M; the library review of £1.0M, and employment related budget specifically for the graduate programme and LD Employment opportunities £0.430M. It is expected all of the provisions earmarked will be utilised within this financial year although some slippage into 2019/20 may occur.

## Other Items

### External Trading - BMBC Services Ltd

- BMBC Services is forecasting a 'profit after tax' of approximately £0.150M which will be used to support the Digital First programme.

### £3.5 Million Invest to Grow Fund

- A total of £1.991M is estimated to be spent during 2018/19, with a further £0.039M in 2019/20;
- £0.746M of new bids were proposed and agreed by SMT in Aug 2018. The approved bids have fully utilised the unallocated budget of £221k (11%) and a further allocation of £525k (26%) for 2018/19;
- The additional funding has been agreed and arisen from one-off S31 grant funding. This funding has been received to compensate local authorities for the changes in business rate relief in 2017/18. This funding has been included in the ongoing MTFs from 2018/19, but the funding relating to 2017/18 (one-off) is not budgeted for and SMT have agreed it can be included in the 2018/19 investment and growth budget.
- To date a total of £0.416M (21%) has been incurred during 18/19 with £0.744M (37%) committed and expected to be spent;
- A significant proportion of the allocation is expected to be utilised in 2018/19 although some slippage into 2019/20 is expected. The current value not yet spent (includes the new bids) is £0.831M (42%).

Invest to grow fund	Total	2016/17	2017/18	2018/19	2019/20
	£M	£M	£M	£M	£M
<b>Fund allocated</b>	3.000	0.305	2.199	0.457	0.039
<b>Carry Forward</b>			(1.009)	0.788	
<b>Re-allocated</b>				0.221	
<b>New Allocation</b>	0.525			0.525	
<b>Total Allocation Q2</b>	<b>3.525</b>	<b>0.305</b>	<b>1.190</b>	<b>1.991</b>	<b>0.039</b>

This page is intentionally left blank

**CORPORATE BUDGET MONITORING AS AT 30TH SEPTEMBER 2018**

	(col 1) <u>Transfers From:</u> £	(col 2) <u>Transfers To:</u> £	(col 3) <u>Net Effect</u> £
<b><u>SECTION A - VIREMENTS FOR APPROVAL (SEPT):</u></b>			
Town Centre Events Earmarking re-allocation from Corporate budgets	- 250,000		-250,000
Town Centre Events Earmarking re-allocation to Economic Regeneration		250,000	250,000
Reg Services Earmarking re-allocation from Culture, Housing and Regulation	- 45,000		-45,000
Reg Services Earmarking re-allocation to Public Health		45,000	45,000
Allocation for the Transformation team from Corporate Services	- 218,000		-218,000
Allocation for the Transformation team to Enviroment and Transport		218,000	218,000
Equipment transfer from IT	- 22,010		-22,010
Equipment transfer to Education and Early Start Prevention		22,010	22,010
Gateway fees transfer from IT	- 25,000		-25,000
Gateway fees transfer to Corporate Services		25,000	25,000
Digital First Shortwood savings from Asset Management	- 123,427		-123,427
Digital First Shortwood savings to Corporate Budget		123,427	123,427
Re-Org tfr Reg Services from Culture, Housing and Regs	- 454,214		-454,214
Re-Org tfr Reg Services to Public Health		569,360	569,360
Re-Org tfr Reg Services to Legal Services	-	115,146	-115,146
Re-Org tfr KOLE's from Regeneration & Property Total	- 35,650		-35,650
Re-Org tfr KOLE's to Enviroment & Transport		35,650	35,650
Pay increases re-alignment from HR across Services	- 22,753		-22,753
Pay increases re-alignment from HR across Services		22,753	22,753
Street Lighting Resources for Contact Centre tfr from Enviroment and Transport	- 9,000		-9,000
Street Lighting Resources for Contact Centre tfr to IT		9,000	9,000
Town Centre Maintenance tfr from Corporate Services	- 80,000		-80,000
Town Centre Maintenance tfr to Environment and Transport		80,000	80,000
Keresforth Day Services closure from Customer Services	- 120,000		-120,000
Keresforth Day Services closure to Adult Assessment and Care Management		120,000	120,000
Digital First hold current vacancies from BU12	- 200,000		-200,000
Digital First Records Management from BU12	- 142,210		-142,210
Digital First IT circuits from BU12	- 4,318		-4,318
Digital First reversese budget jnl in error to BU12	57,759		57,759
Digital First revenue savings		288,769	288,769
<b>sub-total: Virements for approval</b>	<b>- 1,693,823</b>	<b>1,693,823</b>	<b>-</b>
<b><u>SECTION B - VIREMENTS ALREADY APPROVED BY CABINET (SEPT):</u></b>			
<b>sub-total: Virements already approved by Cabinet</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>SECTION C - VIREMENTS WITHIN DELEGATED POWERS (SEPT):</u></b>			
<b>Sub-total: Virements within powers</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>GRAND TOTAL - ALL VIREMENTS</u></b>	<b>- 1,693,823</b>	<b>1,693,823</b>	<b>-</b>

This page is intentionally left blank

**DIRECTORATE / DIVISION OF SERVICE BUDGET VARIANCES**

		(col 1)	(col 2)	col 3	latest (col 4)	(col 5)	(col 6)		
		Original Net 2018-19 Budget £	Cumulative Approved Variations /Earmarkings April - June £	Approved Variations September £	Revised Net Budget £	Forecast Outturn September £	Variation £	Adjustment for Slippage & Transfer to Reserves Sept 2018 £	Operational Deficit / (Surplus)
<b><u>DIRECTORATE</u></b>									
<b><u>PEOPLE</u></b>									
BU1	Education and Early Start Prevention (Inc. Schools)	8,350,976	(2,121,184)	(19,827)	6,209,965	6,098,966	(110,999)	-	(110,999)
BU2	Adult Assessment and Care Management	39,307,322	2,167,363	125,140	41,599,825	40,236,773	(1,363,052)	973,877	(389,175)
BU3	Children Assessment and Care Management	24,962,963	17,702	1,440	24,982,105	25,366,643	384,538	-	384,538
	<b>sub-total People</b>	<b>72,621,261</b>	<b>63,881</b>	<b>106,753</b>	<b>72,791,895</b>	<b>71,702,382</b>	<b>(1,089,513)</b>	<b>973,877</b>	<b>(115,636)</b>
<b><u>PLACE</u></b>									
BU4	Regeneration & Property	8,060,042	2,402,136	92,178	10,554,356	8,806,904	(1,747,452)	1,710,452	(37,000)
BU5	Culture, Housing and Regulation	1,353,824	240,000	(499,214)	1,094,610	1,094,610	-	-	-
BU6	Environment and Transport	27,372,033	1,414,000	324,650	29,110,683	29,693,683	583,000	-	583,000
	<b>sub-total Place</b>	<b>36,785,899</b>	<b>4,056,136</b>	<b>(82,386)</b>	<b>40,759,649</b>	<b>39,595,197</b>	<b>(1,164,452)</b>	<b>1,710,452</b>	<b>546,000</b>
<b><u>COMMUNITIES</u></b>									
BU7	Customer Services	2,963,008	138,095	(120,000)	2,981,103	2,318,345	(662,758)	65,000	(597,758)
BU8	Safer Stronger & Healthier Communities	5,079,582	3,799,907	3,559	8,883,048	7,016,161	(1,866,887)	1,761,576	(105,311)
BU12	IT	9,570,566	293,462	(282,759)	9,581,269	10,048,338	467,069	-	467,069
	<b>sub-total Communities</b>	<b>17,613,156</b>	<b>4,231,464</b>	<b>(399,200)</b>	<b>21,445,420</b>	<b>19,382,844</b>	<b>(2,062,576)</b>	<b>1,826,576</b>	<b>(236,000)</b>
<b><u>PUBLIC HEALTH</u></b>									
BU10	Public Health & Regulation	1,698,519	1,867,956	623,536	4,190,011	2,263,198	(1,926,813)	1,926,813	-
	<b>sub-total Public Health</b>	<b>1,698,519</b>	<b>1,867,956</b>	<b>623,536</b>	<b>4,190,011</b>	<b>2,263,198</b>	<b>(1,926,813)</b>	<b>1,926,813</b>	<b>-</b>
<b><u>CORE</u></b>									
BU13	Finance	4,774,095	699,586	-	5,473,681	5,119,181	(354,500)	-	(354,500)
BU14	HR	3,557,959	410,821	(22,753)	3,946,027	3,865,964	(80,063)	18,274	(61,789)
BU15	Performance, Business Improvement & Comms	2,955,314	443,203	-	3,398,517	3,274,843	(123,674)	-	(123,674)
BU17	Legal Services	885,083	-	(115,146)	769,937	715,244	(54,693)	-	(54,693)
BU18	Elections	687,650	-	-	687,650	633,618	(54,032)	-	(54,032)
BU19	Council Governance	1,674,855	-	-	1,674,855	1,657,452	(17,403)	-	(17,403)
	Joint Authorities	13,497	-	-	13,497	25,703	12,206	-	12,206
	<b>sub-total Core</b>	<b>14,548,453</b>	<b>1,553,610</b>	<b>(137,899)</b>	<b>15,964,164</b>	<b>15,292,005</b>	<b>(672,159)</b>	<b>18,274</b>	<b>(653,885)</b>
<b>OVERALL SERVICE TOTALS</b>		<b>143,267,288</b>	<b>11,773,047</b>	<b>110,804</b>	<b>155,151,139</b>	<b>148,235,626</b>	<b>(6,915,513)</b>	<b>6,455,992</b>	<b>(459,521)</b>
<b>Other Non Service Items</b>									
	<b>Capital Financing Costs</b>	13,907,540	2,356,201	-	16,263,741	14,763,741	(1,500,000)	-	(1,500,000)
	<b>Corporate &amp; Democratic Core &amp; Non Distributed Costs</b>	765,650	-	25,000	790,650	790,650	-	-	-
	<b>Levies</b>	1,120,529	610,078	-	1,730,607	1,730,607	-	-	-
	<b>Corporate Items</b>	(2,600,000)	70,831	-	(2,529,169)	(2,529,169)	-	-	-
	<b>Provisions</b>	5,458,977	12,361,329	(135,804)	17,684,502	16,484,502	(1,200,000)	400,000	(800,000)
	<b>Provisions - Pension Deficit</b>	7,068,043	-	-	7,068,043	7,068,043	-	-	-
	<b>Contribution From Reserves / Balances</b>	-	(27,171,486)	-	(27,171,486)	(27,171,486)	-	-	-
	<b>sub-total Corporate Budgets</b>	<b>25,720,739</b>	<b>(11,773,047)</b>	<b>(110,804)</b>	<b>13,836,888</b>	<b>11,136,888</b>	<b>(2,700,000)</b>	<b>400,000</b>	<b>(2,300,000)</b>
<b>OVERALL AUTHORITY BUDGET</b>		<b>168,988,027</b>	<b>-</b>	<b>-</b>	<b>168,988,027</b>	<b>159,372,514</b>	<b>(9,615,513)</b>	<b>6,855,992</b>	<b>(2,759,521)</b>

This page is intentionally left blank

DETAILED SERVICE VARIANCES @ 30th September 2018

	ONGOING BASE BUDGET ISSUES	NON ACHIEVEMENT OF EFFICIENCY ISSUES	TOTAL - ALL BUDGETARY ISSUES	Adjustment for Slippage & Transfer to Reserves	Operational Deficit/(Surplus)	ONGOING BASE BUDGET ISSUES	NON ACHIEVEMENT OF EFFICIENCY ISSUES	TOTAL - ALL BUDGETARY ISSUES	Adjustment for Slippage & Transfer to Reserves	Operational Deficit/(Surplus)
SERVICE / BUDGET HEAD	June	June	June	June	June	Sept	Sept	Sept	Sept	Sept
PEOPLE - KEY FINANCIAL RISKS FOR 2018/19										
BU1										
Service Director - additional pay supplement and business support costs	23,613		23,613		23,613	23,052		23,052		23,052
Commissioning - contract savings offset by unachieved Schools Clerking income	(7,726)	-	(7,726)	-	(7,726)	(39,112)		(39,112)		(39,112)
Early Start & Family Services - staff vacancies on Childcare Services & reduced running costs	(66,228)		(66,228)		(66,228)	(37,537)		(37,537)		(37,537)
Inclusion Services						35,798		35,798		35,798
Sufficiency - early delivery of Staffing savings (KLOE)						(75,000)		(75,000)		(75,000)
Targeted Youth Support - vacancy savings	57,661		57,661		57,661	(17,558)		(17,558)		(17,558)
Other Minor Variances	(7,320)		(7,320)		(7,320)	(642)		(642)		(642)
BU2										
SD Management-C/fwd IBCF funding	-		-		-	(853,877)		(853,877)	853,877	-
Care provision cost						(281,333)		(281,333)		(281,333)
Commissioning - Staffing vacancies & contract savings						(107,842)		(107,842)		(107,842)
Day Service - Keresforth savings						(120,000)		(120,000)	120,000	-
BU3										
Assessment & Care - LIFT accommodation & Staff travel/Mileage costs	125,840		125,840		125,840	33,364		33,364		33,364
Children in Care - LAC external residential care costs	144,964		144,964		144,964	422,724		422,724		422,724
Children in Care - LAC fostering & other placement costs	(217,499)		(217,499)		(217,499)	(36,543)		(36,543)		(36,543)
Children in Care - Other costs (CiC, fostering, adoptions teams)	(19,090)		(19,090)		(19,090)	(40,322)		(40,322)		(40,322)
Safeguarding & QA - training income & staff vacancies	(26,847)		(26,847)		(26,847)	(30,913)		(30,913)		(30,913)
Childrens Disability and Short Breaks	-		-		-	24,306		24,306		24,306
Other minor variances	(7,368)		(7,368)		(7,368)	11,922		11,922		11,922
Total - PEOPLE	-	-	-	-	-	(1,089,513)	-	(1,089,513)	973,877	(115,636)
PLACE - KEY FINANCIAL RISKS FOR 2018/19										
BU4										
Employment & Skills - Clawback of SFA Grant/Running costs of Resource Centres						134,000		134,000		134,000
Employment & Skills - Vacancy Management/additional income						(134,000)		(134,000)		(134,000)
Planning & Building Control - Staffing Costs	(29,000)		(29,000)		(29,000)	(136,000)		(136,000)		(136,000)
Planning Fee Income						99,000		99,000		99,000
Building Services - Under occupation of Lift Buildings	185,000		185,000		185,000	185,000		185,000		185,000
Building Services - Overachievement of income	(31,787)		(31,787)		(31,787)	(112,060)		(112,060)		(112,060)
Building Services - Over estimation of Dilapidations	(105,400)		(105,400)		(105,400)	(105,400)		(105,400)		(105,400)
Building Services - Repairs & Maintenance	17,182		17,182		17,182	102,827		102,827		102,827
BSF Model	(1,065,024)		(1,065,024)	1,065,024	-	(1,464,849)		(1,464,849)	1,464,849	-
PFI Model	(151,000)		(151,000)	151,000	-	(245,603)		(245,603)	245,603	-
FM/NPS - CCTV & General underspends R&M	(59,199)		(59,199)		(59,199)	(47,157)		(47,157)		(47,157)
School Asset Support - Staffing	(14,368)		(14,368)		(14,368)	(12,540)		(12,540)		(12,540)
Shared Services - Staffing/Overachievement of Income	(13,149)		(13,149)		(13,149)	(48,740)		(48,740)		(48,740)
Strategic Assets - Underachievement of Income						84,495		84,495		84,495
Strategic Assets - Staffing & General Service Underspends						(111,425)		(111,425)		(111,425)
Strategic Assets - Consultancy Costs	21,721		21,721		21,721	65,000		65,000		65,000
BU5										
Commercial Income - Culture	66,000		66,000		66,000	64,000		64,000		64,000
Culture - Contributions & Overheads						29,000		29,000		29,000
Culture - Staffing	(66,000)		(66,000)		(66,000)	(53,000)		(53,000)		(53,000)
Bereavement Fee Income						(40,000)		(40,000)		(40,000)
Housing - Recharge Income to Capital Projects	15,000		15,000		15,000	15,000		15,000		15,000
Housing - Staff Savings	(15,000)		(15,000)		(15,000)	(19,000)		(19,000)		(19,000)
Housing - Other Overheads						4,000		4,000		4,000
BU6										
Contracts Management - Waste Disposal Costs	1,191,000		1,191,000		1,191,000	1,180,000		1,180,000		1,180,000
Transfer Loading Station	110,000		110,000		110,000	164,000		164,000		164,000
Bulky Waste/Bin Deliveries	80,000		80,000		80,000	47,000		47,000		47,000
Car Parking - Fee Income						(72,000)		(72,000)		(72,000)
Construction Services	(277,000)		(277,000)		(277,000)	(277,000)		(277,000)		(277,000)
Highways Maintenance - Electricity Costs	(38,000)		(38,000)		(38,000)	(7,000)		(7,000)		(7,000)
Highways, Engineering & Transportation - Staff Savings	(145,000)		(145,000)		(145,000)	(305,000)		(305,000)		(305,000)
Highways Fee Income increase	(265,000)		(265,000)		(265,000)	(181,000)		(181,000)		(181,000)
Fleet - Vehicle Repairs						76,000		76,000		76,000
Home to School Transport	432,000		432,000		432,000	452,000		452,000		452,000
Neighbourhood Services - Staffing	(183,000)		(183,000)		(183,000)	(108,000)		(108,000)		(108,000)
Neighbourhood Services - Running Costs						(73,000)		(73,000)		(73,000)
Public Rights of Way Fee Income	(37,000)		(37,000)		(37,000)	(36,000)		(36,000)		(36,000)
Waste Collection (Staffing/Vehicle Costs)	(81,000)		(81,000)		(81,000)	(191,000)		(191,000)		(191,000)
Operations - Staff savings						(37,000)		(37,000)		(37,000)
Other Miscellaneous	(39,000)		(39,000)		(39,000)	(49,000)		(49,000)		(49,000)
Total - PLACE	(497,024)	-	(497,024)	1,216,024	719,000	(1,164,452)	-	(1,164,452)	1,710,452	546,000
COMMUNITIES - KEY FINANCIAL RISKS FOR 2018/19										
BU7										
Day Services - Keresforth closure	(222,000)		(222,000)		(222,000)	(102,000)		(102,000)		(102,000)
Dav Services - Transport	(66,000)		(66,000)		(66,000)	(88,000)		(88,000)		(88,000)
Dav Services - Vacancies	(93,000)		(93,000)		(93,000)	(152,000)		(152,000)		(152,000)
Provider Services - Management - vacancies	(71,000)		(71,000)		(71,000)	(50,758)		(50,758)		(50,758)
ALT - Vacancies	(44,000)		(44,000)		(44,000)	(40,000)		(40,000)		(40,000)
ALT - Increased Income	(69,000)		(69,000)		(69,000)	(165,000)		(165,000)		(165,000)
Other <£50k each	(32,630)		(32,630)		(32,630)	-		-		-
Transformation (ED)	(45,846)		(45,846)	45,846	-	(65,000)		(65,000)	65,000	-
BU8										
Think Family - Planned Underspend - Earmark to 2018/19	(456,990)		(456,990)	456,990	-	(462,481)		(462,481)	462,481	-
Local Welfare Assistance Scheme - Planned Underspend - Earmark to 2018/19	(349,000)		(349,000)	349,000	-	(279,232)		(279,232)	279,232	-
Migration Funding	(230,000)		(230,000)	230,000	-	(232,029)		(232,029)	232,029	-
Stronger Communities - Anticipated carry forward balances on Commissioning & Ward Alliance Budgets	(1,330,603)		(1,330,603)	1,330,131	(472)	(897,511)		(897,511)	787,834	(109,677)
Other <£50k each	-		-	-	-	4,366		4,366	-	4,366
BU12										
Vacancies	(461,000)		(461,000)		(461,000)	(189,895)		(189,895)		(189,895)
Computer Projects & Licences	633,252		633,252		633,252	506,000		506,000		506,000
Income	(72,000)		(72,000)		(72,000)	159,000		159,000		159,000
Other <£50k each						(8,036)		(8,036)		(8,036)
Total - COMMUNITIES	(2,909,817)	-	(2,909,817)	2,411,967	(497,850)	(2,062,576)	-	(2,062,576)	1,826,576	(236,000)
PUBLIC HEALTH - KEY FINANCIAL RISKS FOR 2018/19										
BU10										
Planned unallocated resources per 4 year plan - To meet future year costs	(1,553,103)		(1,553,103)	1,553,103	-	(1,553,103)		(1,553,103)	1,553,103	-
Healthcare & partnerships - staffing vacancies	(23,000)		(23,000)	23,000	-	(131,300)		(131,300)	131,300	-
Health Checks - over estimated yr end accrual	(32,000)		(32,000)	32,000	-	(32,166)		(32,166)	32,166	-
Health Checks - over estimated yr end accrual	-		-	-	-	(60,000)		(60,000)	60,000	-
0-19 staffing vacancies	(117,285)		(117,285)	117,285	-	(137,164)		(137,164)	137,164	-
Integrated Sexual Health - Plus Me contract ceasing - 9 mths saving	(10,500)		(10,500)	10,500	-	(13,080)		(13,080)	13,080	-
Integrated Sexual Health - Plus Me contract ceasing - 9 mths saving	-		-	-	-	(84,018)		(84,018)	84,018	-
Total - Public Health	(1,735,888)	-	(1,735,888)	1,735,888	-	(2,010,831)	-	(2,010,831)	2,010,831	-
CORE - KEY FINANCIAL RISKS FOR 2018/19										
BU13										
Vacancies	(150,000)		(150,000)		(150,000)	(354,500)		(354,500)		(354,500)
BU14										
Vacancies	(28,674)		(28,674)	18,274	(10,400)	(80,063)		(80,063)	18,274	(61,789)
BU15										
Vacancies	(31,772)		(31,772)		(31,772)	(123,674)		(123,674)	-	(123,674)
BU17										
Staffing (Market Forces)	1,403		1,403		1,403	34,715		34,715		34,715
General Supplies & Services	(17,488)		(17,488)		(17,488)	(36,506)		(36,506)		(36,506)
Legal Fees	27,585		27,585		27,585	39,683		39,683		39,683
Printing	39,418		39,418		39,418	39,759		39,759		39,759
Overachievement of income (fines)	(85,102)		(85,102)		(85,102)	(132,344)		(132,344)		(132,344)
BU18										
Sheffield City Mayoral Election Funding	(189,499)		(189,499)		(189,499)	(152,019)		(152,019)		(152,019)
Polling Booths						97,987		97,987		97,987
BU19										
Vacancies	(43,146)		(43,146)		(43,146)	(17,403)		(17,403)		(17,403)
Various Supplies & Services	(9,872)		(9,872)		(9,872)	-		-		-
Printing	10,894		10,894		10,894	-		-		-
PCC Members Allowance Reimbursement	(7,815)		(7,815)		(7,815)	-		-		-
Joint Authorities										
Unfunded Activities via SLA						12,206		12,206		12,206
Total - Core Services	(484,068)	-	(484,068)	18,274	(465,794)	(672,159)	-	(672,159)	18,274	(653,885)
Grand Total	(5,626,797)	-	(5,626,797)	5,382,153	(244,644)	(6,999,531)	-	(6,999,531)	6,540,010	(459,521)

This page is intentionally left blank

**KEY LINES OF ENQUIRY - VARIANCES AGAINST APPROVED BUDGET**

	£ Target	£ Outturn	£ Variance
<b>PEOPLE</b>			
<b><u>BU1 - Education &amp; Early Start Prevention</u></b>			
BU1 E3	30,000	30,000	-
BU1 E4	10,000	10,000	-
BU1 E11	155,000	155,000	-
BU1 E13	40,000	40,000	-
BU1 E14	1,000,000	1,000,000	-
BU1 E15	(250,000)	(250,000)	-
	<b>985,000</b>	<b>985,000</b>	-
<b><u>BU2 - Adult Assessment &amp; Care Management</u></b>			
BU2 E1	552,000	552,000	-
BU2 E4	400,000	400,000	-
BU2 E5	50,000	50,000	-
BU2 E6	200,000	200,000	-
	<b>1,202,000</b>	<b>1,202,000</b>	-
	<b>2,187,000</b>	<b>2,187,000</b>	-

<b>PEOPLE DIRECTORATE SUMMARY</b>			
<b><u>KLOE's on target</u></b>	<b>2,187,000</b>	<b>2,187,000</b>	-
<b><u>KLOE's delay in Delivery</u></b>	-	-	-
<b><u>KLOE's not on target</u></b>	-	-	-
<b><u>TOTAL PEOPLE KLOE's</u></b>	<b>2,187,000</b>	<b>2,187,000</b>	-

		£ Target	£ Outturn	£ Variance
<b><u>PLACE</u></b>				
<b><u>BU4</u></b>				
BU4 - E1	Property Investment Fund Income	20,000	20,000	-
BU4 - E2	(PLN) Planning fee Increases	50,000	50,000	-
BU4 - E3	(ED) Business Centre Income	30,000	30,000	-
BU4 - E8	Review and Realignment of the Employment and Skills Division	50,000	50,000	-
BU4 - E9	Restructure of S106 Team	10,000	10,000	-
		<b>160,000</b>	<b>160,000</b>	-
<b><u>BU5</u></b>				
BU5 - E1	Various Income Generation Proposals	50,000	50,000	-
BU5 - E2	External Contributions	115,000	115,000	-
		<b>165,000</b>	<b>165,000</b>	-
<b><u>BU6</u></b>				
BU6 - E1	Various Income generation proposals	175,000	175,000	-
BU6 - E2	Cross Business Unit Restructure	400,000	400,000	-
BU6 - E3	Service Delivery Re-design	75,000	75,000	-
BU6 - E7	PTE 3-5 Year strategic plan - Reduction in the levy through efficiencies in SYPT	240,000	240,000	-
		<b>890,000</b>	<b>890,000</b>	-
		<b>1,215,000</b>	<b>1,215,000</b>	-

<b>PLACE DIRECTORATE SUMMARY</b>			
<i>KLOE's on target</i>	<b>1,215,000</b>	<b>1,215,000</b>	-
<i>KLOE's delay in Delivery</i>	-	-	-
<i>KLOE's not on target</i>	-	-	-
<b>TOTAL PLACE KLOE's</b>	<b>1,215,000</b>	<b>1,215,000</b>	-

		£ Target	£ Outturn	£ Variance
<b>COMMUNITIES</b>				
	<b>BU7</b>			
BU7 E9	School Electronic Kitchen Management System:	49,167	49,167	-
BU7 E11	Review Org structure of Management Team	6,000	6,000	-
BU7 E14	Efficiency - Day Opps/Emplmnt & Vol and Travel/Disbld Facilities Grnt	21,239	21,239	-
		<b>76,406</b>	<b>76,406</b>	<b>-</b>
	<b>BU8</b>			
BU8 E1	Selective Licensing	105,000	105,000	-
BU8 E9	Reconfigure of staff teams across safer and healthier	60,000	60,000	-
		<b>165,000</b>	<b>165,000</b>	<b>-</b>
		<b>241,406</b>	<b>241,406</b>	<b>-</b>

<b>COMMUNITIES DIRECTORATE SUMMARY</b>				
	<i>KLOE's on target</i>	241,406	241,406	-
	<i>KLOE's with Delays</i>	-	-	-
	<i>KLOE's not on target</i>	-	-	-
	<b>TOTAL COMMUNITIES KLOE's</b>	<b>241,406</b>	<b>241,406</b>	<b>-</b>

		£ Target	£ Outturn	£ Variance
<b>PUBLIC HEALTH</b>				
	<b>BU10</b>			
PH E2	Review of Contracts & Commissioning	163,000	163,000	-
PH E3	Media and Comms (£5k remaining in budget)	20,000	20,000	-
PH E4	Dental Epidemiology (£10k remaining in budget)	10,000	10,000	-
PH E5	Dental Health promotion (to be incorporated into 0-19 services)	62,000	62,000	-
		<b>255,000</b>	<b>255,000</b>	<b>-</b>

<b>PUBLIC HEALTH DIRECTORATE SUMMARY</b>				
	<i>KLOE's on target</i>	255,000	255,000	-
	<i>KLOE's with Delays</i>	-	-	-
	<i>KLOE's not on target</i>	-	-	-
	<b>TOTAL PUBLIC HEALTH KLOE's</b>	<b>255,000</b>	<b>255,000</b>	<b>-</b>

		£	£	£
		Target	Outturn	Variance
<b>CORE SERVICES</b>				
<b>BU11 - BU18</b>				
BU11 E1	Corporate mail and printing re-design	14,000	14,000	-
BU13 E1	Finance Business Unit - major restructure	374,000	374,000	-
BU14 E1	Human Resources & Business Support Restructure.	73,978	73,978	-
BU18 E5	Restructure of Mayoral & Civic Support Unit	15,000	15,000	-
BU18 E6	Deletion of Outreach Officer post	28,278	28,278	-
BU18 E7	Member Services value TBD	-	-	-
		505,256	505,256	-
<b>CORE SERVICES SUMMARY</b>				
	<i>KLOE's on target</i>	505,256	505,256	-
	<i>KLOE's with Delays</i>	-	-	-
	<i>KLOE's not on target</i>	-	-	-
	<b>TOTAL CORE SERVICES KLOE'S</b>	505,256	505,256	-
<b>OVERALL KLOE SUMMARY 2018/19</b>				
	<i>KLOE's on target</i>	4,403,662	4,403,662	-
	<i>KLOE's with Delays</i>	-	-	-
	<i>KLOE's not on target</i>	-	-	-
		4,403,662	4,403,662	-
			100.0%	0.0%

	£ Target	£ Outturn	£ Variance
<b>Mitigations from prior years</b>			
<b>BU6</b>			
Income Generation - CSS (Ebay etc)	10,000	10,000	-
Transfer Loading Station	300,000	-	(300,000)
Highways Materials change to cold mix	75,000	-	(75,000)
Travel Training - Train 50 children	75,000	-	(75,000)
Waste PFI - Direct Delivery to Manvers	100,000	100,000	-
Contract Procurement	250,000	-	(250,000)
	810,000	110,000	(700,000)
		14%	86%
<b>PLACE DIRECTORATE SUMMARY 2015 - 2019 Mitigations</b>			
<i>KLOE's on target</i>	110,000	110,000	-
<i>KLOE's delay in Delivery</i>	700,000	-	700,000
<i>KLOE's not on target</i>	-	-	-
<b>TOTAL PLACE KLOE's</b>	810,000	110,000	700,000
<b>OVERALL KLOE TOTAL</b>			
<i>KLOE's on target</i>	4,513,662	4,513,662	-
<i>KLOE's with Delays</i>	700,000	-	700,000
<i>KLOE's not on target</i>	-	-	-
	5,213,662	4,513,662	700,000

This page is intentionally left blank

## Housing Revenue Account Position as at 30th September 2018

	Original Budget 2018/19 £	Forecast Outturn £	Variance (Surplus)/ Deficit £	Earmarkings £	Variance (Surplus)/ Deficit £
<b>Income</b>					
Dwellings Rent	(68,890,540)	(69,263,271)	(372,731)	-	(372,731)
Non Dwellings Rent	(360,560)	(339,944)	20,616	-	20,616
Heating Charges	(524,780)	(524,780)	-	-	-
Other Charges for Services & Facilities	(464,950)	(396,498)	68,452	-	68,452
Contributions towards Expenditure	(1,107,220)	(1,037,220)	70,000	-	70,000
	<b>(71,348,050)</b>	<b>(71,561,713)</b>	<b>(213,663)</b>	-	<b>(213,663)</b>
<b>Expenditure</b>					
Repairs & Maintenance (including fees)	19,788,960	19,353,960	(435,000)	435,000	-
Supervision and Management	16,445,670	16,542,645	96,975	199,500	296,475
Rents Rates Taxes & Other Charges	246,250	246,250	-	-	-
Provision for bad and doubtful debts	1,033,360	775,360	(258,000)	-	(258,000)
Depreciation & Impairment of Fixed Assets	14,456,800	14,456,800	-	-	-
Debt Management Costs	96,000	96,000	-	-	-
	<b>52,067,040</b>	<b>51,471,015</b>	<b>(596,025)</b>	<b>634,500</b>	<b>38,475</b>
<b>Net Cost of Services</b>	<b>(19,281,010)</b>	<b>(20,090,698)</b>	<b>(809,688)</b>	<b>634,500</b>	<b>(175,188)</b>
Interest Payable and similar charges	10,629,720	10,429,720	(200,000)	-	(200,000)
Voluntary MRP	-	-	-	-	-
Repayment of Debt	2,109,680	2,109,680	-	-	-
Amortised Premiums and Discounts	77,570	77,570	-	-	-
Investment Income	(89,280)	(89,280)	-	-	-
Transfer from the Major Repairs Reserve	6,870,380	6,870,380	-	-	-
Revenue Contribution to Capital	15,809,200	10,607,645	(5,201,555)	5,201,555	-
<b>Total (Surplus)/ Deficit for the year</b>	<b>16,126,260</b>	<b>9,915,017</b>	<b>(6,211,243)</b>	<b>5,836,055</b>	<b>(375,188)</b>
<b>Adjust for slippage on Revenue Contributions to Capital</b>			<b>(5,201,555)</b>	<b>5,201,555</b>	<b>-</b>
<b>Net improvement in the financial position</b>			<b>(1,009,688)</b>	<b>634,500</b>	<b>(375,188)</b>

**Key:-**

No Cause for Concern  
Minor Cause for Concern  
Major Cause for Concern



This page is intentionally left blank

## BARNSELY METROPOLITAN BOROUGH COUNCIL

This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan

Report of the Executive Director – Core Services &  
Service Director – Finance (Section 151 Officer)

### **CAPITAL PROGRAMME PERFORMANCE – QUARTER ENDING 30 SEPTEMBER 2018**

#### **1. Purpose of the Report**

- 1.1. To consider the financial performance of the Council's Capital Programme to the quarter ended September 2018 and assess the implications against the Council's Medium Term Financial Strategy (MTFS). The key headlines are:-
- The position of the Council's Capital Programme for the 2018/19 financial year is currently projected to be an overall lower than anticipated expenditure of **£4.936M**; and
  - The position of the Council's Capital Programme over the five year period to 2022/23 is currently projected to be an overall higher than anticipated expenditure of **£0.380M**.

#### **2. Recommendations**

##### **2.1. It is recommended that Cabinet:**

- Note both the 2018/19 and overall five year Capital Programme positions;
- Approve the 2018/19 scheme slippage totalling £5.706M (paragraphs 5.4, 5.5 and Appendix B refer);
- Approve the total net increase in scheme costs in 2018/19 of £0.769M, (paragraph 5.6 and Appendix B refer); and
- Approve the net decrease in scheme costs in future years totalling £0.389M (paragraph 5.7 and Appendix B refer).

#### **3. Capital Programme & Funding Position**

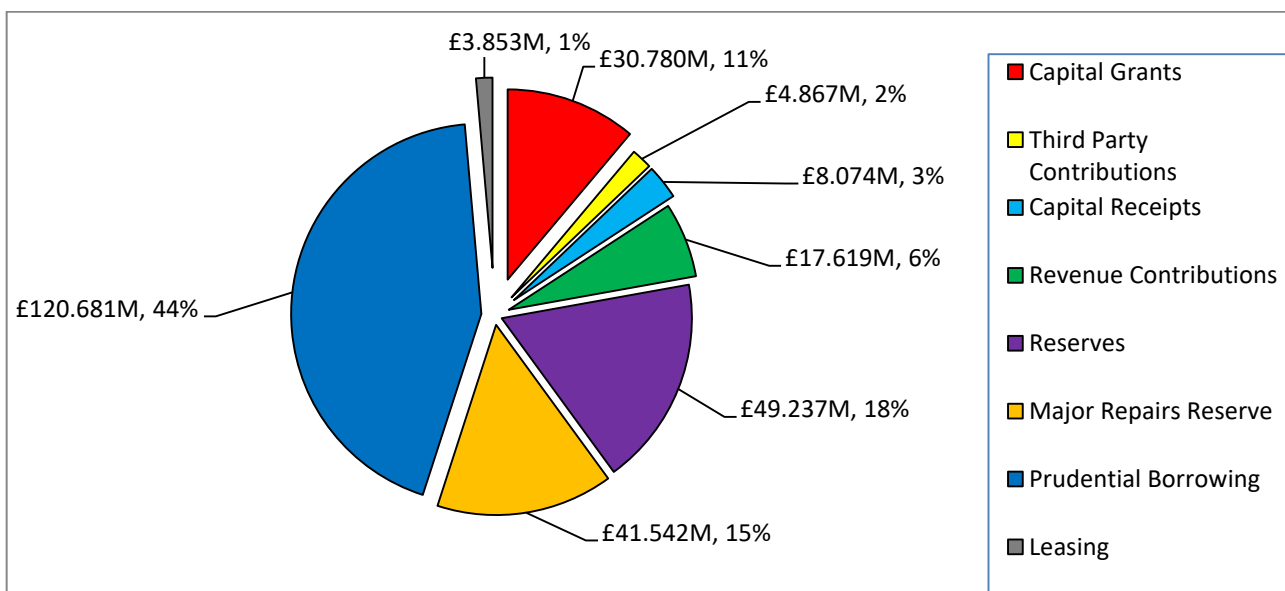
- 3.1. The Council's capital programme is planned over the five year period 2018/19 through 2022/23 inclusive. Appendix A shows detailed plans per scheme under each respective Directorate.

<b><u>Directorate</u></b>	<b>2018/19 Capital Programme £M</b>	<b>Later Years' Capital Programme £M</b>	<b>Total Capital Programme £M</b>
People	3.505	0.175	3.680
Place	77.226	126.398	203.624
Communities	5.184	3.367	8.551
Housing Revenue Account	30.062	30.735	60.797
<b>Total</b>	<b>115.977</b>	<b>160.675</b>	<b>276.652</b>

- 3.2. The Council's capital programme is funded from a range of sources. The table below shows the resources allocated to capital plans for the Council's five year capital programme. It should be noted that this funding only relates to direct Council expenditure (or where the Council acts as the Accountable Body). A number of schemes also lever in private and public sector match funding but this is not reflected below unless the Council incurs spend.

<b><u>Funding Source</u></b>	<b>2018/19 Planned Resources £M</b>	<b>Later Years Planned Resources £M</b>	<b>Total Planned Resources £M</b>
Capital Grants	16.336	14.443	30.780
Third Party Contributions (Inc. S106)	2.742	2.125	4.867
Capital Receipts	3.624	4.450	8.074
Revenue Contributions	14.802	2.817	17.619
Reserves	41.458	7.779	49.237
Major Repairs Reserve	15.065	26.477	41.542
Prudential Borrowing	18.697	101.984	120.681
Leasing	3.253	0.600	3.853
<b>Total</b>	<b>115.977</b>	<b>160.675</b>	<b>276.652</b>

- 3.3. The pie chart below is a graphical representation of the table above.



#### 4. **Significant Schemes Approved during Quarter 2**

During the second quarter, a number of significant schemes were approved by Cabinet and are therefore included in the reported capital programme. The table below outlines the significant schemes:

<b>Scheme Name</b>	<b>Directorate</b>	<b>Approval / Cab Ref</b>
A628 Dodworth Road / Broadway Junction Improvement	Place	Cab.25.7.2018/14
Keresforth Close Barnsley - One Public Estate	HRA	Cab.25.7.2018/13
Barnsley Homes Standard - Elemental Heating Replacement Programme 2	HRA	Cab.5.9.2018/14
The Glassworks Development	Place	Cab.19.9.2018/14

#### 4.1. The Glassworks Development

The approval of the second phase of the Glassworks Development during quarter 2 represents a significant investment and commitment in the Borough, bringing the total estimated capital cost of the scheme, including the wider town centre development, to £178.1M.

Final contractual negotiations for Phase 2 are ongoing with the contractor and are expected to conclude shortly, with an expected construction start date of May 2019.

### 5. Capital Programme Monitoring Position – By Directorate

- 5.1. The table below shows both the 2018/19 capital programme position and the overall, five year programme position as at 30<sup>th</sup> September. Appendix A shows detailed plans / outturn per scheme under each respective Directorate.

<u>Directorate</u>	<b>2018/19 Capital Programme £M</b>	<b>2018/19 Actuals £M</b>	<b>2018/19 Projected Outturn £M</b>	<b>2018/19 Variance £M</b>	<b>Total Capital Programme £M</b>	<b>Total Projected Outturn £M</b>	<b>Total Variance £M</b>
People	3.505	1.471	2.635	(0.870)	3.680	3.954	0.274
Place	77.226	26.347	75.135	(2.091)	203.624	204.516	0.892
Communities	5.184	0.991	4.895	(0.289)	8.551	8.551	-
Housing Revenue Account	30.062	7.277	28.377	(1.686)	60.798	60.012	(0.786)
<b>Total</b>	<b>115.977</b>	<b>36.086</b>	<b>111.041</b>	<b>(4.936)</b>	<b>276.652</b>	<b>277.032</b>	<b>0.380</b>

- 5.2. The explanations for the 2018/19 variance of **-£4.936M** and the overall net variance of **£0.380M** is shown in the table below and in more detail at paragraphs 5.3 - 5.6 (2018/19 only) and paragraph 5.7 (overall capital programme).

	<b>2018/19 £M</b>	<b>Later Years £M</b>	<b>Total £M</b>
<b>Reported Variance as at 30<sup>th</sup> September</b>			
<b>As a result of:</b>			
<b><u>Slippage:</u></b>			
People	(1.134)	1.134	-
Place	(3.383)	3.383	-
Communities	(0.289)	0.289	-
Housing Revenue Account	(0.900)	0.900	-
<b>Sub-Total</b>	<b>(5.706)</b>	<b>5.706</b>	<b>-</b>
<b><u>Funded Increases* / (Decreases**) in Scheme Costs:</u></b>			
People	0.263	0.011	<b>0.274</b>
Place	1.292	(0.400)	<b>0.892</b>
Housing Revenue Account	(0.786)	-	<b>(0.786)</b>
<b>Sub-Total</b>	<b>0.769</b>	<b>(0.389)</b>	<b>0.380</b>
<b>Total Reported Variance as at 30<sup>th</sup> September</b>	<b>(4.936)</b>	<b>5.316</b>	<b>0.380</b>

\* The overall increases in costs are to be contained within resources yet to be allocated to specific schemes, either that have yet to be planned or residual 'surplus' resources from completed schemes, within the same area / programme. Paragraph 6.2 refers.

\*\* The resources made available from these reductions in cost are restricted to specific areas / programmes by virtue of their conditions. The reprioritisation of these resources will be determined by that specific area / programme in due course. Paragraph 6.2 refers.

## **2018/19 Position**

- 5.3. Overall, the 2018/19 position is currently projected as a lower than planned expenditure totalling **-£4.936M**, predominately as a result of scheme slippage across various directorates.

## **5.4. 2018/19 Slippage**

Of the variation in expenditure against approved plans, -£5.706M relates to scheme slippage, where expenditure plans are expected to be utilised in a future year rather than the current year, due to events out of the control of the respective project managers. There are no financial implications in terms of the overall capital programme. The schemes that have been significantly slipped are detailed below:

### **People: Extension at Penistone St Johns Primary School (-£1.134M)**

There is reported slippage totalling £1.134M on this scheme which relates to the extension of Penistone St Johns Primary School as a result of an overall delay on the final phase of works due to a number of factors. Firstly, discussions around the new school car park with the school were delayed resulting in a delay in submitting the planning application. There were further delays in the planning approval, in terms of unforeseen additional requests from statutory consultees. Finally, there have also been additional pressures on the overall scheme budget which has resulted in extended dialogue between the design team to value engineer works to ensure that the scheme can be delivered within the funding available. Works are scheduled to start on site in January 2019 and be completed in August 2019.

### **Place: Barnsley Property Investment Fund Phase 2 (-£1.181M)**

There is reported slippage totalling £1.181M on the Property Investment Fund Phase 2 scheme. Significant progress is being made on the first PIF 2 scheme at Capitol Park, Dodworth with this element of the scheme now at practical completion stage with the final grant payment expected to be made following CBRE's completion report in October 2018.

Everill Gate Lane is currently progressing through legal with a planning application for the development being prepared to be submitted in September. It was originally expected that this scheme would complete during this financial year. However, it is now expected that work will commence on site in the 2019/20 financial year and the revised spend profile reflects that. A further scheme Enterprise 36 has recently been approved by Cabinet.

### **Place: Cannon Hall Parks for People (-£1.202M)**

There is reported slippage totalling £1.202M on the Cannon Hall Parks for People scheme.

In May, the Heritage Lottery Fund monitor requested some changes to the specification of the landscape design in the walled garden which delayed the release to tender of contract 3 for landscaping. This was further complicated by the contract 1 for buildings being returned from tender a third over the allocated budget.

The past 2 months have been spent negotiating with HLF on the design modifications on contract 3, and going through the returned tender on contract 1 to find savings without compromising the renovation works. This has proved both difficult and time consuming. It is now expected that both tender specifications will be released for pricing in early 2019, for award of contracts in April 2019.

### **Place: Replacement of Boilers at Metrodome (-£1.000M)**

There is reported slippage totalling £1.000M on the Metrodome Boiler scheme, primarily as a result of issues with the current heating and ventilation system at the facility. This current

configuration information is a vital component of the ITT as the tender requires the supplier to design, install and maintain a new CHP boiler system.

Currently, the maintenance of the boiler and ventilation system is split between NPS Asset Management and BPL. There have also been delays in reviewing and approving the standard contract information provided by Local Partnerships. The tender process has now been completed and the preferred supplier is in the process of developing an initial high level proposal before preparation of a more detailed proposal.

#### HRA: Housing Growth Single Property Acquisitions (-£0.500M)

This scheme is designed to replenish the Authority's housing stock through single property acquisition, replacing sales of stock through RTB.

Given that the legal process takes a significant length of time, it is estimated that a number of property completions, originally scheduled for 2018/19, are now anticipated to complete during the 2019/20 financial year.

#### HRA: Housing Growth Keresforth Close Acquisition & Conversion (-£0.400M)

This scheme is designed to increase the availability of affordable housing in the Borough and replenish the Authority's housing stock, mitigating the impact of sales through RTB.

The tender process has commenced in relation to this scheme, following a slight delay whilst awaiting completion of the purchase of the buildings and the scheduling of the Planning Application and its subsequent consideration by the Planning Review Board.

As a result of this delay, the whole scheme timeline has been rescheduled to reflect these circumstances. Work and planning is ongoing to ensure that this scheme is delivered by the end of 2019/20, which will be assessed more accurately once a contractor has been appointed and their own work programme has been produced.

#### Various: Others

Also during Quarter 2, a number of individual schemes have reported minor slippage (i.e. less than £0.5M) in 2018/19 amounting to -£0.289M in total. Appendix B identifies these schemes individually.

- **Recommendation 2 of this report is to formally approve the slippage of plans into later years within the capital programme as outlined above.**

#### 5.5. **2018/19 Re-phasing**

No schemes have reported re-phasing for 2018/19 during quarter 2.

#### 5.6. **2018/19 Variation in Costs**

An amount totalling £0.769M relates to an estimated net increase in expenditure across a large number of schemes as a result of cost variations / scheme completion. Significant cost variations are detailed below: Appendix B identifies these schemes individually.

#### Place: Carriageways Planned Maintenance (£0.283M)

This scheme relates to the road programme for carriageways; dealing with all aspects of permanent carriageway repairs including planing / patching, retread and surface dressing treatments (temporary pothole repairs are dealt with under a revenue budget).

There is a reported increase in costs estimated at £0.283M. This is predominately as a result of identifying skid resistance issues at two sites in the Borough, unforeseen to the current plans. In addition, there is an additional requirement in respect of increasing the lining programme to address road safety and traffic enforcement issues. This increase in costs is funded from previously unallocated resources within the highways programme.

#### Place: Cundy Cross Signalisation (£0.427M)

The Cundy Cross Signalisation scheme was borne out of the sale of the former Priory School site to, housing developer, Harron Homes, who wished to develop the site. Planning conditions were set for the development, which required Harron Homes to deliver mitigations to address traffic congestion issues that, through traffic modelling, were predicted to arise from the proposed development (Meadow View). The mitigations included:

- Replacement of Cundy Cross roundabout with a signal controlled junction;
- Alterations to A633 Rotherham Road incorporating a new signalled controlled junction and road to the Meadow View development;
- Upgrade of the existing signal controlled junction of Littleworth Lane and A628 Pontefract Road;
- Upgrade of existing street lighting; and
- Signing and lining improvements; incorporating revised waiting restrictions.

The traffic signal configuration for these mitigation measures was designed to be implemented with the new road, through the Meadow View development. As this road was not open, it created traffic congestion at the Cundy Cross junction, as the Pontefract Road / Rotherham Road traffic was unable to utilise the proposed new route via Meadow View, resulting in the scheme suffering delays and incurring additional costs, such as ongoing traffic management and sub-contractor payments, traffic signal reconfiguration and additional lining, resulting in the reported increase in costs of £0.427M.

These additional costs are to be funded from unallocated highways maintenance funding carried over from the previous financial year.

#### Place: Planned Patching Programme (£0.400M)

In March 2018, Cabinet approved the prioritisation of available resources totalling £2M towards specific highways works, in response to a relatively severe weather encountered and the detrimental impact this had on the highways network (Cab.21.3.2018/10 refers).

This £2M was indicatively split equally at the time of approval between two key areas of work – the planned patching programme which was to directly address damage to the Borough's highways network as result of the severe winter and work anticipated to address skid resistance and road safety issues across the Borough, using specialist surfacing materials. After some further exploratory works there is more of a requirement on the planned patching programme which has led to an estimated increase in costs totalling £0.400M as a result. Therefore a decrease in expected costs for the skid resistance programme is reported in future years (paragraph 5.7 refers).

#### HRA: Barnsley Homes Standard Schemes – Elsecar / Hoyland Kier (-£0.352M)

The scheme is designed to maintain the Council's housing stock to the Government's Decency Standard in the Elsecar area.

The savings identified were taken out of the programme at the completion of the scheme. This reduction in cost is due to a combination of tenant refusals of work and overall actual costs been less than the original cost estimates.

#### Various: Others

Also during Quarter 2, a number of schemes have reported a variation in cost of less than £0.2M individually in 2018/19, totalling £0.11M. Appendix B identifies these schemes individually.

Where the funding is restricted in terms of what it can be used for, these resources fall back to specific directorate unallocated resources for utilisation in future periods. The resources relating to the reported net increase of £0.769M relate entirely to restricted resources, which paragraphs 6.2 refers.

- **Recommendation 3 of this report is to formally approve the variation of plans within the capital programme due to cost variations as outlined above.**

#### Overall Capital Programme Position

- 5.7. In terms of the capital programme in future years, there's an anticipated decrease in scheme costs totalling -£0.389M mainly within the Place Directorate in addition to the issues outlined within the 2018/19 position in paragraphs 5.4 through paragraph 5.6. Significant cost variations are detailed below: Appendix B identifies these schemes individually.

#### Place: Planned Skid Resistance Programme (-£0.400M)

In March 2018, Cabinet approved the prioritisation of available resources totalling £2M towards specific highways works, in response to a relatively severe weather encountered and the detrimental impact this had on the highways network (Cab.21.3.2018/10 refers).

This £2M was indicatively split equally at the time of approval between two key areas of work – the planned patching programme which was to directly address damage to the Borough's highways network as result of the severe winter and work anticipated to address skid resistance and road safety issues across the Borough, using specialist surfacing materials. After some further exploratory works there is more of a requirement on the planned patching programme which has led to an estimated decrease in costs for the skid resistance programme totalling £0.400M as a result.

#### Various: Others

Also during Quarter 2, a number of schemes have reported a variation in cost of less than £0.1M individually in future years, totalling £0.11M. Appendix B identifies these schemes individually.

Therefore, the total variation on the programme equates to a net increase of **£0.380M**. The specific schemes and variation amounts are highlighted in Appendix B to this report.

- **Recommendation 4 of this report is to formally approve the variation of plans within the capital programme due to cost variations as outlined above.**

#### **6. Unallocated Resources**

- 6.1. There is a balance of available but not yet allocated resources at the end of quarter 2 totalling £13.170M as well as estimated resources expected to be available in future periods of £86.747M. This is over and above the funding identified at Table 3.2, all of which is ring-fenced as to how it can be spent.

Members should note the distinction between resources 'in the bank' in 2018/19 and indicative allocations that haven't yet been aligned to specific schemes. These allocations are due to be received in future years but are indicatively built into the programme, which are subject to change.

- 6.2. The unallocated resources position is analysed in the table below which shows the funding that is restricted / earmarked to a specific area / activity. There are no unallocated resources that are unrestricted at this time.

<b><u>Restricted / Earmarked Funding</u></b>		<b>2018/19 £M</b>	<b>Later Years (Indicative) £M</b>	<b>Total £M</b>
HRA	HRA	1.655	79.884	<b>81.539</b>
Highways Funding	Place	2.280	4.727	<b>7.007</b>
Section 106 Monies	Place	5.818	-	<b>5.818</b>
Schools Grants	People	0.991	0.521	<b>1.512</b>
Other	Various	2.426	1.615	<b>4.041</b>
<b>Opening Resources Unallocated to Schemes</b>		<b>13.170</b>	<b>86.747</b>	<b>99.917</b>
Net Resources To Be Used as per this Report (Paragraphs 5.6 / 5.7)		(0.769)	0.389	<b>(0.380)</b>
<b>Increase / (Decrease) in Available Resources</b>		<b>(0.769)</b>	<b>0.389</b>	<b>(0.380)</b>
<b>Revised <u>Restricted</u> Resources Unallocated to Schemes</b>		<b>12.401</b>	<b>87.136</b>	<b>99.537</b>

- 6.3. Following the approval of this Cabinet Report, restricted unallocated resources will decrease by £0.380M due to scheme variations across the capital programme, as referred to in paragraphs 5.6 and 5.7.
- 6.4. Ongoing reviews of existing resources/ unallocated balances will be carried out by the Capital 'Oversight' Board. Any unrestricted resources will be considered as part of the update on the strategic reserves strategy.

## 7. Capital Programme Monitoring Position – By Corporate Priority / Outcome

- 7.1. The table below provides an analysis of the capital plans within the Council's five year capital programme, identifying the capital resources that are aligned to achieving the Council's 3 main Corporate Priorities and the 12 front facing outcomes. Any performance issues arising from the capital schemes assigned to each Corporate Priority are discussed within each relevant outcome section with material items referenced in the Corporate Performance Report. Appendix A shows detailed plans / outturn per scheme aligned to each Corporate Outcome.

<u>Corporate Priorities</u>	<u>Corporate Outcomes</u>	<u>2018/19 Capital Programme £M</u>	<u>2018/19 Actuals £M</u>	<u>2018/19 Projected Outturn £M</u>	<u>2018/19 Variance £M</u>	<u>Total Capital Programme £M</u>	<u>Total Projected Outturn £M</u>	<u>Total Variance £M</u>
<b>THRIVING &amp; VIBRANT ECONOMY</b>	(1) Create More & Better Jobs & Good Business Growth	4.906	1.087	3.725	(1.181)	16.790	16.790	-
	(2) Increase Skills To Get More People Working	-	-	-	-	-	-	-
	(3) Develop A Vibrant Town Centre	39.662	16.039	39.662	-	136.429	136.429	-
	(4) Strengthen Our Visitor Economy	5.778	1.121	3.575	(2.202)	8.628	8.628	-
	(5) Create More & Better Housing	38.024	9.381	36.061	(1.964)	71.452	70.647	(0.805)
	<b>Sub Total</b>	<b>88.370</b>	<b>27.628</b>	<b>83.023</b>	<b>(5.347)</b>	<b>233.299</b>	<b>232.494</b>	<b>(0.805)</b>
<b>PEOPLE ACHIEVING THEIR POTENTIAL</b>	(6) Every Child Attends a Good School	5.500	2.162	4.612	(0.888)	5.675	5.932	0.257
	(7) Early, Targeted Support For Those That Need It	-	-	-	-	-	-	-
	(8) Children & Adults Are Safe From Harm	0.146	0.052	0.166	0.020	0.146	0.166	0.020
	(9) People Are Healthier, Happier, Independent & Active	1.656	0.708	1.626	(0.030)	1.656	1.656	-
	<b>Sub Total</b>	<b>7.302</b>	<b>2.922</b>	<b>6.404</b>	<b>(0.898)</b>	<b>7.477</b>	<b>7.754</b>	<b>0.277</b>
<b>STRONG &amp; RESILIENT COMMUNITIES</b>	(10) People Volunteering & Contributing Towards Stronger Communities	-	-	-	-	-	-	-
	(11) Protecting The Borough For Future Generations	19.788	5.497	21.096	1.308	27.957	28.865	0.908
	(12) Customers Can Contact Us Easily & Use More Services Online	0.518	0.039	0.518	-	0.530	0.530	-
	<b>Sub Total</b>	<b>20.306</b>	<b>5.536</b>	<b>21.614</b>	<b>1.308</b>	<b>28.487</b>	<b>29.395</b>	<b>0.908</b>
	<b>Total</b>	<b>115.977</b>	<b>36.086</b>	<b>111.041</b>	<b>(4.936)</b>	<b>276.652</b>	<b>277.033</b>	<b>0.380</b>

## **8. Capital Programme 'Oversight' Board**

- 8.1. The Capital Programme 'Oversight' Board has been set up to have oversight for the performance management of the Council's capital programme including Sheffield City Region schemes where the Council is the lead Authority.
- 8.2. The Oversight Board is particularly important in addressing the Council's capital priorities over the planning period to 2022, particularly as future funding reduces/ changes. This is especially the case in relation to capital resources that will be re-directed to City Regions as a result of local Devolution Deals and changing Government policies/ priorities.
- 8.3. Currently, the oversight board are considering a number of detailed business cases relating to the 2019 - 2022 capital programme as part of the budget setting process for capital, which relate to a wide range of capital investment. Subsequent cabinet reports will be presented to formally approve these schemes in due course.
- 8.4. A further update of the Authority's Reserves Strategy is being pulled together, including an analysis of both existing and future resources. The strategy considers prioritising Housing Revenue Account reserves and the use of Berneslai Homes' company surplus against a range of emerging capital priorities. Members will be updated in due course.

## **9. Background Papers**

- Service and Financial Planning 2018/19 – Revenue Budget, Capital Programme and Council Tax (Cab.7.2.2018/6)

# Quarter 2 Capital Programme By Outcome



## OUTCOME 1 - CREATE MORE & BETTER JOBS & GOOD BUSINESS GROWTH

<b>Overall Financial Position:</b>	<p>The financial position for Outcome 1, for both current year and overall is shown below.</p> <p><b>This outcome is currently forecasting an overall balanced position.</b></p> <p>A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.</p>						
<b>Directorate(s)</b>	<b>2018/19 Capital Programme £M</b>	<b>2018/19 Actuals £M</b>	<b>Projected Outturn 2018/19 £M</b>	<b>2018/19 Variance £M</b>	<b>Overall Capital Programme £M</b>	<b>Overall Projected Outturn £M</b>	<b>Overall Variance £M</b>
PLACE / CORE	4.906	1.087	3.725	(1.181)	16.790	16.790	-

## OUTCOME 1 – SIGNIFICANT SCHEMES / PROGRAMMES

The most significant schemes / programmes for Outcome 1, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

<b>Scheme / Programme:</b>	<b>Barnsley Property Investment Fund Phase 2</b>						
<b>Overview:</b>	The second phase of the property investment fund scheme is aimed at accelerating inward investment and indigenous business economic growth. Specifically to move forward with the procurement activity relating to a relaunch of the fund, technical assessment of applications and identification of preferred schemes.						
<b>Directorate:</b>	PLACE						
<b>Financials:</b>	<b>2018/19 Capital Programme £M</b>	<b>2018/19 Actuals £M</b>	<b>Projected Outturn 2018/19 £M</b>	<b>2018/19 Variance £M</b>	<b>Overall Capital Programme £M</b>	<b>Overall Projected Outturn £M</b>	<b>Overall Variance £M</b>
<b>Key:</b>							
On Track / Underspend	2.398	0.848	1.217	(1.181)	3.310	3.310	-
Minor Variance / Slippage	Actual expenditure up to September 2018 on this scheme totals £0.848M against approved scheme plans of £2.398M. This scheme is currently forecasting an overall balanced position with £1.181M to be slipped into future years.						
Major Overspend							
<b>Operational Activity This Quarter:</b>	<p>this quarter, progress has been made with the first two approved PIF 2 Schemes</p> <ul style="list-style-type: none"> <li><b>Capitol Park</b> has now reached completion with two units delivered totalling 38,900 sq ft. The largest unit comprising of 23,900 sq ft has already been successfully let to Solarframe Holdings on a 10 year lease with a rental value of £5.75 per sq ft. There has been considerable interest in second unit and overall the site has the potential to deliver 500 jobs within Barnsley.</li> <li><b>Everill Gate Lane</b> is currently progressing through legal with a planning application for the development being prepared to be submitted by September.</li> </ul> <p>A further scheme Enterprise 36 has recently been approved by Cabinet.</p>						

Scheme / Programme:		Strategic Business Parks					
Overview:	The proposed employment sites at M1 J36 Hoyland; M1 J37 Barugh Green and Goldthorpe will be allocated as part of the emerging draft Local Plan 2014-2033, which is currently undergoing the Examination in Public, and we are awaiting the Planning Inspectors report.						
	The overall delivery of the employment sites will be funded by Sheffield City Region Investment Fund (SCRIF) and Barnsley’s Jobs and Business Plan together with private sector investment in to the sites. These projects will contribute significantly to the Council’s aspiration of creating 17,500 new jobs over the next 20 years.						
Directorate:	PLACE						
Financials:	2018/19 Capital Programme	2018/19 Actuals	Projected Outturn 2018/19	2018/19 Variance	Overall Capital Programme	Overall Projected Outturn	Overall Variance
Key:	£M	£M	£M	£M	£M	£M	£M
On Track / Underspend	0.608	0.180	0.608	-	1.036	1.036	-
Minor Variance / Slippage	Actual expenditure up to September 2018 on this scheme totals £0.180M against approved scheme plans of £0.608M. This scheme is currently forecasting an overall balanced position.						
Major Overspend							
Operational Activity This Quarter:	M1 J36 Hoyland – Assisting with the facilitation of master planning North, South and West Hoyland employment sites with various developers over the next few months, with a view for the developers to consult with the masterplan in 2019. M1 J36 Goldthorpe – Cross departmental working with Highways to design mitigations to be delivered to ease current congestion and plan for future development whilst being funded externally via SCRIF. Currently progressing SCRIF funding business case which will fund the scheme. M1 J37 Barugh Green - Cross departmental working with Highways to design mitigations to be delivered to ease current congestion and plan for future development whilst being funded externally via SCRIF.						

Scheme / Programme:	M1 Junction 36 Phase 1 Hoyland						
Overview:	The proposed employment site at M1 J36 Hoyland will be allocated as part of the emerging draft Local Plan 2014-2033, which is currently undergoing the Examination in Public (stage 3 of 4). The overall delivery of the employment sites will be funded by Sheffield City Region Investment Fund and the Jobs and Business Plan together with private investment in the sites. This project will contribute significantly to the Council’s aspiration of creating 17,500 new jobs over the next 20 years.						
Directorate:	PLACE						
Financials:	2018/19 Capital Programme	2018/19 Actuals	Projected Outturn 2018/19	2018/19 Variance	Overall Capital Programme	Overall Projected Outturn	Overall Variance
Key:	£M	£M	£M	£M	£M	£M	£M
On Track / Underspend	0.300	0.008	0.300	-	9.896	9.896	-
Minor Variance / Slippage	Actual expenditure up to September 2018 on this scheme totals £0.008M against approved scheme plans of £0.300M. This scheme is currently forecasting an overall balanced position.						
Major Overspend							
Operational Activity This Quarter:	M1 J36 Hoyland – Assisting with the facilitation of master planning North, South and West Hoyland employment sites with various developers over the next few months, with a view for the developers to consult with the masterplan in 2019.						

## OUTCOME 3 – DEVELOP A VIBRANT TOWN CENTRE

<b>Overall Financial Position:</b>	<p>The financial position for Outcome 3, for both current year and overall is shown below.</p> <p style="text-align: center;"><b>This outcome is currently forecasting an overall balanced position.</b></p> <p>A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.</p>						
<b>Directorate(s)</b>	<b>2018/19 Capital Programme £M</b>	<b>2018/19 Actuals £M</b>	<b>Projected Outturn 2018/19 £M</b>	<b>2018/19 Variance £M</b>	<b>Overall Capital Programme £M</b>	<b>Overall Projected Outturn £M</b>	<b>Overall Variance £M</b>
PLACE / CORE	39.662	16.039	39.662	-	136.429	136.429	-

## OUTCOME 3 – SIGNIFICANT SCHEMES / PROGRAMMES

The most significant schemes / programmes for Outcome 3, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

Scheme / Programme:		Glassworks Development Phase 1						
Overview:		Phase 1 of the Glassworks scheme is focussed on the redevelopment of the BMBC owned assets and land in Barnsley town centre. The investment to date has seen us complete the demolition of derelict and underused assets, the creation of two temporary markets to house the market traders. Significant progress has been made by the main contractor Henry Boot (appointed in February 2016). In train during the reporting period is the refurbishment of the Metropolitan Centre and construction of the Library@the Lightbox. The construction of new public realm works on Cheapside has commenced and design work continues for a new landscaped public open space (the Glass Works Square) and wider public realm improvements across the town centre due to additional allocation of resources to increase the area of the scheme. High quality car parking has been provided on the former CEAG site. These ambitious plans will boost regeneration, acting as a catalyst for further investment in the town.						
Directorate:		CORE						
Financials:		2018/19 Capital Programme £M	2018/19 Actuals £M	Projected Outturn 2018/19 £M	2018/19 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
Key:								
On Track / Underspend		35.797	14.790	35.797	-	35.797	35.797	-
Minor Variance / Slippage		Actual expenditure up to September 2018 on this scheme totals £14.790M against approved scheme plans of £35.797M. This scheme is currently forecasting an overall balanced position.						
Major Overspend								
Operational Activity This Quarter:		Overall the Glass Works phase 1 is making good progress, with real physical changes to the town centre visible above the hoardings.  <b>Library@the Lightbox</b> Works this quarter have continued to the walls, slabs and columns on the library and adjacent retail unit. The second floor columns have been cast and work is progressing well. The procurement for the internal fit out of the building has been completed. The contractor will complete the construction in March which will be followed by a period of client fit out prior to the building opening.  <b>Metropolitan Centre</b> Significant progress has been made to the external finishes of the building with the installation of the GRC columns, brick slips and curtain walling completed on Cheapside. Internally screeding and resin flooring is being installed and the market stalls have been erected. The solar thermal system						

	<p>and reroofing is now complete and lifts and staircases and escalators have been installed. M&amp;E installations are ongoing; the NPG substations works are complete. In the basement the trader stores and prep areas are almost complete. The food hall has been completed and opened for trade on the 31.08.18. In Market Kitchen the new roof light is complete, balustrading works are complete and the services core, lifts and stairs are in place.</p> <p><b>Public Realm</b> Works have commenced on Cheapside with site clearance and the installation of tree pits and new street lighting columns. The granite paving, Kellen paving and granite feature walls have been installed. Detailed design work is ongoing for the rest of the public realm which will be delivered in a phased basis following on from the completion of Cheapside.</p> <p><b>It should be noted that Henry Boots' contractual key performance indicator targets for social value have not only been achieved but they have exceeded them in several areas.</b></p> <p><b>Demolition</b> Planning work has commenced with Hague for the demolition of the Markets multi storey car park. Service diversions are being undertaken to allow the demolition to progress. The work will initially be done on a phased basis up to Christmas to remove the ramps, chimney, box store and service road.</p>
--	--

Scheme / Programme:	Glassworks Development Phase 2						
<b>Overview:</b>	<p>The Council has engaged with a private sector development management company to bring forward Phase 2 of the Glassworks scheme. This will include working with the Council to provide:</p> <ul style="list-style-type: none"><li>Fully tendered construction contract with a fixed price;</li><li>Pre-lets of the whole scheme,</li><li>A detailed financial model and cost plan</li><li>Management of the construction contract</li><li>Advice and guidance in respect of future Facilities and Asset Management arrangements of the Glass Works.</li></ul> <p>The completed Glass Works scheme will deliver :</p> <ul style="list-style-type: none"><li>26 new retail units</li><li>4 leisure units including a 13 screen Cineworld and a Super bowl Laser quest facility</li><li>7 restaurants</li><li>A 500 space car park</li></ul> <p>These phase 2 elements will sit alongside</p> <ul style="list-style-type: none"><li>A new library &amp; community facility (Library @ the Lightbox)</li><li>A new refurbished Market Hall and associated Food Hall</li><li>A new Market Kitchen food court</li><li>A comprehensive programme of public realm for the scheme and wider town centre</li></ul>						
<b>Directorate:</b>	PLACE						
<b>Financials:</b>	<b>2018/19 Capital Programme</b>	<b>2018/19 Actuals</b>	<b>Projected Outturn 2018/19</b>	<b>2018/19 Variance</b>	<b>Overall Capital Programme</b>	<b>Overall Projected Outturn</b>	<b>Overall Variance</b>
<b>Key:</b>	<b>£M</b>	<b>£M</b>	<b>£M</b>	<b>£M</b>	<b>£M</b>	<b>£M</b>	<b>£M</b>
On Track / Underspend	3.267	1.249	3.267	-	101.449	101.449	-
Minor Variance / Slippage							
Major Overspend	Actual expenditure up to September 2018 on this scheme totals £1.249M against approved scheme plans of £3.267M. This scheme is currently forecasting an overall balanced position.						
<b>Operational Activity This Quarter:</b>	<p>Pre-construction activity has continued in this quarter. Demolition work has recommenced to prepare the site for phase 2. This has focused on the multi storey car park that closed at the end of July 2018. Procurement work has also been ongoing to secure a contractor to build phase 2. Alongside this, leasing activity has continued to secure occupiers for the completed scheme. Marketing activity has focused on promoting the Glass Works name at the Tour de Yorkshire and other existing events.</p>						

## OUTCOME 4 – STRENGTHEN OUR VISITOR ECONOMY

<b>Overall Financial Position:</b>	<p>The financial position for Outcome 4, for both current year and overall is shown below.</p> <p><b>This outcome is currently forecasting an overall balanced position with £2.202M to be slipped into future years.</b></p> <p>A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.</p>						
Directorate(s)	2018/19 Capital Programme £M	2018/19 Actuals £M	Projected Outturn 2018/19 £M	2018/19 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
PLACE	5.778	1.121	3.575	(2.202)	8.628	8.628	-

## OUTCOME 4 – SIGNIFICANT SCHEMES / PROGRAMMES

The most significant schemes / programmes for Outcome 4, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

Scheme / Programme:	Cannon Hall – Parks for People						
<b>Overview:</b>	£3.2million Capital improvement scheme mainly funded by Heritage Lottery Fund of £2.9million, to renovate the lakes, external buildings and structures and to improve the landscaping with planting and infrastructure access and utilities – Activities and events scheduled to run throughout the scheme duration to improve visitor number and participation -Anticipated completion September 2020						
<b>Directorate:</b>	PLACE						
<b>Financials:</b>	2018/19 Capital Programme £M	2018/19 Actuals £M	Projected Outturn 2018/19 £M	2018/19 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<b>Key:</b>							
On Track / Underspend	2.702	0.866	1.500	(1.202)	3.202	3.202	-
Minor Variance / Slippage	Actual expenditure up to September 2018 on this scheme totals £0.866M against approved scheme plans of £2.702M. This scheme is currently forecasting an overall balanced position with £1.202M slipping into future years.						
Major Overspend							
<b>Operational Activity This Quarter:</b>	The lakes contract has been completed on schedule. Programme variations as detailed above in section 4.4.						

Scheme / Programme:	Replacement of Boilers - Metrodome						
<b>Overview:</b>	Deliver the replacement of the heating system at the Metrodome utilising the EU compliant Re:fit Framework, work to be carried out spring 2019.						
<b>Directorate:</b>	PLACE						
<b>Financials:</b>	2018/19 Capital Programme £M	2018/19 Actuals £M	Projected Outturn 2018/19 £M	2018/19 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<b>Key:</b>							
On Track / Underspend	1.200	0.009	0.200	(1.000)	1.200	1.200	-
Minor Variance / Slippage	Actual expenditure up to June 2018 on this scheme totals £0.009M against approved scheme plans of £1.200M. This scheme is currently forecasting an overall balanced position with slippage of £1.000M into future years.						
Major Overspend							
<b>Operational Activity</b>	The Metrodome project has slipped as a result of the difficulty in developing a proper						

<b>This Quarter:</b>	<p>understanding of the current heating and ventilation system at the facility. This information is a vital component of the ITT as the tender requires the supplier to design install and maintain a new CHP boiler system. Currently maintenance of the boiler and ventilation system is split between NPS Asset Management and BPL. The Project Manager responsible for this project has had to assemble information from these different bodies and has found that this information is often incomplete and on many occasions non-existent. There have also been delays in reviewing and approving the standard contract information provided by our consultant Local Partnerships.</p> <p>We have now tendered the project and the preferred supplier is in the process of developing a high level proposal before preparation of an Investment Level Proposal.</p>
----------------------	--



## **OUTCOME 5 – CREATE MORE AND BETTER HOUSING**

<b>Overall Financial Position:</b>	<p>The financial position for Outcome 5, for both current year and overall is shown below.</p> <p><b>This outcome is currently forecasting an overall decrease in costs of £0.805M. These resources are restricted as to what it can be used on and therefore falls back into directorate unallocated resources.</b></p> <p>A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.</p>						
<b>Directorate(s)</b>	<b>2018/19 Capital Programme £M</b>	<b>2018/19 Actuals £M</b>	<b>Projected Outturn 2018/19 £M</b>	<b>2018/19 Variance £M</b>	<b>Overall Capital Programme £M</b>	<b>Overall Projected Outturn £M</b>	<b>Overall Variance £M</b>
HRA / PLACE / COMMUNITES	38.024	9.381	36.061	(1.964)	71.452	70.647	(0.805)

## **OUTCOME 5 – SIGNIFICANT SCHEMES / PROGRAMMES**

The most significant schemes / programmes for Outcome 5, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

<b>Scheme / Programme:</b>	<b>Barnsley Homes Standard / Decent Homes Programme</b>						
<b>Overview:</b>	<p>Barneslai Homes fulfilled its Decent Homes target by achieving full decency of HRA housing stock in December 2010. As the Decency Standard is essentially a time based elemental standard, when a number of elements in a property require replacement, because they are old and because of their condition, the property is said to be 'non-decent'. It then requires improvement. The Barnsley Homes Standard (BHS) Programme improves these properties in planned improvement programmes, based on a whole house approach or elemental basis as appropriate.</p>						
<b>Directorate:</b>	<b>HRA</b>						
<b>Financials:</b>	<b>2018/19 Capital Programme £M</b>	<b>2018/19 Actuals £M</b>	<b>Projected Outturn 2018/19 £M</b>	<b>2018/19 Variance £M</b>	<b>Overall Capital Programme £M</b>	<b>Overall Projected Outturn £M</b>	<b>Overall Variance £M</b>
<b>Key:</b>							
On Track / Underspend	11.095	1.170	10.470	(0.625)	13.581	12.956	(0.625)
Minor Variance / Slippage	<p>Actual expenditure to September 2018 on the programme totals £1.170M, against approved 2018/19 plans of £11.095M. An overall decrease of £0.625M is currently forecast against the schemes and is reported as part of this report. The decrease in scheme costs can be transferred to the restricted HRA unallocated BHS funds, so there are no implications against the Council's resources.</p>						
Major Overspend							
<b>Operational Activity This Quarter:</b>	<p>Of the 15 schemes identified for the 2018/19 BHS programme, at the end of Quarter 2, 4 schemes are complete, 9 schemes are currently on site with the final 2 currently programmed for a January</p>						

	2019 start.
--	-------------

Scheme / Programme:	Non Barnsley Homes Standard Programme						
Overview:	<p>The Non BHS schemes incorporated within the PRIP contact include:-</p> <ul style="list-style-type: none"> <li>• <b>The Major Adaptations budget</b> which assists people with specific identified needs within the Borough, allowing them to continue to live as independently as possible in the home of their choice.</li> <li>• <b>The Replacement Items budget</b> comprising items which are reported by tenants and subsequently on inspection deemed beyond repair. These are placed into a planned rolling programme of work throughout the year. Properties where BHS works are planned are excluded except in very urgent or emergency cases.</li> <li>• <b>The Structural Extensive / Void Replacement Programme</b> which allows for structural and replacement items in both tenanted and void properties where the existing property elements are beyond repair or dangerous. The budget allows for extensive works to single properties which do not lend themselves to ongoing or imminent programmed works.</li> </ul>						
Directorate:	HRA						
Financials:	2018/19 Capital Programme £M	2018/19 Actuals £M	Projected Outturn 2018/19 £M	2018/19 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
Key:							
On Track / Underspend	8.680	3.018	8.519	(0.161)	35.029	34.868	(0.161)
Minor Variance / Slippage	Projected expenditure for 2018/19 on these demand led schemes totals £8.519M (against approved plans of £8.680M), giving an in-year variance of £0.161M.						
Major Overspend							
Operational Activity This Quarter:	Progress against these budget heads is on programme with regular releases of work to partner contractors. All work is meeting time key performance indicators and costs expenditure is being monitored on a monthly basis.						

Scheme / Programme:	Housing Growth Programme						
Overview:	<p>BMBC is committed to the delivery of both new build housing direct development, new build acquisitions and second hand property acquisitions to increase the availability of affordable housing in the borough and replenish some units sold via RTB. Funding has also been identified to support the Council's strategic housing objectives in the public and private sector over a five year period to stimulate housing growth, make best use of our council land and assets and contribute to our aspirational growth targets.</p>						
Directorate:	HRA						
Financials:	2018/19 Capital Programme £M	2018/19 Actuals £M	Projected Outturn 2018/19 £M	2018/19 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
Key:							
On Track / Underspend	10.288	3.089	9.388	(0.900)	12.188	12.188	-
Minor Variance / Slippage	Actual expenditure incurred to date is £3.089M for 2018/19 against schemes currently approved in the housing growth programme. Forecasted outturn is projected to be £9.388M (against plans of £10.288M), giving an in-year variance of £0.900M.						
Major Overspend							
Operational Activity This Quarter:	<p>46 New AFFORDABLE HOMES in Q2 (16 for Council) – 4X via Council Build, 4x via Acquisitions, 8x Section 106 acquisitions, acquisition of properties at Keresforth to convert into 13x new affordable homes</p> <ul style="list-style-type: none"> <li>• Completion of the first housing scheme built by Berneslai Homes Construction Services as Principal Contractor at Bellbrooke, Darfield (4 UNITS).</li> <li>• Start on site (post demolition) of both Baden Street and Beever Street new build schemes (16 units) in regeneration areas following CPO's.</li> <li>• First Exchange of Contracts at Blenheim View – the Council's first mixed tenure development via Met Homes Barnsley (will deliver 4x AH).</li> <li>• Start on Site of 54 new affordable units at Catherine's Walk, Athersley by Leeds and Yorkshire Housing – supported via BMBC 106 monies</li> <li>• Development of the £19M Housing Investment Priorities (HIP) Programme - £19m</li> </ul>						

## OUTCOME 6 – EVERY CHILD ATTENDS A GOOD SCHOOL

<b>Overall Financial Position:</b>	<p>The financial position for Outcome 6, for both current year and overall is shown below.</p> <p><b>This outcome is currently forecasting an overall increase in costs of £0.257M, which is expected to be contained within available resources.</b></p> <p>A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.</p>						
Directorate(s)	2018/19 Capital Programme £M	2018/19 Actuals £M	Projected Outturn 2018/19 £M	2018/19 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
HRA / PLACE / COMMUNITES	5.500	2.162	4.612	(0.888)	5.675	5.932	0.257

### OUTCOME 6 – SIGNIFICANT SCHEMES / PROGRAMMES

The most significant schemes / programmes for Outcome 6, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

Scheme / Programme:	School Condition						
<b>Overview:</b>	The school condition programme (funded from DfE capital grant) comprises of a number of schools schemes that relates to, and addresses, the major defective building elements that have been identified as requiring urgent attention on Council Maintained schools. The schemes will ensure that pupils are taught in safe, dry, warm and bright environments.						
<b>Directorate:</b>	PEOPLE						
<b>Financials:</b>	2018/19 Capital Programme £M	2018/19 Actuals £M	Projected Outturn 2018/19 £M	2018/19 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<b>Key:</b>							
On Track / Underspend	1.676	1.295	1.895	0.219	1.710	1.940	0.230
Minor Variance / Slippage	Actual expenditure up to June 2018 on these schemes totals £1.295M against approved scheme plans of £1.676M. These schemes are currently forecasting an overall increase in cost of £0.230M to be funded from previously unallocated resources.						
Major Overspend							
<b>Operational Activity This Quarter:</b>	Following a successful procurement process we were able to carry out the works on the 20 projects over the six week summer holiday period. On the whole, the majority of works were completed on time, the exception being a number of roofing schemes that slipped into the first couple of weeks of the new school term. Works on agreeing the final accounts is progressing and client closedown meetings are being arranged.						

Scheme / Programme:	Additional Pupil Places						
<b>Overview:</b>	The Authority has a statutory duty to ensure there are sufficient school places in the borough to provide appropriate education for its pupils. The Pupil Places programme comprised a number of capital schemes aimed at increasing the number of primary school places to meet increased demand. This is mainly achieved by providing additional classroom space in specific schools in areas of greatest need.						
<b>Directorate:</b>	PEOPLE						
<b>Financials:</b>	2018/19 Capital Programme £M	2018/19 Actuals £M	Projected Outturn 2018/19 £M	2018/19 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<b>Key:</b>							
On Track / Underspend	1.684	0.123	0.574	(1.110)	1.826	1.850	0.024

Minor Variance / Slippage	Actual expenditure up to June 2018 on these schemes totals £0.123M against approved scheme plans of £1.684M. These schemes are currently forecasting an overall increase in cost of £0.024M to be funded from restricted unallocated funds.
Major Overspend	
<b>Operational Activity This Quarter:</b>	End of defects schedules have been produced on the schemes at Milefield Primary and Thurlstone Primary. Works to address these have been complicated with the main contractor going into administration since contract completion. The defects will be addressed over October half term, following agreement with the administrators. Tender documents for the Phase 4 works at Penistone St. Johns Primary are being prepared with the scheme scheduled to start on site in January 2019. A planning decision on the proposed car park is due on the 23 <sup>rd</sup> October.

Scheme / Programme:		Penistone Grammar Extension						
Overview:	Approval has been given for the publication of a Statutory Notice to enlarge the premises of Penistone Grammar School from a net capacity of 1,400 to 1,650 pupils with effect from September 2018. This increase in capacity relates to Years 7 to 11 only and will allow for an increase in pupils from 270 to 320, in the Year 7 intake from 2018 onwards.							
	The scheme has been split into 2 phases: Phase 1 is internal re-modelling primarily to enable the School to accommodate the 50 additional pupils in September 2018 and as part of the long term plan. Construction works are underway. Phase 2 is an extension with a link corridor to the existing building to accommodate 50 additional pupils each year from September 2019 to September 2022. The detailed design has been submitted to the Authority and dialogue with planning has commenced.							
Directorate:	Place							
Financials:	2018/19 Capital Programme	2018/19 Actuals	Projected Outturn 2018/19	2018/19 Variance	Overall Capital Programme	Overall Projected Outturn	Overall Variance	
Key:	£M	£M	£M	£M	£M	£M	£M	
On Track / Underspend	1.990	0.741	1.990	-	1.990	1.990	-	
Minor Variance / Slippage	Actual expenditure up to September 2018 on these schemes totals £0.741M against approved scheme plans of £1.990M. These schemes are currently forecasting an overall balanced position.							
Major Overspend								
Operational Activity This Quarter:	Phase 1 As the Deed of Variation to the SPV One Project Agreement is still being negotiated between the various legal parties it proved necessary to get an Early Works Deed Engrossment to the value of £250,000 agreed to allow the contractor to commence on site and minimise any delays in the delivery of the programme. A LGCA certificate and formalities certificate were also requested from the Authority. The phase 1 work commenced on site 26/27 <sup>th</sup> July 2018 and in view of the later start, it proved necessary to review the programme of works. Sectional completion dates have been agreed as outlined below: <div><div>1.</div><div>Completion of amphitheatre, ICT room and modifications to doors/circulation routes 31 August 2018.</div></div> <div><div>2.</div><div>Completion of level 4 classrooms, further ICT room and dining area 7 September 2018.</div></div> <div><div>3.</div><div>Completion of 2 new science laboratories and additional locker banks 28 September 2018.</div></div>							
	Phase 2 The Deed of Variation to the SPV One Project Agreement has yet to be drafted. The RIBA stage 2 Developed Design has been submitted to the Authority and site investigation surveys are underway with a planned submission date of the RIBA stage 3 report to the Authority by 20 September 2018. Planning application to be submitted 25 September 2018 to allow planning determination period of 8 week allowance only which has been identified as a RISK with the Planning Committee date that is scheduled for 20 November 2018. Building Control Application to be submitted 21 September 2018 with approval expected by 19 October 2018. Tender documents to be issued w/c 2 November to 8 November 2018 linking to planning dates, tender closing date 20 December 2018 and appraisal and appointment by 3 January 2019 . Preparation and execution of building contract 4 January to 31 January 2019. Mobilisation to commence 4 January 2019 with construction period 1 February 2019 to 24 October 2019. It should be noted that the completion date is later than originally planned as a result of time loss from concentration on phase 1 works and aligning with Planning Committee dates set. The revised programme and implications from a later completion date is to be discussed with the school on 20 August 2018.							

## OUTCOME 9 – PEOPLE ARE HEALTHIER, HAPPIER, INDEPENDENT & ACTIVE

<b>Overall Financial Position:</b>	<p>The financial position for Outcome 9, for both current year and overall is shown below.  <b>This outcome is currently forecasting an overall balance position with £0.030M slipping into future years</b>  A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.</p>						
<b>Directorate(s)</b>	<b>2018/19 Capital Programme £M</b>	<b>2018/19 Actuals £M</b>	<b>Projected Outturn 2018/19 £M</b>	<b>2018/19 Variance £M</b>	<b>Overall Capital Programme £M</b>	<b>Overall Projected Outturn £M</b>	<b>Overall Variance £M</b>
PLACE / COMMUNITIES	1.656	0.708	1.626	(0.030)	1.656	1.656	-

## OUTCOME 9 – SIGNIFICANT SCHEMES / PROGRAMMES

The most significant schemes / programmes for Outcome 9, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

<b>Scheme / Programme:</b>	<b>SECTION 106 PROGRAMME</b>						
<b>Overview:</b>	<p>Section 106 (S106) Agreements are legal agreements between Local Authorities and developers; these are linked to planning permissions when it is considered that a development will have significant impacts on the local area that cannot be moderated by means of conditions attached to a planning decision.</p> <p>The agreements will vary depending on the nature of the development and based on the needs of the district. The most common obligations include:-</p> <ul style="list-style-type: none"> <li>• Public Open Space</li> <li>• Affordable Housing</li> <li>• Education</li> <li>• Highways</li> </ul> <p>Monies received from S106 agreements are then allocated to schemes, which mitigate the impacts made by the development by making improvements to the local areas.</p>						
<b>Directorate:</b>	<b>PLACE</b>						
<b>Financials:</b>	<b>2018/19 Capital Programme £M</b>	<b>2018/19 Actuals £M</b>	<b>Projected Outturn 2018/19 £M</b>	<b>2018/19 Variance £M</b>	<b>Overall Capital Programme £M</b>	<b>Overall Projected Outturn £M</b>	<b>Overall Variance £M</b>
<b>Key:</b>							
On Track / Underspend	2.137	0.751	2.137	-	2.137	2.137	-
Minor Variance / Slippage	Actual expenditure up to June 2018 on these schemes totals £0.751M against approved scheme plans of £2.137M. These schemes are currently forecasting an overall balanced position.						
Major Overspend							
<b>Operational Activity This Quarter:</b>	<p>Seven schemes, valued at £210k, completed during the 2<sup>nd</sup> Qtr 2018/19, including the completion of the Bluebell Bank Play Area, at a cost of £133k.</p> <p>Eleven schemes, valued at £2,358k, approved by the Panel in Qtr 2, including £1.5M towards an Affordable Housing scheme in Bolton upon Dearne and £450k for Barnsley Community Build.</p> <p>All other schemes progressing according to plan.</p>						

## **OUTCOME 11 – PROTECTING THE BOROUGH FOR FUTURE GENERATIONS**

<b>Overall Financial Position:</b>	<p>The financial position for Outcome 11, for both current year and overall is shown below.</p> <p><b>This outcome is currently forecasting an overall increase in costs of £0.938M, which is expected to be contained within available resources.</b></p> <p>A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.</p>						
<b>Directorate(s)</b>	<b>2018/19 Capital Programme £M</b>	<b>2018/19 Actuals £M</b>	<b>Projected Outturn 2018/19 £M</b>	<b>2018/19 Variance £M</b>	<b>Overall Capital Programme £M</b>	<b>Overall Projected Outturn £M</b>	<b>Overall Variance £M</b>
PLACE / CORE/ COMMUNITES	19.788	5.497	21.096	1.308	27.957	28.865	0.908

### **OUTCOME 11 – SIGNIFICANT SCHEMES / PROGRAMMES**

The most significant schemes / programmes for Outcome 11, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

<b>Scheme / Programme:</b>	<b>HIGHWAYS PROGRAMME</b>						
<b>Overview:</b>	Highways Maintenance schemes cover a number of different infrastructure asset types including carriageways (local and principal roads), footways, structures (bridges/retaining walls etc.), town centre projects, drainage, street lighting, traffic signals and signs. These schemes maintain and improve these infrastructure assets. These schemes are funded from the Council's highways maintenance capital allocation and the Local Transport (DfT) Capital Maintenance Block grant, which are annual allocations.						
<b>Directorate:</b>	<b>PLACE</b>						
<b>Financials:</b>	<b>2018/19 Capital Programme £M</b>	<b>2018/19 Actuals £M</b>	<b>Projected Outturn 2018/19 £M</b>	<b>2018/19 Variance £M</b>	<b>Overall Capital Programme £M</b>	<b>Overall Projected Outturn £M</b>	<b>Overall Variance £M</b>
<b>Key:</b>							
On Track / Underspend	12.008	4.653	13.316	1.308	15.008	15.916	0.908
Minor Variance / Slippage	Actual expenditure up to September 2018 on these schemes totals £4.653M against approved scheme plans of £12.008M. These schemes are currently forecasting an increase in costs of £0.908 which will be contained within restricted unallocated resources. This increase relates to allocating carry over resources to projects schemes and other priority projects.						
Major Overspend							
<b>Operational Activity This Quarter:</b>	The Local Roads Programmes for carriageway and footway maintenance are on track with no slippage. Drainage and Street Lighting programmes are also on track. An additional £4M capital resource has been made available to enhance the existing core programme over the next two years and work is ongoing to identify the specific areas for investment. Q3 should see the start of schemes on the principal roads network (A roads)						

Scheme / Programme:	VEHICLE REPLACEMENT PROGRAMME						
<b>Overview:</b>	This scheme allows the replacement of 77 vehicles and ground maintenance equipment to be used by Waste, Neighbourhoods and Bereavement Services, Berneslai Homes and Norfolk Property Services for the period 1 <sup>st</sup> April 2018 to 31 <sup>st</sup> March 2019.						
<b>Directorate:</b>	PLACE						
<b>Financials:</b>	<b>2018/19 Capital Programme £M</b>	<b>2018/19 Actuals £M</b>	<b>Projected Outturn 2018/19 £M</b>	<b>2018/19 Variance £M</b>	<b>Overall Capital Programme £M</b>	<b>Overall Projected Outturn £M</b>	<b>Overall Variance £M</b>
<b>Key:</b>							
On Track / Underspend	2.953	-	2.953	-	2.953	2.953	-
Minor Variance / Slippage	Actual expenditure up to June 2018 on these schemes totals £0M against approved scheme plans of £2.953M. These schemes are currently forecasting an overall balanced position.						
Major Overspend							
<b>Operational Activity This Quarter:</b>	An order for 21 vehicles with a total cost of £348,532.38 (Not including racking) has been placed – these vehicles are replacements for the Berneslai Homes vehicles due for replacement. The NPS vehicles are currently on hold due to NPS requesting a quote to be made on different contract terms and conditions. A Tender to procure eleven refuse collection vehicles has been written and will be going out with the intension of delivery starting December 2018. Grounds Maintenance equipment to replace the current neighbourhoods services equipment has been put on hold by the department because of the low usage it has seen this year due to the weather. All other vehicles listed for replacement will be procured within the timeframe.						

Appendix A - Plan vs Forecast Per Corporate Priority

	2018/19 Plan	2018/19 Actuals	2018/19 Forecast	2018/19 Variance	Overall Budget	Overall Forecast	Overall Variance
<b>(1) Create more and better jobs and good business growth</b>							
Replacement of Citrix Servers	9,077	0	9,077	0	9,077	9,077	0
Virtual Server Host Replacement	108,596	0	108,596	0	108,596	108,596	0
Cyber Security	249,000	0	249,000	0	287,000	287,000	0
SAP Success Factors	258,500	0	258,500	0	258,500	258,500	0
<b>Communities Total</b>	<b>625,173</b>	<b>0</b>	<b>625,173</b>	<b>0</b>	<b>663,173</b>	<b>663,173</b>	<b>0</b>
Penistone Market	900	0	900	0	900	900	0
Goldthorpe Master Plan- Eco Plan	119,612	258	119,612	0	119,612	119,612	0
Digital Bamsley	44,397	0	44,397	0	44,397	44,397	0
Strategic Business Parks Eco Plan	607,901	179,554	607,901	-0	1,035,741	1,035,741	-0
M1 Junction 36 Phase 1 Hoyland	300,000	8,286	300,000	0	9,896,130	9,896,130	0
J36 HCA Land Rockingham	304,991	0	304,991	0	304,991	304,991	0
Barnsley Property Investment Fund Phase 2	2,398,333	847,746	1,217,396	-1,180,937	3,310,333	3,310,333	0
Courthouse Car Park Procurement	184,780	51,593	184,780	0	184,780	184,780	0
Project Management Costs	300,000	0	300,000	0	600,000	600,000	0
Superfast Broadband Phase 2	0	0	0	0	610,000	610,000	0
Wombwell Library Extension	20,246	0	20,246	0	20,246	20,246	0
<b>Place Total</b>	<b>4,281,160</b>	<b>1,087,438</b>	<b>3,100,224</b>	<b>-1,180,936</b>	<b>16,127,130</b>	<b>16,127,131</b>	<b>1</b>
<b>(1) Create more and better jobs and good business growth Total</b>	<b>4,906,333</b>	<b>1,087,438</b>	<b>3,725,397</b>	<b>-1,180,936</b>	<b>16,790,303</b>	<b>16,790,304</b>	<b>1</b>
<b>(3) Develop a vibrant Town Centre</b>							
Digital Media Centre	10,000	0	10,000	0	10,000	10,000	0
Glass Works Development Phase 2	3,266,858	1,248,861	3,266,858	-0	101,449,378	101,449,378	-0
Glass Works Development Phase 1	35,796,735	14,789,682	35,796,735	-0	35,388,735	35,388,735	-0
Market Gate Bridge	588,000	0	588,000	0	6,970,000	6,970,000	0
<b>Place Total</b>	<b>39,661,593</b>	<b>16,038,544</b>	<b>39,661,593</b>	<b>-0</b>	<b>143,818,113</b>	<b>143,818,113</b>	<b>-0</b>
<b>(3) Develop a vibrant Town Centre Total</b>	<b>39,661,593</b>	<b>16,038,544</b>	<b>39,661,593</b>	<b>-0</b>	<b>143,818,113</b>	<b>143,818,113</b>	<b>-0</b>
<b>(4) Strengthen our visitor economy</b>							
Pulic Art Strategy Cooper Gallery	38,884	0	38,884	0	38,884	38,884	0
Public Art Strategy Brassed Off	11,000	0	11,000	0	11,000	11,000	0
Barnsley Main	145,000	0	145,000	0	145,000	145,000	0
54 Affordable Homes - Athersley	50,000	0	50,000	0	50,000	50,000	0
RSPB Old Moor	25,000	0	25,000	0	25,000	25,000	0
54 Affordable Homes - Mapplewell	45,000	45,000	45,000	0	45,000	45,000	0
Barnsley College - Artificial Pitch	62,972	0	62,972	0	62,972	62,972	0
Visitor Economy Attraction	100,059	76,341	100,059	-0	100,059	100,059	-0
Elsecar Master Plan	90,093	29,065	90,093	0	340,093	340,093	0
Cannon Hall Parks for People	2,702,497	865,842	1,500,000	-1,202,497	3,202,497	3,202,497	0
Pet Crematorium	168,769	88,567	168,769	0	168,769	168,769	0
Wentworth Castle & Stainborough Park Heritage Trust	1,100,000	0	1,100,000	0	3,200,000	3,200,000	0
Dorothy Hyman Football Pitch Refurb	38,534	6,964	38,534	0	38,534	38,534	0
Replacement Of Boilers At Metrodome	1,200,000	9,194	200,000	-1,000,000	1,200,000	1,200,000	0
<b>Place Total</b>	<b>5,777,808</b>	<b>1,120,972</b>	<b>3,575,312</b>	<b>-2,202,496</b>	<b>8,627,808</b>	<b>8,627,809</b>	<b>1</b>
<b>(4) Strengthen our visitor economy Total</b>	<b>5,777,808</b>	<b>1,120,972</b>	<b>3,575,312</b>	<b>-2,202,496</b>	<b>8,627,808</b>	<b>8,627,809</b>	<b>1</b>
<b>(5) Create more and better housing</b>							
Disabled Facilities Grant	3,000,000	868,874	2,741,464	-258,536	5,508,837	5,508,837	0
<b>Communities Total</b>	<b>3,000,000</b>	<b>868,874</b>	<b>2,741,464</b>	<b>-258,536</b>	<b>5,508,837</b>	<b>5,508,837</b>	<b>0</b>
BHS New Starts	29,783	27,848	29,783	-0	29,783	29,783	-0
16/17 BHS Cudworth / Shafton	0	424	-0	-0	0	-0	-0
16/17 BHS Dodworth	1,617	750	1,617	0	1,617	1,617	0
16/17 BHS Gilroyd	0	537	-0	-0	0	-0	-0
16/17 BHS Kendray / Monk Bretton	2,365	32	2,365	-0	2,365	2,365	-0
16/17 BHS Staincross	3,487	481	3,487	-0	3,487	3,487	-0
17/18 BHS Athersley South CS	6,959	3,770	6,959	-0	6,959	6,959	-0
17/18 BHS Barugh Green Trad CS	76,188	65,911	76,188	-0	76,188	76,188	-0
17/18 Hemmingfield Kier	12,978	-29,848	0	-12,978	12,978	0	-12,978

Appendix A - Plan vs Forecast Per Corporate Priority

	2018/19 Plan	2018/19 Actuals	2018/19 Forecast	2018/19 Variance	Overall Budget	Overall Forecast	Overall Variance
17/18 BHS Cudworth CS	21,913	17,937	21,913	0	21,913	21,913	0
17/18 BHS Burton Grange CS	13,676	9,399	13,676	-0	13,676	13,676	-0
17/18 Barugh Green Cornish CS	5,700	499	5,700	-0	5,700	5,700	-0
17/18 BHS Elsecar/Hoyland Kier	352,202	-25,620	0	-352,202	352,202	0	-352,202
17/18 BHS Carlton CS	304,240	166,342	219,575	-84,665	304,240	219,575	-84,665
17/18 BHS Shafton CS	4,000	-19,180	4,000	-0	4,000	4,000	-0
17/18 Platts Common/Jump Kier	21,295	-96,246	-1	-21,296	21,295	-1	-21,296
17/18 BHS Wombwell Kier	60,942	-196,435	0	-60,942	60,942	0	-60,942
17/18 BHS Hoyland Common Kier	93,194	-105,582	-0	-93,194	93,194	-0	-93,194
18/19 BHS Ardsley Kier	461,235	13,903	461,235	0	577,035	577,035	0
18/19 BHS Athersley South CS	1,082,997	16,182	1,082,997	0	1,357,057	1,357,057	0
18/19 BHS Bolton-On-Deame Kier	748,750	23,787	748,750	0	935,960	935,960	0
18/19 BHS Brierley CS	239,258	162,978	239,258	-0	301,018	301,018	-0
18/19 BHS Burton Grange CS	1,264,163	25,097	1,264,163	-0	1,584,543	1,584,543	-0
18/19 BHS Darfield Kier	761,460	90,994	761,460	-0	952,530	952,530	-0
18/19 BHS Goldthorpe Kier	538,974	295,012	538,974	0	676,004	676,004	0
18/19 BHS Great Houghton Kier	424,448	9,427	424,448	0	530,598	530,598	0
18/19 BHS Grimethorpe CS	1,153,120	6,386	1,153,120	-0	1,444,550	1,444,550	-0
18/19 BHS Monk Bretton CS	1,029,442	11,075	1,029,442	-0	1,288,062	1,288,062	-0
18/19 BHS Redbrook CS	276,428	144,449	276,428	0	347,838	347,838	0
18/19 BHS Smithies CS	254,360	185,311	254,360	0	319,980	319,980	0
18/19 BHS Town CS	1,254,263	14,043	1,254,263	0	1,568,853	1,568,853	0
18/19 BHS Wombwell Kier	348,834	350,758	348,834	0	439,544	439,544	0
Structural Extensive / Void Repl	1,823,498	591,458	1,823,498	0	8,845,385	8,845,385	0
Community Centre Rewires	72,955	2,530	72,955	0	344,097	344,097	0
Central Heating	463,877	191,736	463,877	0	2,435,790	2,435,790	0
Major AdaptationsBMBC_D-00279	1,843,096	902,822	1,843,096	-0	10,289,533	10,289,533	-0
BMBC_D-00310	0	555	-0	-0	0	-0	-0
Replacement Items	1,468,629	495,751	1,468,629	0	7,900,256	7,900,256	0
50 Hope Avenue	15,843	58,233	15,843	0	15,843	15,843	0
Major Adaptations 79 Beeston Sq	94,675	5,485	94,675	-0	94,675	94,675	-0
District Heating G6 Meters	0	190	-0	-0	0	-0	-0
District Heating Pollyfox	485	485	485	0	485	485	0
District Heating	0	31,471	-0	-0	0	-0	-0
District Heating Elm & Maltas Court	30,000	1,827	30,000	-0	30,000	30,000	-0
District Heating Honeywell CC	7,000	390	7,000	0	7,000	7,000	0
District Heating Shipcroft CC	0	-6,146	0	0	0	0	0
Single Property Acquisition	1,976,697	617,800	1,476,697	-500,000	3,195,593	3,195,593	0
New Build - General	4,947	538,949	4,947	-0	4,947	4,947	-0
New Build - Saville Road	379	152	379	0	379	379	0
New Build - Roy Kilner Road	59,107	1,752	59,107	-0	59,107	59,107	-0
New Build - 18 Locksley Gardens	674,527	118,222	674,527	0	1,230,833	1,230,833	0
New Build - Meadow View Hoyland	35	0	35	0	35	35	0
New Build - 39 Huddersfield Road	7,388	7,388	7,388	0	7,388	7,388	0
New Build - Green Street	11,278	11,196	11,278	0	11,278	11,278	0
New Build Acq 14 Dw Carr Lane	405,953	405,867	405,953	-0	405,953	405,953	-0
New Build Bungalows	0	1,270	0	0	0	0	0
Carlton Street Acq 22 Props	403,665	92	403,665	-0	403,665	403,665	-0
Baden Street	1,043,666	180,402	1,043,666	0	1,043,666	1,043,666	0
Bellbrooke New Build Bungalows	255,794	220,346	255,794	0	255,794	255,794	0

Appendix A - Plan vs Forecast Per Corporate Priority

	2018/19 Plan	2018/19 Actuals	2018/19 Forecast	2018/19 Variance	Overall Budget	Overall Forecast	Overall Variance
Lundwood Acquisitions	618,000	0	618,000	0	1,236,000	1,236,000	0
Pilley Acquisitions	228,660	22,200	228,660	0	228,660	228,660	0
Acquisition of Jubilee Gardens	3,500	6,986	3,500	0	3,500	3,500	0
Kings Road Acquisition	208,575	83,025	208,575	0	208,575	208,575	0
Beevor Street Redevelopment (HRA)	1,214,667	238,661	1,214,667	0	1,264,667	1,264,667	0
Meadstead New Build	1,739,470	2,494	1,739,470	-0	1,837,140	1,837,140	-0
Keresforth Acquisition & Conversion	1,432,000	631,700	1,032,000	-400,000	1,432,000	1,432,000	0
Community Buildings - General	0	2,121	-0	-0	0	-0	-0
Community Buildings - Hudson Haven	7,004	0	7,004	0	7,004	7,004	0
Community Buildings - Saville Court	3,130	764	3,130	0	3,130	3,130	0
15/16 Lift Replacements Sheff Rd Flats	14,647	2,031	14,647	-0	14,647	14,647	-0
Environmental Imps	108,904	73,701	108,904	0	108,904	108,904	0
CAPITALISED SALARIES	173,954	0	173,954	0	913,425	913,425	0
11/12 Asset Management Database	13,383	1,050	13,383	0	13,383	13,383	0
16/17 Insurance 13 Pembridge CT Royston	0	264	0	0	0	0	0
16/17 Insurance 36 Cobcar Lane Elsecar	0	-8	-0	-0	0	-0	-0
15/16 Solar Panel Meter Upgrade & Loft W	0	0	0	0	0	0	0
Environmental Works Pearson Crescent	9,140	201	9,140	-0	9,140	9,140	-0
Conversion 26-32 Rufford Av	97,669	86,059	97,669	-0	97,669	97,669	-0
CRS	187,150	32	187,150	-0	973,932	973,932	-0
WORSBROUGH REGENERATION	40,000	0	40,000	0	40,000	40,000	0
16/17 Central Heating Prog Repl	37,699	780	37,699	0	37,699	37,699	0
Central Htg Prog 17/18	657,473	402,668	497,000	-160,473	657,473	497,000	-160,473
Sprinklers Independent Living Schemes	471,422	0	471,422	0	499,305	499,305	0
8a & 8b Park Road Thurnscoe	99,044	1,549	99,044	-0	99,044	99,044	-0
18/19 Central Heating Replacements	809,965	137,403	809,965	0	821,345	821,345	0
Woodhall Flats Conversion	72,946	4,717	72,946	-0	72,946	72,946	-0
Fire Safety Works Sheffield Rd Flats	37,233	28,157	37,233	0	37,233	37,233	0
Conversion 20 Morrison Road	18,000	127	18,000	0	18,000	18,000	0
External Works Carlton Acq 47 Props	247,122	0	247,122	0	247,122	247,122	0
<b>Housing Revenue Account Total</b>	<b>30,062,522</b>	<b>7,277,325</b>	<b>28,376,772</b>	<b>-1,685,750</b>	<b>60,797,756</b>	<b>60,012,006</b>	<b>-785,750</b>
Affordable Housing Enabling	3,380	-31,005	3,380	-0	3,380	3,380	-0
Goldthorpe Clusters (Empty Homes)	68,606	111,717	68,606	0	68,606	68,606	0
LAIP - COALFIELDS/ELSECAR	79,726	0	79,726	0	79,726	79,726	0
ACCREDITED LANDLORD SCHEME	3,748	1,500	3,748	0	3,748	3,748	0
SMITHIES LANE G&T SITE	11,719	0	11,719	0	11,719	11,719	0
HCA PROGRAMME	33,458	631	13,951	-19,507	33,458	13,951	-19,507
Better Homes Barnsley	82,391	15,785	82,391	0	82,391	82,391	0
Local Growth Fund - Better Homes	264,768	1,400	264,768	0	264,768	264,768	0
Warm Homes - Healthy People Project	16,000	9,000	16,000	0	16,000	16,000	0
Longcar PDC Housing Development	4,207,002	1,120,800	4,207,002	0	4,207,002	4,207,002	0
Greater Use of Enforcement Powers	100,000	4,860	100,000	0	100,000	100,000	0
Empty Homes DISC Housing Programme	91,000	0	91,000	0	275,000	275,000	0
<b>Place Total</b>	<b>4,961,798</b>	<b>1,234,688</b>	<b>4,942,291</b>	<b>-19,507</b>	<b>5,145,798</b>	<b>5,126,291</b>	<b>-19,507</b>
<b>(5) Create more and better housing Total</b>	<b>38,024,320</b>	<b>9,380,887</b>	<b>36,060,527</b>	<b>-1,963,793</b>	<b>71,452,391</b>	<b>70,647,134</b>	<b>-805,257</b>
<b>(6) Every child attends a good school</b>							
DFC - ALL SCHOOLS	0	217,115	148,920	148,920	0	148,920	148,920
SCHOOL ACCESS WORKS	12,308	0	12,308	0	12,308	12,308	0
HEALTH & SAFETY REACTIVE WORKS	274,016	164,308	250,000	-24,016	276,880	253,460	-23,420
Hunningley - Increase Admission Number t	10,110	454	10,786	676	10,110	10,786	676
Wombwell Park Street - Increase Admissio	6,072	0	6,072	0	6,072	6,072	0
Thurlstone Primary - Increase Admission	14,253	2,995	18,850	4,597	14,253	18,850	4,597
Milefield - Increase Admission Number to	85,590	6,344	88,367	2,777	85,590	88,367	2,777
Churchfields - Increase Admission Number	15,473	11,026	23,963	8,490	15,473	23,963	8,490
Wilthorpe Primary Roof/Building Repairs	280	27	300	20	280	300	20
Barugh Green Primary Install New Fire Alarm	1,100	1,100	1,100	0	1,100	1,100	0

Appendix A - Plan vs Forecast Per Corporate Priority

	2018/19 Plan	2018/19 Actuals	2018/19 Forecast	2018/19 Variance	Overall Budget	Overall Forecast	Overall Variance
Athersley South Re-Roofing Works Phase 1	161	174	174	13	161	174	13
Shawlands - Holy Rood Replace Heating Boiler	229	229	229	-0	229	229	-0
Penistone St Johns - Increase Ad - P2	3,529	0	3,529	0	3,529	3,529	0
Penistone St Johns - Increase Ad - P2A	9,159	175	9,159	0	9,159	9,159	0
Penistone St Johns - Increase Admissions - P3	1,518,750	87,317	385,000	-1,133,750	1,660,250	1,660,250	0
Burton Road Primary - Increase Admission	1,096	568	1,164	68	1,096	1,164	68
The Forest Academy - Alterations to Bulg	164	164	164	0	164	164	0
Hunningley - Increase Admission - P2	20,169	14,561	27,541	7,372	20,169	27,541	7,372
Hoyland Greenfield - Drainage Repairs	1,323	66	1,323	-0	1,323	1,323	-0
Worsbrough Common - Convert Quas to Classroom	15,716	8,642	15,763	47	15,716	15,763	47
Shawlands - Remodel Entr/Office	5,067	149	5,067	0	5,067	5,067	0
Lacewood Primary - Prov of Mod Classroom	8,313	0	8,313	0	8,313	8,313	0
Ladywood - Roofing	3,070	145	3,070	0	3,070	3,070	0
Millhouse - Emergency Lighting	3,165	650	2,165	-1,000	3,165	2,165	-1,000
Gawber Primary - Rewire	3,250	390	3,250	0	3,250	3,250	0
Wiltorpe Infants - Boilers	3,290	151	3,290	-0	3,290	3,290	-0
Churchfield - Heating to Hall	1,341	1,193	1,367	26	1,341	1,367	26
Silkstone Common - Kitchen/Hall Floor	60	29	60	0	60	60	0
Hoylandswaine - Drainage/Resur/Wind/Doors	927	0	927	0	927	927	0
Millhouse - Playground Repairs/Replace	9,954	6,475	7,954	-2,000	9,954	7,954	-2,000
Oxpring - Boundry Walls	101	101	101	-0	101	101	-0
Keresforth - Windows/Doors Nursery	620	99	605	-15	620	605	-15
Keresforth - Resurface Playground	1,094	65	1,068	-26	1,094	1,068	-26
Barugh Green/Cudworth Primary - Flood	38,000	16,096	38,000	0	40,000	40,000	0
Jump Primary - Replace Light/Ceilings P1	98,705	78,575	103,765	5,060	101,426	107,104	5,678
Oxspring Primary - Replace Fire Alarm	32,100	24,036	28,648	-3,452	33,000	29,531	-3,469
Athersley South Primary - Boiler Replace	116,747	67,208	105,731	-11,016	120,000	109,269	-10,731
Churchfield Primary - Boiler Replace	48,637	48,989	74,490	25,853	50,000	76,982	26,982
Wiltorpe Primary - Boiler Replace	116,747	41,303	105,008	-11,739	120,000	108,507	-11,493
Barugh Green Primary - Roof	91,030	56,547	125,051	34,021	93,584	129,148	35,564
Burton Road Primary - Roof	101,312	105,836	120,905	19,593	104,155	124,921	20,766
Gawber Primary - Roof	102,812	102,008	132,343	29,531	105,697	136,742	31,045
Milefield Primary - Roofing Works	97,172	60,240	7,077	-90,095	100,000	9,905	-90,095
Millhouse Primary - Roof - KS1	41,730	55,928	58,054	16,324	42,900	59,820	16,920
Summer Lane Primary - Roofing Works	9,721	26,720	35,277	25,556	10,000	36,376	26,376
Barugh Green Primary - Fencing	48,637	4,284	47,994	-643	50,000	49,755	-245
Milefield Primary - Playground/MUGA	87,508	141,012	143,248	55,740	90,000	147,833	57,833
Keresforth Primary - Replace Cladding	9,721	16,796	17,419	7,698	10,000	17,985	7,985
Jump Primary - Nursery Toilet Refurb	29,176	2,170	24,171	-5,005	30,000	24,960	-5,040
SEN Capital Provision Fund	260,425	46,330	260,425	-0	260,425	260,425	-0
<b>People Total</b>	<b>3,359,930</b>	<b>1,418,790</b>	<b>2,469,556</b>	<b>-890,374</b>	<b>3,535,301</b>	<b>3,789,923</b>	<b>254,622</b>
Keresforth Primary School	150,000	0	150,000	0	150,000	150,000	0
BSF Capital Contribution Variations	0	2,471	2,471	2,471	0	2,471	2,471
Penistone Grammar Extension	1,989,945	741,163	1,989,945	-1	1,989,945	1,989,945	-1
<b>Place Total</b>	<b>2,139,945</b>	<b>743,634</b>	<b>2,142,416</b>	<b>2,471</b>	<b>2,139,945</b>	<b>2,142,416</b>	<b>2,471</b>
<b>(6) Every child attends a good school Total</b>	<b>5,499,875</b>	<b>2,162,424</b>	<b>4,611,972</b>	<b>-887,903</b>	<b>5,675,246</b>	<b>5,932,339</b>	<b>257,093</b>
<b>(8) Children and adults are safe from harm</b>							
Integrated Learning Disability Day Servi	881	0	881	0	881	881	0
<b>Communities Total</b>	<b>881</b>	<b>0</b>	<b>881</b>	<b>0</b>	<b>881</b>	<b>881</b>	<b>0</b>
Better Care Fund - Market Place/Mob Working/NHS Num/Contact	142,960	52,358	162,960	20,000	142,960	162,960	20,000
Autism Innovation	1,999	0	1,999	0	1,999	1,999	0
<b>People Total</b>	<b>144,959</b>	<b>52,358</b>	<b>164,959</b>	<b>20,000</b>	<b>144,959</b>	<b>164,959</b>	<b>20,000</b>
<b>(8) Children and adults are safe from harm Total</b>	<b>145,840</b>	<b>52,358</b>	<b>165,840</b>	<b>20,000</b>	<b>145,840</b>	<b>165,840</b>	<b>20,000</b>

Appendix A - Plan vs Forecast Per Corporate Priority

	2018/19 Plan	2018/19 Actuals	2018/19 Forecast	2018/19 Variance	Overall Budget	Overall Forecast	Overall Variance
<b>(9) People are healthier, happier, independent and active</b>							
Assisted Living Technology	46,539	1,505	16,505	-30,034	46,539	46,539	0
<b>Communities Total</b>	<b>46,539</b>	<b>1,505</b>	<b>16,505</b>	<b>-30,034</b>	<b>46,539</b>	<b>46,539</b>	<b>0</b>
Goldthorpe Recreation Ground MUGA	30,210	14,342	30,210	0	30,210	30,210	0
Provision of MUGA Grimethorpe	7,500	0	7,500	0	7,500	7,500	0
Dodworth Road Recreation Ground	3,529	3,679	3,679	150	3,529	3,679	150
Former Yorkshire Traction Site Sheffield Road MUGA	83,069	32	83,069	0	83,069	83,069	0
Former Yorkshire Traction Site Sheffield Road Public ROW Lin	107,518	0	107,518	0	107,518	107,518	0
Royston Park Play Equip & Skate Park Refurb	45,902	0	45,902	0	45,902	45,902	0
Adwick Wash - Biodiversity & Access Improvements	8,771	0	8,771	0	8,771	8,771	0
Barnsley Boundary Footpath Improvements	10,000	0	10,000	0	10,000	10,000	0
The Mullins Anti-Vehicle Protection	7,427	0	7,427	0	7,427	7,427	0
Thurnscoe Park Infrastructure Improvements	4,753	0	4,753	0	4,753	4,753	0
Thurnscoe Park Play Refurbishment	48,945	49,850	49,850	905	48,945	49,850	905
Mapplewell Park	7,595	0	1,320	-6,275	7,595	1,320	-6,275
Station Road Footpath - Royston	7,651	0	7,651	0	7,651	7,651	0
High Street Footpath repairs Royston	15,000	0	15,000	0	15,000	15,000	0
TPT Resurfacing Royston North	23,000	0	23,000	0	23,000	23,000	0
Royston Pavillion	20,000	9,012	20,000	-0	20,000	20,000	-0
Misc POS Royston - Comm Orch & Comm Gdns	1,570	1,570	1,570	0	1,570	1,570	0
Additional Allotments - Royston	5,000	0	5,000	0	5,000	5,000	0
Monk Bretton Park Improvements	3,274	2,610	3,274	0	3,274	3,274	0
Millhouse Green Bowling Club	1,810	1,810	1,810	0	1,810	1,810	0
Countryside Sites & POS	54,766	16,511	54,766	0	54,766	54,766	0
Play Development 2017	268,426	134,703	268,426	0	268,426	268,426	0
Grimethorpe Sports Ground	30,000	22,500	30,000	0	30,000	30,000	0
Mapplewell Park Tennis Court	60,174	66,449	66,449	6,275	60,174	66,449	6,275
Penistone Managed Workspace P3	174,000	30,183	174,000	0	174,000	174,000	0
Playing Pitch Improvements	211,720	135,438	211,720	0	211,720	211,720	0
TPT Wombwell to Worsbrough	148,388	143,824	148,388	-0	148,388	148,388	-0
Penistone Cricket Club Carpark	50,743	38,877	50,743	-0	50,743	50,743	-0
MUGA - Thurgoland Welfare	23,000	23,000	23,000	0	23,000	23,000	0
MUGA - Darton Park	10,643	0	10,643	0	10,643	10,643	0
Pilley/Jubilee/Lidgett Rec Ground	75,000	0	75,000	0	75,000	75,000	0
Penistone Footpath Improvements	41,000	520	41,000	0	41,000	41,000	0
Wilthorpe Park Gates	4,000	0	4,000	0	4,000	4,000	0
Brierley Playmates	12,000	11,400	11,400	-600	12,000	11,400	-600
Darfield Bowling Club	3,000	0	3,000	0	3,000	3,000	0
<b>Place Total</b>	<b>1,609,384</b>	<b>706,310</b>	<b>1,609,839</b>	<b>455</b>	<b>1,609,384</b>	<b>1,609,839</b>	<b>455</b>
<b>(9) People are healthier, happier, independent and active Total</b>	<b>1,655,923</b>	<b>707,815</b>	<b>1,626,344</b>	<b>-29,579</b>	<b>1,655,923</b>	<b>1,656,378</b>	<b>455</b>
<b>(11) Protecting the Borough for future generations</b>							
Principal Towns	901,407	63,231	901,407	-0	1,709,480	1,709,480	-0
Hoyland Nether Public Hall	4,322	0	4,322	0	4,322	4,322	0
Worsbrough Dale Pavillion	15,752	1,833	15,752	0	15,752	15,752	0
Pocket Peace Garden Cudworth Park	879	330	879	0	879	879	0
Goose Acre Allotments	8,400	8,400	8,400	0	8,400	8,400	0
King Street Allotments	7,900	7,900	7,900	0	7,900	7,900	0
Dearne Road Allotments	9,550	0	9,550	0	9,550	9,550	0
Carlton Park House	45,219	0	45,219	0	45,219	45,219	0
<b>Communities Total</b>	<b>993,429</b>	<b>81,694</b>	<b>993,429</b>	<b>-0</b>	<b>1,801,502</b>	<b>1,801,502</b>	<b>-0</b>
Road Safety / Danger Reduction	330,000	11,801	144,000	-186,000	330,000	144,000	-186,000

Appendix A - Plan vs Forecast Per Corporate Priority

	2018/19 Plan	2018/19 Actuals	2018/19 Forecast	2018/19 Variance	Overall Budget	Overall Forecast	Overall Variance
Social Inclusion	0	1,540	5,000	5,000	0	5,000	5,000
Aids To Pedestrian Movements	0	1,351	1,000	0	0	1,000	1,000
New Footways	120,000	150,533	375,636	255,636	120,000	375,636	255,636
Cycling Facilities	0	1,684	2,000	2,000	0	2,000	2,000
Traffic Signals	400,000	267,529	499,257	99,257	400,000	499,257	99,257
Residual Exp On Completed Schemes	0	100	100	100	0	100	100
Fees For Future Schemes	413,444	57,506	190,000	-223,444	413,444	190,000	-223,444
Condition Surveys	120,000	78,662	120,000	-0	120,000	120,000	-0
Assessment Programme	300,000	27,853	52,140	-247,860	300,000	52,140	-247,860
Retaining Walls General	40,000	44,103	43,678	3,678	40,000	43,678	3,678
Barnsley Hotspot Programme	50,000	24,946	50,000	-0	50,000	50,000	-0
Carriageways Planned Maintenance	2,390,000	1,211,987	2,673,000	283,000	2,390,000	2,673,000	283,000
Footways Planned Maintenance	845,000	515,781	745,000	-100,000	845,000	745,000	-100,000
Street Lighting Planned Maintenance	400,000	260,193	400,000	-0	400,000	400,000	-0
Structures Planned Maintenance	81,000	522,148	520,778	439,778	81,000	520,778	439,778
Drainage Planned Maintenance	550,000	290,286	608,000	58,000	550,000	608,000	58,000
Traffic Signs & SNP Planned Maintenance	285,000	256,281	395,220	110,220	285,000	395,220	110,220
Little Don Cycle Route	0	250	250	250	0	250	250
Key Route Barnsley to Doncaster North	0	36,625	36,386	36,386	0	36,386	36,386
Key Route Barnsley to Wakefield	0	990	990	990	0	990	990
LED Street Lighting Replacements	0	4,146	0	0	0	0	0
Mandela Gardens	0	3,430	3,430	3,430	0	3,430	3,430
DFT Pothole Fund Scheme	709,784	301,698	709,784	-0	709,784	709,784	-0
Lang Avenue Property Flood Protection	64,221	0	0	-64,221	64,221	0	-64,221
Safety Barriers (PRN)	50,000	984	50,000	0	50,000	50,000	0
Shafton Bypass r/about-visibility	0	23,808	23,808	23,808	0	23,808	23,808
Peel Sq TM	0	112	112	112	0	112	112
Traffic MGT - Server Upgrade	0	799	631	631	0	631	631
Cundy Cross Signalisation	0	398,470	427,370	427,370	0	427,370	427,370
Principal Roads	1,080,000	105,399	1,080,000	-0	1,080,000	1,080,000	-0
A628 Barnsley Rd, Noblethorpe	0	4,404	4,404	4,404	0	4,404	4,404
Burton Road to Cundy Cross Cycleway	80,000	0	16,000	-64,000	80,000	16,000	-64,000
Gilroyd to Broadway cycleway signage	0	0	30,000	30,000	0	30,000	30,000
Keresforth Hill Rd to Keresforth Hall Rd Cycleway Signage	0	183	30,000	30,000	0	30,000	30,000
Pogmoor Road to Barnsley Town Centre cycleway signage	0	0	26,000	26,000	0	26,000	26,000
Bradbury Balk Lane River bridge (B6.002)	20,000	0	20,000	0	20,000	20,000	0
Dodworth River Bridge No.2 (B4.119)	400,000	0	300,000	-100,000	400,000	300,000	-100,000
Principal Inspections	60,000	984	60,000	0	60,000	60,000	0
Car Parking (MSCP) Mitigations	0	37,560	53,000	53,000	0	53,000	53,000
Skid Resistance Programme	0	0	0	0	1,000,000	600,000	-400,000
Planned Patching Programme	1,000,000	8,625	1,400,000	400,000	1,000,000	1,400,000	400,000
Aldham River Bridge TrialHoles	20,000	0	20,000	0	20,000	20,000	0
Elsecar Green/Riv Dearne Bridge Painting	200,000	0	200,000	0	200,000	200,000	0
M1 Junction 37 - Economic Growth Corridor - Phase 1	591,118	0	591,118	0	4,352,138	4,352,138	0
Enhanced Highways Programme	2,000,000	0	2,000,000	0	4,000,000	4,000,000	0
BIN REPLACEMENT PROGRAMME	300,000	129,871	300,000	0	900,000	900,000	0
Vehicle Replacement Programme	2,953,100	0	2,953,100	0	2,953,100	2,953,100	0
Transfer Loading Station	890,565	20,022	890,565	0	890,565	890,565	0
Hoyland Town Centre Regeneration	0	2,513	0	0	0	0	0
Planned Maintenance	2,051,000	610,114	2,051,000	0	2,051,000	2,051,000	0
<b>Place Total</b>	<b>18,794,232</b>	<b>5,415,273</b>	<b>20,102,758</b>	<b>1,308,526</b>	<b>26,155,252</b>	<b>27,063,778</b>	<b>908,526</b>
<b>(11) Protecting the Borough for future generations Total</b>	<b>19,787,661</b>	<b>5,496,967</b>	<b>21,096,187</b>	<b>1,308,526</b>	<b>27,956,754</b>	<b>28,865,280</b>	<b>908,526</b>
<b>(12) Customers can contact us easily and use more services online</b>							
Libraries Mgmt Information System - LMIS	76,113	453	76,113	0	76,113	76,113	0
Replacement Programme for People's Netwo	33,865	0	33,865	0	33,865	33,865	0
Customer Services Project	364,586	27,784	364,586	0	376,841	376,841	0
Central Library PM	43,375	10,805	43,375	0	43,375	43,375	0
<b>Communities Total</b>	<b>517,939</b>	<b>39,042</b>	<b>517,939</b>	<b>0</b>	<b>530,194</b>	<b>530,194</b>	<b>0</b>

Appendix A - Plan vs Forecast Per Corporate Priority

	2018/19 Plan	2018/19 Actuals	2018/19 Forecast	2018/19 Variance	Overall Budget	Overall Forecast	Overall Variance
(12) Customers can contact us easily and use more services online Total	517,939	39,042	517,939	0	530,194	530,194	0
Grand Total	115,977,292	36,086,446	111,041,109	-4,936,183	276,652,572	277,033,389	380,817

This page is intentionally left blank

Appendix B - Variance Analysis Per Scheme

	2018/19 Variance	2018/19 Slippage	2018/19 Re-phasing	2018/19 Variation in Scheme Costs	Overall Variance	Overall Slippage	Overall Re-phasing	Overall Variation in Scheme Costs
<b>(1) Create more and better jobs and good business growth</b>								
Barnsley Property Investment Fund Phase 2	-1,180,937	-1,180,937	0	0	0	0	0	0
<b>Place Total</b>	<b>-1,180,937</b>	<b>-1,180,937</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(1) Create more and better jobs and good business growth Total</b>	<b>-1,180,937</b>	<b>-1,180,937</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(4) Strengthen our visitor economy</b>								
Cannon Hall Parks for People	-1,202,497	-1,202,497	0	0	0	0	0	0
Replacement Of Boilers At Metrodome	-1,000,000	-1,000,000	0	0	0	0	0	0
<b>Place Total</b>	<b>-2,202,497</b>	<b>-2,202,497</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(4) Strengthen our visitor economy Total</b>	<b>-2,202,497</b>	<b>-2,202,497</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(5) Create more and better housing</b>								
Disabled Facilities Grant	-258,536	-258,536	0	0	0	0	0	0
<b>Communities Total</b>	<b>-258,536</b>	<b>-258,536</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
17/18 BHS Carlton CS	-84,665	0	0	-84,665	-84,665	0	0	-84,665
17/18 BHS Elsecar/Hoyland Kier	-352,202	0	0	-352,202	-352,202	0	0	-352,202
17/18 BHS Hoyland Common Kier	-93,194	0	0	-93,194	-93,194	0	0	-93,194
17/18 BHS Wombwell Kier	-60,942	0	0	-60,942	-60,942	0	0	-60,942
17/18 Hemmingfield Kier	-12,978	0	0	-12,978	-12,978	0	0	-12,978
17/18 Platts Common/Jump Kier	-21,296	0	0	-21,296	-21,296	0	0	-21,296
Central Htg Prog 17/18	-160,473	0	0	-160,473	-160,473	0	0	-160,473
Keresforth Acquisition & Conversion	-400,000	-400,000	0	0	0	0	0	0
Single Property Acquisition	-500,000	-500,000	0	0	0	0	0	0
<b>Housing Revenue Account Total</b>	<b>-1,685,749</b>	<b>-900,000</b>	<b>0</b>	<b>-785,750</b>	<b>-785,749</b>	<b>0</b>	<b>0</b>	<b>-785,749</b>
HCA PROGRAMME	-19,507	0	0	-19,507	-19,507	0	0	-19,507
<b>Place Total</b>	<b>-19,507</b>	<b>0</b>	<b>0</b>	<b>-19,507</b>	<b>-19,507</b>	<b>0</b>	<b>0</b>	<b>-19,507</b>
<b>(5) Create more and better housing Total</b>	<b>-1,963,792</b>	<b>-1,158,536</b>	<b>0</b>	<b>-805,257</b>	<b>-805,256</b>	<b>0</b>	<b>0</b>	<b>-805,256</b>
<b>(6) Every child attends a good school</b>								
Athersley South Primary - Boiler Replace	-11,016	0	0	-11,016	-10,731	0	0	-10,731
Athersley South Re-Roofing Works Phase 1	13	0	0	13	13	0	0	13
Barugh Green Primary - Fencing	-643	0	0	-643	-245	0	0	-245
Barugh Green Primary - Roof	34,021	0	0	34,021	35,564	0	0	35,564
Burton Road Primary - Increase Admission	68	0	0	68	68	0	0	68
Burton Road Primary - Roof	19,593	0	0	19,593	20,766	0	0	20,766
Churchfield - Heating to Hall	26	0	0	26	26	0	0	26
Churchfield Primary - Boiler Replace	25,853	0	0	25,853	26,982	0	0	26,982
Churchfields - Increase Admission Number	8,490	0	0	8,490	8,490	0	0	8,490
DFC - ALL SCHOOLS	148,920	0	0	148,920	148,920	0	0	148,920

Appendix B - Variance Analysis Per Scheme

	2018/19 Variance	2018/19 Slippage	2018/19 Re-phasing	2018/19 Variation in Scheme Costs	Overall Variance	Overall Slippage	Overall Re-phasing	Overall Variation in Scheme Costs
Gawber Primary - Roof	29,531	0	0	29,531	31,045	0	0	31,045
HEALTH & SAFETY REACTIVE WORKS	-24,016	0	0	-24,016	-23,420	0	0	-23,420
Hunningley - Increase Admission - P2	7,372	0	0	7,372	7,372	0	0	7,372
Hunningley - Increase Admission Number t	676	0	0	676	676	0	0	676
Jump Primary - Nursery Toilet Refurb	-5,005	0	0	-5,005	-5,040	0	0	-5,040
Jump Primary - Replace Light/Ceilings P1	5,060	0	0	5,060	5,678	0	0	5,678
Keresforth - Resurface Playground	-26	0	0	-26	-26	0	0	-26
Keresforth - Windows/Doors Nursery	-15	0	0	-15	-15	0	0	-15
Keresforth Primary - Replace Cladding	7,698	0	0	7,698	7,985	0	0	7,985
Milefield - Increase Admission Number to	2,777	0	0	2,777	2,777	0	0	2,777
Milefield Primary - Playground/MUGA	55,740	0	0	55,740	57,833	0	0	57,833
Milefield Primary - Roofing Works	-90,095	0	0	-90,095	-90,095	0	0	-90,095
Millhouse - Playground Repairs/Replace	-2,000	0	0	-2,000	-2,000	0	0	-2,000
Millhouse - Emergency Lighting	-1,000	0	0	-1,000	-1,000	0	0	-1,000
Millhouse Primary - Roof - KS1	16,324	0	0	16,324	16,920	0	0	16,920
Oxspring Primary - Replace Fire Alarm	-3,452	0	0	-3,452	-3,469	0	0	-3,469
Penistone St Johns - Increase Admissions - P3	-1,133,750	-1,133,750	0		0	0	0	0
Summer Lane Primary - Roofing Works	25,556	0	0	25,556	26,376	0	0	26,376
Thurstone Primary - Increase Admission	4,597	0	0	4,597	4,597	0	0	4,597
Wilthorpe Primary - Boiler Replace	-11,739	0	0	-11,739	-11,493	0	0	-11,493
Wilthorpe Primary Roof/Building Repairs	20	0	0	20	20	0	0	20
Worsbrough Common - Convert Quas to Classroom	47	0	0	47	47	0	0	47
<b>People Total</b>	<b>-890,374</b>	<b>-1,133,750</b>	<b>0</b>	<b>243,375</b>	<b>254,622</b>	<b>0</b>	<b>0</b>	<b>254,622</b>
BSF Capital Contribution Variations	2,471	0	0	2,471	2,471	0	0	2,471
Penistone Grammar Extension	-1	0	0		-1	0	0	-1
<b>Place Total</b>	<b>2,471</b>	<b>0</b>	<b>0</b>	<b>2,471</b>	<b>2,471</b>	<b>0</b>	<b>0</b>	<b>2,471</b>
<b>(6) Every child attends a good school Total</b>	<b>-887,903</b>	<b>-1,133,750</b>	<b>0</b>	<b>245,846</b>	<b>257,093</b>	<b>0</b>	<b>0</b>	<b>257,093</b>
<b>(8) Children and adults are safe from harm</b>								
Better Care Fund - Market Place/Mob Working/NHS Num/Contact	20,000	0	0	20,000	20,000	0	0	20,000
<b>People Total</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>20,000</b>
<b>(8) Children and adults are safe from harm Total</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>20,000</b>
<b>(9) People are healthier, happier, independent and active</b>								
Assisted Living Technology	-30,034	-30,034	0		0	0	0	0
<b>Communities Total</b>	<b>-30,034</b>	<b>-30,034</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Brierley Playmates	-600	0	0	-600	-600	0	0	-600
Dodworth Road Recreation Ground	150	0	0	150	150	0	0	150
Mapplewell Park	-6,275	0	0	-6,275	-6,275	0	0	-6,275
Mapplewell Park Tennis Court	6,275	0	0	6,275	6,275	0	0	6,275
Thurnscoe Park Play Refurbishment	905	0	0	905	905	0	0	905
<b>Place Total</b>	<b>455</b>	<b>0</b>	<b>0</b>	<b>455</b>	<b>455</b>	<b>0</b>	<b>0</b>	<b>455</b>
<b>(9) People are healthier, happier, independent and active Total</b>	<b>-29,579</b>	<b>-30,034</b>	<b>0</b>	<b>455</b>	<b>455</b>	<b>0</b>	<b>0</b>	<b>455</b>

Appendix B - Variance Analysis Per Scheme

	2018/19 Variance	2018/19 Slippage	2018/19 Re-phasing	2018/19 Variation in Scheme Costs	Overall Variance	Overall Slippage	Overall Re-phasing	Overall Variation in Scheme Costs
<b>(11) Protecting the Borough for future generations</b>								
A628 Barnsley Rd, Noblethorpe	4,404	0	0	4,404	4,404	0	0	4,404
Aids To Pedestrian Movements	1,000	0	0	1,000	1,000	0	0	1,000
Assessment Programme	-247,860	0	0	-247,860	-247,860	0	0	-247,860
Burton Road to Cundy Cross Cycleway	-64,000	0	0	-64,000	-64,000	0	0	-64,000
Car Parking (MSCP) Mitigations	53,000	0	0	53,000	53,000	0	0	53,000
Carriageways Planned Maintenance	283,000	0	0	283,000	283,000	0	0	283,000
Cundy Cross Signalisation	427,370	0	0	427,370	427,370	0	0	427,370
Cycling Facilities	2,000	0	0	2,000	2,000	0	0	2,000
Dodworth River Bridge No.2 (B4.119)	-100,000	0	0	-100,000	-100,000	0	0	-100,000
Drainage Planned Maintenance	58,000	0	0	58,000	58,000	0	0	58,000
Fees For Future Schemes	-223,444	0	0	-223,444	-223,444	0	0	-223,444
Footways Planned Maintenance	-100,000	0	0	-100,000	-100,000	0	0	-100,000
Gilroyd to Broadway cycleway signage	30,000	0	0	30,000	30,000	0	0	30,000
Keresforth Hill Rd to Keresforth Hall Rd Cycleway Signage	30,000	0	0	30,000	30,000	0	0	30,000
Key Route Barnsley to Doncaster North	36,386	0	0	36,386	36,386	0	0	36,386
Key Route Barnsley to Wakefield	990	0	0	990	990	0	0	990
Lang Avenue Property Flood Protection	-64,221	0	0	-64,221	-64,221	0	0	-64,221
Little Don Cycle Route	250	0	0	250	250	0	0	250
Mandela Gardens	3,430	0	0	3,430	3,430	0	0	3,430
New Footways	255,636	0	0	255,636	255,636	0	0	255,636
Peel Sq TM	112	0	0	112	112	0	0	112
Skid Resistance Programme	0	0	0	0	-400,000	0	0	-400,000
Planned Patching Programme	400,000	0	0	400,000	400,000	0	0	400,000
Pogmoor Road to Barnsley Town Centre cycleway signage	26,000	0	0	26,000	26,000	0	0	26,000
Residual Exp On Completed Schemes	100	0	0	100	100	0	0	100
Retaining Walls General	3,678	0	0	3,678	3,678	0	0	3,678
Road Safety / Danger Reduction	-186,000	0	0	-186,000	-186,000	0	0	-186,000
Shafton Bypass r/about-visibility	23,808	0	0	23,808	23,808	0	0	23,808
Social Inclusion	5,000	0	0	5,000	5,000	0	0	5,000
Structures Planned Maintenance	439,778	0	0	439,778	439,778	0	0	439,778
Traffic MGT - Server Upgrade	631	0	0	631	631	0	0	631
Traffic Signals	99,257	0	0	99,257	99,257	0	0	99,257
Traffic Signs & SNP Planned Maintenance	110,220	0	0	110,220	110,220	0	0	110,220
<b>Place Total</b>	<b>1,308,527</b>	<b>0</b>	<b>0</b>	<b>1,308,525</b>	<b>908,527</b>	<b>0</b>	<b>0</b>	<b>908,527</b>
<b>(11) Protecting the Borough for future generations Total</b>	<b>1,308,527</b>	<b>0</b>	<b>0</b>	<b>1,308,525</b>	<b>908,527</b>	<b>0</b>	<b>0</b>	<b>908,527</b>
<b>Grand Total</b>	<b>-4,936,182</b>	<b>-5,705,754</b>	<b>0</b>	<b>769,569</b>	<b>380,818</b>	<b>0</b>	<b>0</b>	<b>380,818</b>

This page is intentionally left blank

**BARNSELY METROPOLITAN BOROUGH COUNCIL**

**This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan**

**Report of the Executive Director, Core Services  
and Service Director, Finance (S151 Officer)**

**TREASURY MANAGEMENT ACTIVITIES AND LEASING REVIEW - QUARTER  
ENDED SEPTEMBER 2018**

**1. Purpose of Report**

1.1 This document reviews the Council's treasury management and leasing activities during the second quarter of 2018/19, in accordance with the CIPFA Treasury Management Code and CIPFA Prudential Code.

1.2 In broad terms it covers the following:

- The agreed Treasury Management Strategy for 2018/19;
- Economic summary;
- The Council's borrowing and leasing activity;
- The Council's investment activity, and
- Prudential and Treasury Indicators for 2018/19.

**2. Recommendations**

2.1 It is recommended that Cabinet:

- **Note the treasury management and leasing activities carried out during the second quarter;**
- **Note the Prudential and Treasury Indicators set out in Appendix 2, and**
- **Recommend the Revised 2018/19 Investment Limits to Full Council for approval, as set out in the table at paragraph 6.7.**

**3. The Agreed Strategy for 2018/19**

3.1 The Treasury Management Strategy identifies the key risks associated with the Council's borrowing, investment and leasing activities and sets out how those risks will be managed.

3.2 The focus of the borrowing strategy is to actively reduce the Council's exposure to interest rate and refinancing risk, whilst being mindful of the impact on its capital financing costs.

3.3 The investment strategy is to prioritise security (keeping investment balances to a minimum in order to reduce counterparty risk) and liquidity (ensuring cash is available when required) before pursuing higher returns.

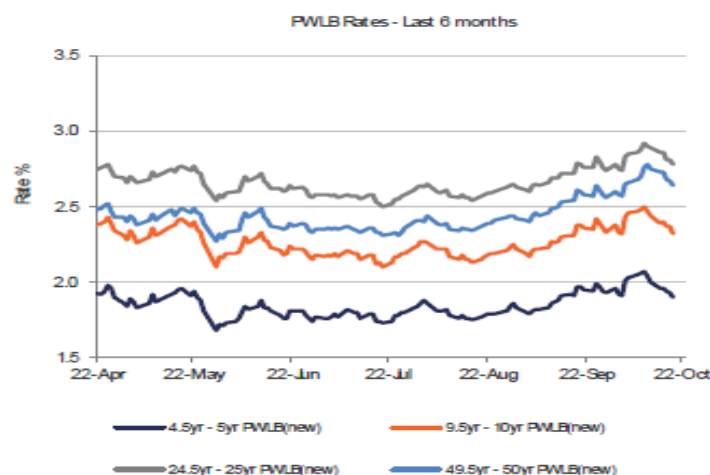
3.4 Officers are proposing to amend the investment strategy to facilitate the additional borrowing planned for this financial year (paragraph 6.4 refers).

## 4. Economic Summary

Highlights (see Appendix 1 for more details):

- *In August the UK base rate was raised from 0.5% to 0.75%;*
- *The Bank of England have affirmed that any further interest rate rises should be gradual and limited, suggesting two rate hikes in the next three years;*
- *Our advisors (Link Asset Services) believe that rates may rise more quickly, suggesting three rate hikes by the end of 2020/21;*
- *Interest rates are becoming increasingly volatile as a result of Brexit and political uncertainty.*

- 4.1 In August the UK base rate (determined by the Bank of England's Monetary Policy Committee) was raised from 0.5% to 0.75%, in a bid to reduce inflation. This followed a pick-up in wage growth and consumer price inflation from the first quarter.
- 4.2 The Bank of England have affirmed that any further interest rate rises should be gradual and limited, suggesting two rate hikes (in the next three years) may be sufficient to hit the Government's 2% inflation target.
- 4.3 Our advisors (Link Asset Services) believe that rates may rise more quickly, suggesting three rate hikes by the end of 2020/21. There is some indication that the next rise could happen as early as February 2019.
- 4.4 Much of this is dependent on the outcome of Brexit which is very unclear. Adding to this uncertainty is the mention of another general election in the next 12 months. As a result, interest rates are becoming increasingly volatile which makes them very difficult to forecast going forwards (see appendix 1 for more details).
- 4.5 The following chart shows how borrowing rates have changed over the past 6 months, which highlights the volatility mentioned above:



## 5. Borrowing and Leasing Activity

### Highlights:

- No new borrowing was undertaken during the quarter, however the Council has since borrowed £70M bringing the total to date for 2018/19 to £110M;
- By the end of 2018/19, the Council's Capital Financing Requirement (CFR) is expected to reach £961M (a net increase in year of £12M);
- In the same period, the Council's under-borrowed position is expected to fall to £90M (down £71M from the estimated position);
- Based on current reserves assumptions, the Council may be required to borrow up to £237M over the next 3 years;
- Plans are being put in place to fix out around 50% of this over the coming months.

### Movement on Gross Debt

5.1 The table below shows the movement on gross debt during the quarter. The net decrease of £1M relates to PWLB principal repaid around the end of August.

Source	Balance on 01/07/2018 (£M)	New Debt (£M)	Debt Repaid (£M)	Balance on 30/09/2018 (£M)	Net Increase / (Decrease) (£M)
PWLB Borrowing	449.679	-	(1.262)	448.417	(1.262)
Other Long Term Loans*	63.000	-	-	63.000	-
Temporary Borrowing	36.003	-	-	36.003	-
Long Term LA Loans	31.598	-	-	31.598	-
<b>Total Borrowing</b>	<b>580.280</b>	<b>-</b>	<b>(1.262)</b>	<b>579.018</b>	<b>(1.262)</b>
Other Long Term Liabilities	222.587	-	-	222.587	-
<b>Total Debt</b>	<b>802.867</b>	<b>-</b>	<b>(1.262)</b>	<b>801.605</b>	<b>(1.262)</b>

\* Excludes deferred loans of £40M yet to be drawn down

5.2 No new borrowing was undertaken during the quarter, however the Council has since borrowed £70M from the PWLB, bringing the total to date for 2018/19 to £110M (see table below for details):

Date	Loan Type	Principal (£M)	Interest Rate (%)	Term (Y)
31/05/2018	PWLB	10	2.25	50
19/06/2018	PWLB	10	2.32	49
26/06/2018	Deferred Loan	20	2.65	28.5
01/10/2018	PWLB	20	2.56	50
16/10/2018	PWLB	20	2.79	48
16/10/2018	PWLB	10	2.75	48
19/10/2018	PWLB	10	2.68	47
25/10/2018	PWLB	10	2.62	45
<b>Total</b>		<b>110</b>	<b>2.60 (avg)</b>	<b>44.7 (avg)</b>

## Movement on the Capital Financing Requirement (CFR)

- 5.3 The CFR reflects the Council's underlying need to borrow - to finance capital investment - and is a measure of the Council's total outstanding indebtedness. This figure is influenced by the level of in-year capital investment (which isn't funded through the Council's own resources) and the resources set aside to repay debt (such as the minimum revenue provision). The Council monitors its CFR in relation to gross debt to determine the extent to which it is under (or over) borrowed.
- 5.4 The table below outlines the movement in CFR expected during 2018/19 and how this compares to the agreed strategy. The £6M variance primarily relates to slippage / re-phasing within the approved capital programme:

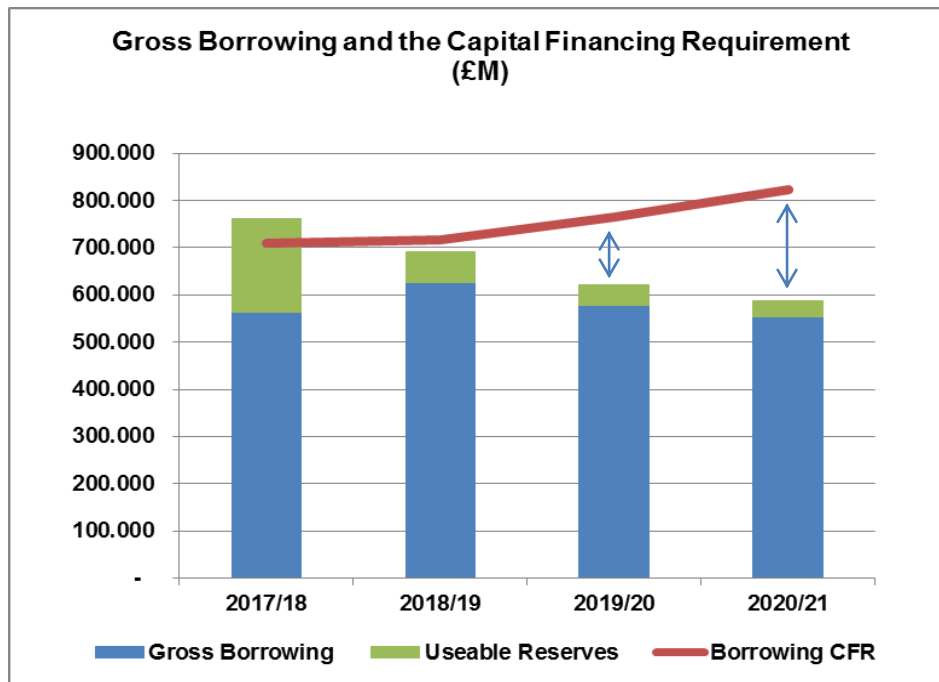
	<b>2018/19 Strategy (£M)</b>	<b>2018/19 Latest (£M)</b>	<b>Variance (£M)</b>
<b>Opening CFR</b>	<b>945.549</b>	<b>949.904</b>	<b>4.355</b>
Increase from in-year capital investment	32.192	20.141	(12.051)
Amounts set aside to repay debt	(10.465)	(8.580)	1.885
<b>Net Movement in CFR</b>	<b>21.727</b>	<b>11.561</b>	<b>(10.166)</b>
<b>Closing CFR</b>	<b>967.276</b>	<b>961.465</b>	<b>(5.811)</b>
General Fund	701.237	693.649	(7.588)
HRA	266.039	267.816	1.777

- 5.5 The following table shows the expected under-borrowed position at the end of the year and how this compares to the agreed strategy. The £71M variance is a combination of slippage / re-phasing within the approved capital programme, additional resources set aside to repay debt and the long term borrowing secured since January 2018:

	<b>2018/19 Strategy (£M)</b>	<b>2018/19 Latest (£M)</b>	<b>Variance (£M)</b>
Closing CFR (From Table Above)	967.276	961.465	(5.811)
<b>Less PFI Schemes / Finance Leases</b>	<b>(236.348)</b>	<b>(244.450)</b>	<b>(8.102)</b>
<b>Borrowing CFR</b>	<b>730.928</b>	<b>717.015</b>	<b>(13.913)</b>
Gross Borrowing	(569.813)	(626.814)	(57.001)
<b>Under / (Over) Borrowed Position</b>	<b>161.115</b>	<b>90.201</b>	<b>(70.914)</b>
General Fund	152.134	79.443	(72.691)
HRA	8.981	10.758	1.777

## Future Outlook

- 5.6 The chart overleaf shows the expected movements on gross borrowing and useable reserves over the next 3 years, compared to the borrowing CFR. As the chart illustrates, the Council was significantly under-borrowed in 2017/18, however this position was supported by useable reserves which will ultimately need replacing as they are utilised:



5.7 Based on current projections, the Council may be required to borrow up to £237M over the next 3 years, which is a combination of planned capital investment (to be funded from borrowing), maturing loans and use of reserves. A breakdown of which is provided below:

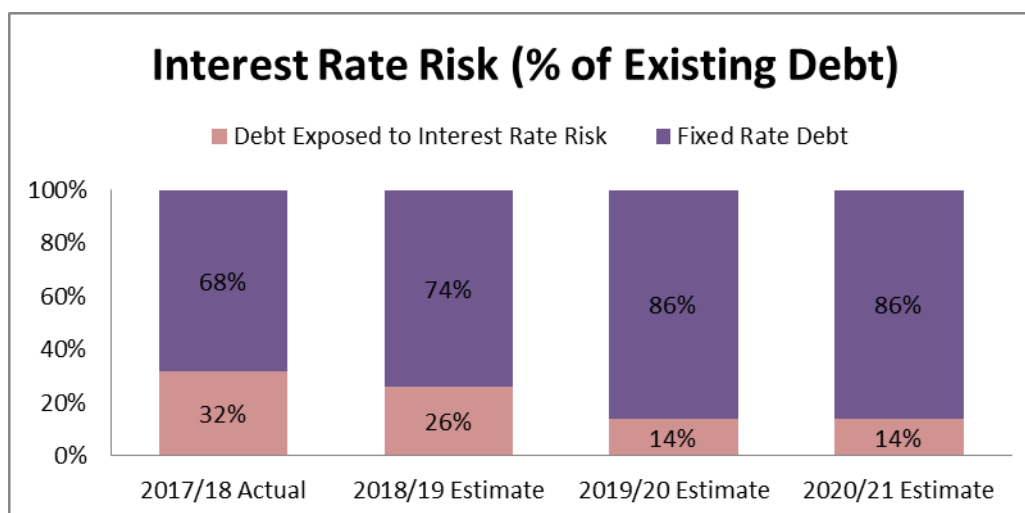
	2017/18 Actual (£M)	2018/19 Estimate (£M)	2019/20 Estimate (£M)	2020/21 Estimate (£M)
Borrowing CFR	710.250	717.015	764.140	823.673
Gross Borrowing	(563.213)	(626.814)	(578.481)	(552.580)
<b>Under / (Over) Borrowed Position</b>	<b>147.037</b>	<b>90.201</b>	<b>185.659</b>	<b>271.093</b>
Useable Reserves*	(147.037)	(64.300)	(43.372)	(34.289)
<b>External Borrowing Requirement</b>	<b>-</b>	<b>25.901</b>	<b>142.287</b>	<b>236.804</b>

\* Represents the useable reserves supporting the Council's under-borrowed position

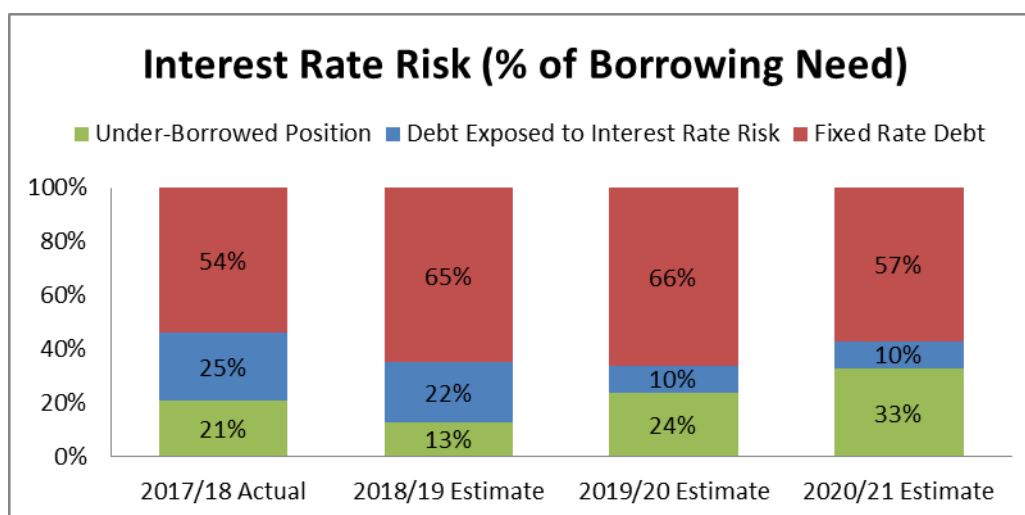
	Estimate (£M)
Planned Capital Investment	113.423
Maturing Loans	140.633
New Loans	(130.000)
Use of Reserves	112.748
<b>External Borrowing Requirement</b>	<b>236.804</b>

5.8 This table excludes loans with an uncertain maturity date (for instance the Council's LOBOs) which amount to £67M. If interest rates were to increase suddenly, replacing this debt would come at an additional cost, although the likelihood of these loans being recalled is considered to be fairly low.

- 5.9 The chart below expresses the Council's interest rate risk exposure as a % of its existing debt (excluding PFI / lease liabilities), covering variable rate debt from the PWLB, temporary loans from other local authorities and LOBOs, which are all (to some degree) sensitive to movements in interest rates. The Council is already within the target set of 25%; this position is set to improve in 2019/20 as the two variable rate PWLB loans mature:



- 5.10 The chart below expresses the Council's interest rate risk exposure as a % of its overall borrowing need (excluding PFI / lease liabilities). In addition to existing debt, this covers any unfinanced expenditure which the Council will need to borrow for in future (i.e. its under-borrowed position). Whilst the Council is currently within the 35% target set in the 2018/19 strategy, this position is set to deteriorate as its borrowing CFR increases:



- 5.11 Plans are being put in place to fix out around 50% of the Council's external borrowing requirement over the coming months. This would reduce the Council's interest rate risk exposure to 12% (based on existing debt) and 28% (based on borrowing need) by 2020/21.

5.12 The Council's borrowing strategy considers several options to address its risk exposure including the following:

- **Fixed-rate borrowing from the PWLB** - whilst rates are still relatively low this continues to be a suitable option for the Council to consider. The Council has borrowed £90M from the PWLB during the year to date at an average rate of 2.60%.
- **Borrowing from the Municipal Bonds Agency (MBA)** - whilst a bond has yet to be issued this remains a potential option for the future. Should this materialise, it could allow the Council to access cheaper funding than the PWLB (£10M initially), although an investor has yet to be identified.
- **Further deferred loans** - these allow the Council to borrow at a fixed rate - typically 0.15-0.20% above PWLB - and draw down the cash up to 4 years in advance, thus protecting the Council from any sudden interest rate rises whilst reducing cost of carry and counterparty risk. The Council has secured £40M to date and is aware of two other potential lenders which it will continue to explore.
- **Loans from other local authorities** - the Council could look to replace some maturing debt with longer-term loans from other local authorities, which would help to spread refinancing risk.

5.13 Other options being considered in support of the borrowing strategy include:

- **LOBO refinancing** - Officers are investigating a potential opportunity to refinance one of its existing LOBO loans which would increase budget certainty (by removing the call option) without a substantial increase in cost. A similar opportunity was investigated in the past (with another lender) but was discounted at the time, as they did not appear to want to engage in discussions to re-negotiate the deal (despite initially encouraging dialogue).
- **BSF refinancing** – the Council continues to refinance the Building Schools for the Future PFI programme in conjunction with the Local Education Partnership. This has already been completed for phases 1 and 2 and it is proposed to complete the final outstanding phase 3 by the end of this financial year. This process will create additional savings for the Council as well as key partners which have already been factored into the Council's MTFS.

## 6. Investment Activity

### Highlights:

- *Investment balances increased by £4M during the quarter (compared to £33M during Q1);*
- *Officers continued to prioritise security and liquidity in line with the approved strategy;*
- *Officers continued to take advantage of the competitive rates offered by other local authorities.*

### Movement on Investments

6.1 The table below shows the movement on investments during the quarter. The net increase of £4M relates to cash received in advance of expenditure.

Source	Balance on 01/07/2018 (£M)	New Investments (£M)	Redeemed Investments (£M)	Balance on 30/09/2018 (£M)	Net Increase / (Decrease) (£M)
Short Term Investments	68.000	73.000	(73.000)	68.000	-
Money Market Funds / Instant Access Accounts	31.950	87.050	(83.500)	35.500	3.550
<b>Total Investments</b>	<b>99.950</b>	<b>160.050</b>	<b>(156.500)</b>	<b>103.500</b>	<b>3.550</b>

6.2 Officers continued to prioritise security and liquidity in line with the approved strategy. The bulk of transactions remained with Money Market Funds and instant access accounts as officers managed the Council's daily cash position.

6.3 Officers continued to take advantage of the competitive rates offered by other local authorities, which helps to boost returns whilst preserving the capital invested.

### Future Investment Strategy

6.4 As referred to in section 5, the Council has recently fixed out a large portion of its external borrowing requirement - specifically to de-risk the Glassworks Development - and plans to reduce this requirement further in light of the increasing interest rate volatility. Cash balances are therefore expected to reach £200M before ultimately being spent on planned capital investment.

6.5 The current strategy is unsuitable for managing this scale of investment; therefore officers are proposing to increase some of the current limits to accommodate this additional borrowing. The Council will continue to invest its funds prudently in line with Government and CIPFA guidance. As such any increase in limits is restricted to the securest products and institutions.

- 6.6 These changes have been considered in view of several impending policy / regulatory changes, namely:-

**European Money Market Fund Reform** - introduces a number of regulatory changes that will apply to existing funds from January 2019 that will see the Council's existing funds converting to a new structure known as Low Volatility Net Asset Value (LVNAV). These aren't currently part of the 2018/19 strategy however our treasury advisors have indicated that the changes will give councils added protection. As such it is recommended that the Council approves changes to the strategy to allow LVNAV funds with immediate effect).

**IFRS9 Financial Instruments** - introduces a number of accounting changes that came into effect from 2018/19. These changes could mean that any investment losses from revaluations will need to be recognised in the Council's general fund.

- 6.7 In consideration of the above, the following counterparty limits are recommended for approval:

	PROPOSED LIMITS		PREVIOUS LIMITS	
	Amount	Duration	Amount	Duration
UK Government	Unlimited	5 years	Unlimited	5 years
Barclays Bank PLC (the Council's own banker)	£10m	Liquid	£10m	Liquid
Banks (with a credit score* of 4 or less)	£20m single £20m group	1 year	£10m single £15m group	2 years
Banks (with a credit score of 5)	£10m single £15m group	6 months	£10m single £15m group	6 months
Banks (with a credit score of 6)	£10m single £15m group	100 days	£10m single £15m group	100 days
Building Societies (with a credit score of 4 or less)	£10m	6 months	£5m	6 months
Building Societies (with a credit score of 5)	£5m	6 months	£5m	6 months
Building Societies (with a credit score of 6)	£5m	100 days	£5m	100 days
Local Authorities	£20m	2 years	£10m	1 year
Money Market Funds (CNAV)	£20m	Liquid	£10m	Liquid
Money Market Funds (LVNAV)	£10m	Liquid	Excluded	Excluded

\* Each institution is assigned a credit score of 1-7 (by the Council's treasury advisors) according to their credit rating and other related factors - 1 being the strongest score and 7 being the weakest. The stronger the score the longer the suggested duration.

- 6.8 Officers are also proposing to increase the limit on investments in foreign countries from £15M to £50M, since all qualifying countries have a sovereign credit rating of AA- or above. In contrast the UK government is rated AA.

**7. Performance Measurement / Compliance with Prudential and Treasury Limits**

- 7.1 The Council's Capital Financing budget is expected to underspend by around £1.5M in year through postponing borrowing and taking advantage of low cost temporary loans. However the Authority is beginning to fix out its borrowing in light of the anticipated interest rate rises, therefore these savings are one-off in nature.
- 7.2 During the quarter, the Council has operated within the prudential and treasury indicators set out in the agreed strategy and in compliance with its Management Practices (see Appendix 2 for more details).

**8. Background Papers**

- Treasury Management Strategy and Policy Statement (Cab.7.2.2018/7)

## APPENDIX 1 - ECONOMIC COMMENTARY FROM LINK ASSET SERVICES

Our treasury management advisers, Link Asset Services provided us on 6<sup>th</sup> August with the following update to their interest rate forecasts:

### Quarterly Inflation Report and Monetary Policy Committee (MPC) meeting 2 August

- *Our previous forecast was for a first Bank Rate increase to 0.75% in November 2018*
- *This first increase has now happened on 2 August*
- *The sharp downturn in GDP growth in quarter 1 this year has probably turned out to be only a temporary dip due to bad weather, rather than a possible trend*
- *The MPC was more hawkish than expected*

The flow of generally positive economic statistics since the end of the first quarter this year has meant that the MPC had no further reason to sit on its hands and they accordingly pressed the button last week for the first increase in Bank Rate above 0.5% since the financial crash. However, they emphasised again that future Bank Rate increases would be gradual and would rise to a much lower equilibrium rate, (where monetary policy is neither expansionary or contractionary), than before the crash; indeed they gave a figure for this of around 2.5% in ten years' time but they declined to give a medium term forecast.

Overall, the MPC was more hawkish than expected, i.e. this indicates a faster pace of increases than previously expected: -

- The MPC vote was 9-0, not 7-2 as expected.
- GDP growth forecast for 2019 was upped from 1.7% to 1.8%; (2018 and 2020 unchanged).
- The MPC believe the economy will be operating at a small amount of excess demand in 2020, (previously 2021). This is likely to generate an increase in home grown inflationary pressures, (as opposed to imported inflation due to a one off fall in the value of sterling).
- The unemployment rate is expected to fall to 3.9% (equilibrium rate forecast to be 4.25%). N.B. the percentage of the population in employment is also at record highs.
- In addition, the MPC expressed concern at how weak productivity increases have been in recent years and this may lead to a build-up of wage inflation pressures as a result.
- CPI inflation now forecast to be *above* 2% target in 2 years' time, albeit only @ 2.09%.
- Governor Carney commented that monetary policy would "need to walk, not run, to stand still", i.e. pressures in the economy are expected to build and the MPC will need to take action to keep pace.

## **LINK ASSET SERVICES' FORECASTS**

Our interest rate forecasts have, therefore, had to move forward our expected first increase in Bank Rate from November to last week. We do not think that the MPC will increase Bank Rate in February 2019, ahead of the deadline in March for Brexit. We also feel that the MPC is more likely to wait until August 2019, than May 2019, before the next increase, to be followed by the next increases in May and November 2020 to reach 1.5%. There is, therefore, no change in our Bank Rate forecasts apart from the inclusion of the rate increase last week.

Financial markets are now expecting the next increase in Bank Rate to be in February 2019 and then only one more in February 2020, therefore ending March 2021 at only 1.25%. The MPC commented that the markets were too cautious with their view of the pace of increases.

As for forecasts of PWLB rates, there is little change apart from some minor advances of the pace of increase.

However, and this is a VERY BIG caveat, the forecasts above by the MPC and ourselves are predicated on an assumption that sufficient progress is made, in respect of negotiations, to produce a reasonable agreement for Brexit that benefits both the EU and the UK in a sensible manner. If no agreement is reached at all, then our forecasts for increases in Bank rate and PWLB rates will be subject to greater change, most likely downwards.

Forecasts for average investment earnings beyond the three year time horizon will be heavily dependent on economic and political developments.

### **Gilt yields and PWLB rates**

The general situation is for volatility in bond yields to endure as investor fears and confidence ebb and flow between favouring relatively more “risky” assets i.e. equities, or the “safe haven” of government bonds. The overall longer run trend is for gilt yields and PWLB rates to rise, albeit gently, although there are likely to also be periods of sharp volatility from time to time.

We have pointed out consistently that the Fed. Rate is likely to go up more quickly and more strongly than Bank Rate in the UK. While there is normally a high degree of correlation between the bond yields of both countries, we would expect to see an eventual growing decoupling of yields between the two i.e. we would expect US yields to go up faster than UK yields. Over the period since the start of 2017, there has been a strong correlation between increases in treasury, gilt and bund yields for periods longer than 5 years, although the rate of increase in the UK and Germany has been somewhat lower than in the US. We will need to monitor this area and any resulting effect on PWLB rates.

## The balance of risks to economic growth and Bank Rate increases

The overall balance of risks to economic growth in the UK is probably neutral. The balance of risks to increases in Bank Rate and shorter term PWLB rates, are probably also even and are dependent on how strong GDP growth turns out, how slowly inflation pressures subside, and how quickly the Brexit negotiations move forward positively.

Our forecasts are also predicated on an assumption that there is no break-up of the Eurozone or EU, (apart from the departure of the UK), within our forecasting time period, despite the major challenges that are looming up, and that there are no major ructions in international relations, especially between the US and China / North Korea and Iran, which have a major impact on international trade and world GDP growth. However, the current round of increases in tariff rates sparked by President Trump, both actual and threatened, are causing increasing concern around the potential impact on world growth and also on inflationary pressures, e.g. in the US.

We would, as always, remind clients of the view that we have expressed in our previous interest rate revision newsflashes of just how unpredictable PWLB rates and bond yields are at present. Our revised forecasts are based on the Certainty Rate (minus 20 bps) which has been accessible to most authorities since 1st November 2012.

Link Asset Services Interest Rate View											
	Sep-18	Dec-18	Mar-19	Jun-19	Sep-19	Dec-19	Mar-20	Jun-20	Sep-20	Dec-20	Mar-21
Bank Rate View	0.75%	0.75%	0.75%	0.75%	1.00%	1.00%	1.00%	1.25%	1.25%	1.50%	1.50%
3 Month LIBID	0.75%	0.80%	0.80%	0.90%	1.10%	1.10%	1.20%	1.40%	1.50%	1.60%	1.60%
6 Month LIBID	0.85%	0.90%	0.90%	1.00%	1.20%	1.20%	1.30%	1.50%	1.60%	1.70%	1.70%
12 Month LIBID	1.00%	1.00%	1.00%	1.10%	1.30%	1.30%	1.40%	1.60%	1.70%	1.80%	1.80%
5yr PWLB Rate	2.00%	2.00%	2.10%	2.20%	2.20%	2.30%	2.30%	2.40%	2.50%	2.50%	2.60%
10yr PWLB Rate	2.40%	2.50%	2.50%	2.60%	2.70%	2.70%	2.80%	2.90%	2.90%	3.00%	3.10%
25yr PWLB Rate	2.80%	2.90%	3.00%	3.10%	3.10%	3.20%	3.30%	3.30%	3.40%	3.50%	3.50%
50yr PWLB Rate	2.60%	2.70%	2.80%	2.90%	2.90%	3.00%	3.10%	3.10%	3.20%	3.30%	3.30%

BANK RATE	now	previously
Q1 2019	0.75%	0.75%
Q1 2020	1.00%	1.00%
Q1 2021	1.50%	1.50%

Our target borrowing rates and the current PWLB (certainty) borrowing rates are set out below:

PWLB debt	Current borrowing rate as at 6.8.18	Target borrowing rate now (end of Q3 2018)	Target borrowing rate previous (end of Q3 2018)
5 year	1.81%	2.00%	2.00%
10 year	2.22%	2.40%	2.40%
25 year	2.60%	2.80%	2.80%
50 year	2.39%	2.60%	2.50%

**Borrowing advice:** although rates have risen from their low points, particularly in periods up to 10 years, longer term rates are still historically low and borrowing should be considered if appropriate to your strategy. We still see value in the 40 years to 50 years range, but note the curve has flattened considerably from 10 years out. Value, however, in the 40-50 years part of the curve may be negated if Bank Rate does not climb to at least 2.5% over the medium term. Accordingly, clients will need to review and assess their risk appetite in terms of any underlying borrowing requirement they may have, and also project forward their position in respect of cash backed resources. Any new borrowing should also take into account the continuing cost of carry, the difference between investment earnings and borrowing rates, especially as our forecasts indicate that Bank Rate may rise to only 1.50% by December 2020.

Our suggested budgeted investment earnings rates for investments up to about three months' duration in each financial year for the next seven years are as follows: -

Average earnings in each year	Now	Previously
2018/19	0.75%	0.75%
2019/20	1.00%	1.00%
2020/21	1.50%	1.25%
2021/22	1.75%	1.50%
2022/23	1.75%	1.75%
2023/24	2.00%	2.00%
Later years	2.75%	2.75%

As there are so many variables at this time, caution must be exercised in respect of all interest rate forecasts. The general expectation for an eventual trend of gently rising gilt yields and PWLB rates is unchanged. Negative, (or positive), developments could significantly impact safe-haven flows of investor money into UK, US and German bonds and produce shorter term movements away from our central forecasts.

Our interest rate forecast for Bank Rate is in steps of 25 bps whereas PWLB forecasts have been rounded to the nearest 10 bps and are central forecasts within bands of + / - 25 bps.

Naturally, we continue to monitor events and will update our forecasts as and when appropriate.

## APPENDIX 2 - PRUDENTIAL AND TREASURY INDICATORS AS AT 30/09/2018

Prudential Indicators	Limit for 2018/19 (£M)	Quarter 2 Actual (£M)	Compliance with Indicator?
Average Debt to Operational Boundary	967.276	802.142	Yes
Maximum Debt to Authorised Limit	997.276	802.866	Yes
Capital Financing Requirement to HRA Debt Cap	301.000	277.096	Yes

Maturity structure of GF borrowing	Lower Limit (%)	Upper Limit (%)	Quarter 2 Actual (£M)	Quarter 2 Actual (%)	Compliance with Indicator?
Under 12 months	0	50	38.768	12	Yes
12 months to 2 years	0	25	48.742	15	Yes
2 years to 5 years	0	25	41.683	13	Yes
5 years to 10 years	0	25	14.202	5	Yes
10 years to 20 years	0	75	10.611	3	Yes
20 years to 30 years	0	75	23.808	7	Yes
30 years to 40 years	0	75	81.609	26	Yes
40 years to 50 years	0	75	61.714	19	Yes

Maturity structure of HRA borrowing	Lower Limit (%)	Upper Limit (%)	Quarter 2 Actual (£M)	Quarter 2 Actual (%)	Compliance with Indicator?
Under 12 months	0	25	37.649	1	Yes
12 months to 2 years	0	25	49.611	19	Yes
2 years to 5 years	0	25	12.383	6	Yes
5 years to 10 years	0	25	18.062	7	Yes
10 years to 20 years	0	75	12.070	3	Yes
20 years to 30 years	0	75	31.712	12	Yes
30 years to 40 years	0	75	72.794	42	Yes
40 years to 50 years	0	75	24.315	10	Yes

Treasury Indicators	Limit for 2018/19 (%)	Quarter 2 Actual (%)	Compliance with Indicator?
---------------------	-----------------------	----------------------	----------------------------

#### GF

Upper limit of fixed interest rates based on gross debt	90	89	Yes
Upper limit of variable interest rates based on gross debt	25	11	Yes

#### HRA

Upper limit of fixed interest rates based on gross debt	100	82	Yes
Upper limit of variable interest rates based on gross debt	25	18	Yes

	Limit for 2018/19 (£M)	Quarter 2 Actual (£M)	Compliance with Indicator?
Upper limit for principal sums invested over 365 days	20.000	-	Yes

**BARNSELY METROPOLITAN BOROUGH COUNCIL**

**This matter is a Key Decision within the Council's definition and has been included in the relevant Forward Plan**

**REPORT OF THE EXECUTIVE  
DIRECTOR OF PLACE  
TO CABINET ON 28 NOVEMBER 2018**

**BARNSELY RAIL VISION 2018 KEY MESSAGES**

**1. PURPOSE OF REPORT**

- 1.1 To seek approval of the Barnsley Rail Vision 2018 Key Messages document which summarises the 'asks' requested from the key rail sector delivery partners Network Rail, Transport for the North, SYPT, SCR Combined Authority and Northern Rail as the Train Operating Company providing Barnsley's passenger rail services. The Barnsley Rail Vision Key Messages includes supporting statements from these bodies and also welcome support from Association of Community Rail Partnerships and the Penistone Line Partnership.

**2. RECOMMENDATIONS**

- 2.1 **That Cabinet endorses the Barnsley Rail Vision Key Messages Document.**
- 2.2 **That the Key Messages Document is adopted as summarily describing Barnsley MBC's 'asks' of the various partner organisations.**

**3. INTRODUCTION**

- 3.1 The high levels of economic and housing growth forecast for Sheffield and Leeds City Regions and the associated challenges to the transport sector including the weakness of the Barnsley rail 'offer' in 2014 prompted the appointment of Arup consultants to undertake the Barnsley Rail Vision study covering the period 2015-2029 <https://www.barnsley.gov.uk/media/4616/eb67-barnsley-rail-vision-exec-summary-april-2015.pdf>
- 3.2 However, since the vision was published, a number of key developments have occurred which require an update to the Barnsley Rail Vision 2015. In particular;
- the HS2 route proposals have been revised with major route and station revisions and incorporating
    - i. a main route - northwards from the West Midlands following the M42, M1 and M18 motorways until north of the M18 Bramley junction heading north-westward to Leeds and including a commitment to study the feasibility of incorporating a parkway station to serve South Yorkshire.
    - ii. a southern spur route – northwards from the East Midlands HS2 hub at Toton before branching north westward on a new line to connect to the existing Midland Main Line south of Chesterfield and serve Chesterfield and Sheffield Midland

- iii. HS2 Growth Strategies - are being progressed by both Sheffield and Leeds City region's which will make provision for strategic and local connectivity to support the economic and housing growth prompted by HS2
- Transport for the North-a sub-national transport body- has been established and is progressing a Strategic Transport Plan to promote significant and early improvement in national and North of England rail infrastructure and services including a Northern Powerhouse Rail (NPR) proposition linking identified Core Cities (e.g. Sheffield-Leeds, Sheffield-Hull) and Other Significant Economic Centres (such as Barnsley Dearne Valley – 10th most populous Built Up Area in Northern Powerhouse economy) , which will impact upon railway infrastructure and services in Barnsley and wider South Yorkshire;
- In April 2016, the Northern Rail franchise was awarded to Arriva Rail North, this franchise will run until 2025. Since taking over the franchise, Arriva Rail North have declared their willingness for improvements across the Northern Rail sector;
- Sheffield City Region has been progressing its 'growth' strategy including support for enhanced rail access to Doncaster Sheffield airport and
- The Barnsley Local Plan has been advancing to adoption and through its' deliverable growth proposals is able to offer planning support to promoting improvement in Barnsley's rail offer.

3.5 In 2017 Pell Frischmann were therefore commissioned to undertake the review and working in partnership with officers of the Council and relevant stakeholders they produced an Update Study Technical Note in February 2018 with a Key Messages document following in the summer. The Key Messages including the attributed supporting statements and 'asks' have been subject to consultation with partner organisations.

#### **4. PROPOSAL AND JUSTIFICATION**

- 4.1 The process of formulating the vision resulted in meaningful engagement with all stakeholders and partners. This ensured all parties had a good grasp of the key challenges and opportunities available on the sections of the rail network that pass through the borough as well as the strategic gaps that exist, in part due to previous rationalisations particularly in the 1980's.
- 4.3 The conditional outputs contained in the 2015 Rail Vision were designed to articulate a realistic vision for the future rather than a final recommended project or scheme and were conditional on affordability and a value for money business case being determined. The idea of this was to lend credibility to the Rail Vision, setting it apart from simply being a 'wishlist' of schemes and interventions. This approach was entirely justified at the time given the lack of commitment from the then Coalition Government to invest in rail network infrastructure across the north of England but the context has since changed such that it is now considered necessary to increase the level of aspiration within the Rail Vision.
- 4.4 As well as being more aspirational, it is considered that the Vision would benefit from being broken up into two main documents these being a detailed, evidence-based Technical Note and a much shorter key messages document that is more suitable for promoting the Vision.

4.5 Having reviewed the conditional outputs in the 2015 rail vision and established the changes that have occurred since the 2015 vision was published it has been decided to consolidate the number of route packages/corridors down to 3, these being:

- Hallam Line (includes links to 5 Towns)
- Dearne Valley Line
- East/West Connectivity (includes Penistone Line as well as Barnsley to Rotherham, Doncaster, Dearne Valley and Robin Hood Airport)

The reason for this was because these encompass the majority of the original conditional outputs, better incorporate the most recent proposals in respect of HS2 Phase 2b and the HS2 parkway proposals, reflect the revised land use plans and help Barnsley MBC to focus the technical work and lobbying needed to promote the delivery of the vision.

4.6 The Key Messages Document has been structured to include endorsement from key political figures and stakeholders at the outset before going on to summarise the main challenges, opportunities and assets with key diagrams articulating these opportunities and assets in a user friendly manner. It goes on to set out the potential economic gain of connecting Barnsley more effectively with the inter-city rail network and the “fit” with Transport for the North’s vision of “A thriving North of England, where modern transport connections drive economic growth, and support an excellent quality of life”.

4.7 The Key Messages Document concludes with a series of “Asks”, which are potential key outcomes for delivery partners and comprise of the following:

- Barnsley Station –removal of the Jumble Lane level crossing and the resultant opportunity for station reconfiguration nearer to Barnsley Town Centre.
- Deliver the Leeds-Sheffield Hallam line journey speed improvements to place Barnsley on the inter-city rail network map.
- HS2 phase 2 eastern leg –confirmed provision of the HS2 South Yorkshire Parkway station on the main HS2 eastern leg.
- Inclusion of the Northern Powerhouse Tail NPR (Sheffield to Leeds and possibly part of Sheffield to Hull) including a new Dearne Valley Parkway Station.
- Provide eastward connection from the Dearne Valley line to the East Coast Mainline (ECML) giving access to Doncaster and the Doncaster Sheffield Airport by using the ECML to Doncaster and the Doncaster-Lincoln line out of Doncaster to the proposed Doncaster Sheffield Airport Community Rail station.
- Barnsley services to be included in those having the new Class 195 and other high quality rolling stock.
- Improvements to station facilities and environs, including enhanced connections at Wombwell and Darton, improved parking facilities at Penistone and alternatives to existing steps at Wombwell and Elsecar.
- Improvements to connectivity – increase in frequency throughout the network, specifically the introduction of 2 trains per hour between Huddersfield and Barnsley alongside increasing the destinations served by the Barnsley network and levels of service in the peak hours and weekends.
- Community Rail – Explore with community rail partners the potential for reinstatement of passenger services on the former North Midland line from West

Green to Wakefield and negotiate full support of DfT to local community rail partnerships when the soon expected future national Community Rail Strategy is confirmed.

- Improved links to Rotherham and Doncaster.
- Promote mass transit routes between Barnsley and Doncaster and Sheffield and Penistone (via Deepcar).

4.8 This list of asks comprises of some realistic and deliverable proposals and a number of strategic but challenging aspirations. These have been drawn up with an understanding of current constraints including the cost and lead in times for delivering infrastructure and service enhancements on the rail network as well as recognising that the Council itself has limited influence. Ultimately, however, it is considered that the vision has to be more aspirational than the previous iteration and that the Key Messages Document, underpinned by the evidence-based Technical Note, represents the best way of articulating our vision to delivery partners.

## **5. CONSIDERATION OF ALTERNATIVE APPROACHES**

5.1 A number of alternatives were considered including:

- Retaining the same format as the 2015 Rail Vision but updating the route packages Retaining the route packages from the 2015 Rail Vision but changing the format of the document
- Changing the format and route packages but producing a less aspirational series of asks.
- Not producing an update

5.2 Each of these was discounted on the basis that there is a clear need to update the Rail Vision and on doing so, to produce a more user friendly version that can be used to better promote an aspirational vision that ties in with HS2 opportunities and Transport for the North's Northern Powerhouse Rail and strategic local connectivity vision.

## **6. IMPLICATIONS FOR LOCAL PEOPLE/SERVICE USERS**

6.1 There are no immediate, direct implications for local people and service users but, over the long-term, if partners allocate resources to deliver the asks the impact on connectivity would be transformational.

## **7. FINANCIAL IMPLICATIONS**

7.1 There are no direct financial implications arising from this report.

## **8. EMPLOYEE IMPLICATIONS**

8.1 There are no direct employee implications arising from this report.

## **9. LEGAL IMPLICATIONS**

9.1 There are no direct legal implications arising from this report.

## **10. CUSTOMER AND DIGITAL IMPLICATIONS**

- 10.1 There are no direct customer and digital implications arising from this report.

## **11. COMMUNICATIONS IMPLICATIONS**

- 11.1 There are no direct communications implications arising from this report although it is intended that the Rail Vision will be widely publicised once adopted.

## **12. CONSULTATIONS**

- 12.1 The Rail Vision has been worked up in consultation with internal and external stakeholders.

## **13. THE CORPORATE PLAN AND THE COUNCIL'S PERFORMANCE MANAGEMENT FRAMEWORK**

- 13.1 There are no direct performance management implications arising from the report but, if delivered, the ask within the Rail Vision would significantly contribute to each of the three corporate priorities.

## **14. PROMOTING EQUALITY, DIVERSITY AND SOCIAL INCLUSION**

- 14.1 The vision proposes to dramatically increase public transport connectivity which would have the potential to demonstrably improve social inclusion.

## **15. TACKLING THE IMPACT OF POVERTY**

- 15.1 The vision proposes to dramatically increase public transport connectivity which would have the potential to demonstrably improve local economic performance. In time this would help to tackle poverty and its impacts.

## **16. TACKLING HEALTH INEQUALITIES**

- 16.1 The vision proposes to dramatically increase public transport connectivity which would have the potential to increase rail mode share reducing the number of vehicles on the road and improving air quality. Should the asks be realised there would also be the potential to align active travel initiatives. In time a combination of the above would help to tackle health inequalities.

## **17. REDUCTION OF CRIME AND DISORDER**

- 17.1 There are no direct crime and disorder implications arising from this report.

## **18. RISK MANAGEMENT ISSUES**

- 18.1 There are no direct risk management issues arising from the report other than potential reputational harm arising from the “asks” not being delivered over the longer-term. However, there would be more significant consequences associated with not being aspirational enough and therefore missing out on the potentially transformational benefits.

## **19. HEALTH, SAFETY AND EMERGENCY RESILIENCE ISSUES**

- 19.1 There are no direct health, safety and emergency resilience issues arising from this report.

## **20. COMPATIBILITY WITH THE EUROPEAN CONVENTION ON HUMAN RIGHTS**

- 20.1 There are no human rights compatibility issues arising from this report.

## **21. CONSERVATION OF BIODIVERSITY**

- 21.1 There are no direct biodiversity issues arising from this report but should any of the asks progress the feasibility, business case and detailed design stage then biodiversity implications would need to be considered.

## **22. LIST OF APPENDICES**

Appendix 1: Barnsley Rail Vision 2018 Draft Key Messages

**Report author:** Joe Jenkinson

Financial Implications/Consultation



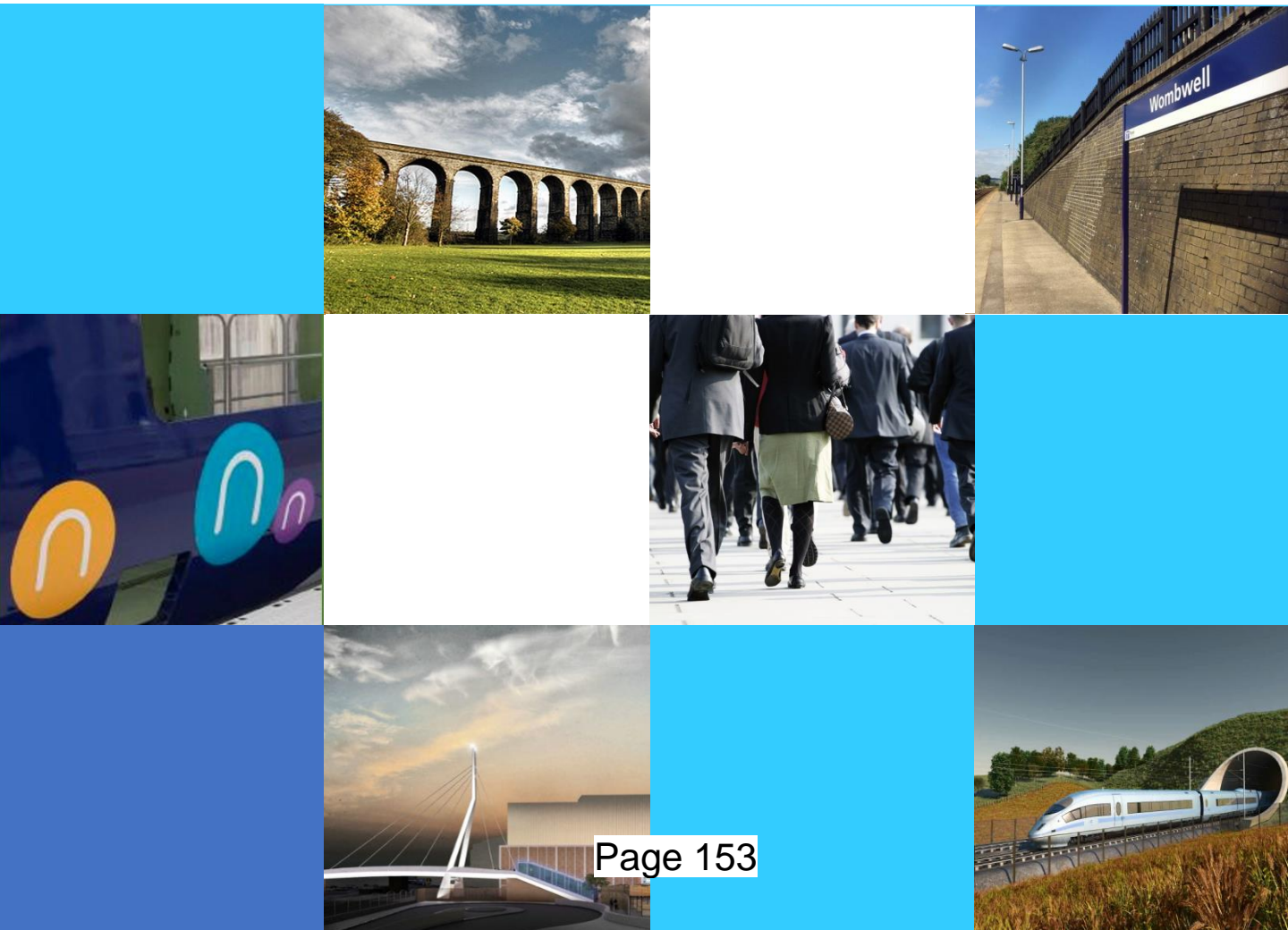
.....  
(To be signed by senior Financial Services officer)

# Barnsley Rail Vision

2018 to 2033

*Getting Barnsley on Track*

## Key Messages



# Foreword

The 1980's and earlier rail rationalisations were particularly savage in disconnecting Barnsley Dearne Valley and the former coalfield communities of South East Wakefield and the 'Five towns' from the direct inter-city and inter-regional rail network. This had the further consequence of those communities being marginalised by subsequent rail investment.

Today Barnsley Dearne Valley passengers experience poor rolling stock deployed on routes with low line-speeds and journey times that compare poorly against car travel.

The Barnsley Rail Vision is welcomed as setting out a strategy for re-connecting Barnsley and its neighbouring Wakefield and Kirklees communities more directly to inter-city and inter-regional rail services. Delivering the vision will enable the Barnsley Dearne Valley economy – *10<sup>th</sup> most populous built up area in the Northern Powerhouse* – deliver its full potential to both Sheffield and Leeds City Regions and the Sheffield-Barnsley-Wakefield-Leeds growth corridor.

We look forward to promoting to key stakeholders full awareness of the rail vision and its importance to the national and sub-national economy and urging them to ensure inclusion of its aspirations in their own infrastructure and operational investment strategies.

In particular HS2, Northern Powerhouse Rail, Network Rail and inter-city/inter-regional franchise investment strategies must provide excellent, high quality services linking Barnsley Dearne Valley and its Wakefield and Kirklees neighbouring communities and into the national high speed networks.

## Dan Jarvis MBE MP, Mayor of the Sheffield City Region

Barnsley, its Dearne Valley and western rural communities all have a place in the Barnsley Rail Vision. I look forward to working with Mayor Jarvis and other partners in promoting the vision.

In Barnsley town centre the new bridge replacing the Jumble Lane level crossing brings transport and Barnsley Town Centre closer together. We also aspire to excellent station facilities and enhanced connectivity to regional and national services that fit with our aspirations for faster and more attractive local services supported by improved station facilities that are attractive to everyone. This station and service enhancement will further raise the appeal of Barnsley town centre to existing and new investors so as to further stimulate the economy and cultural offer of the town centre and the borough as a whole.

The emerging HS2 and Northern Powerhouse Rail proposals offer the prospect of new parkway stations, with services giving excellent connectivity to high speed inter-city and high quality local services. The rail vision supports the potential extension of Community Rail Partnership activities within the borough and could enable early wins through enhanced services, improved station facilities and community cohesion.

## Sir Stephen Houghton, Leader of Barnsley Council



# Stakeholders



As the owner and operator of Britain's railway infrastructure we welcome the approach set out in the Barnsley Rail Vision to work with Network Rail to identify opportunities to develop enhancements on the back of renewals planned for Control Period 6 utilising third party funding sources which may be available.



Transport for the North is finalising its' Strategic Transport Plan supporting rail investment strategies with its Partners. The Barnsley Rail Vision is welcomed as a valuable input to those processes. Transport for the North look forward to working with Mayor Jarvis and Councillor Sir Stephen Houghton to identify mutually supportive proposals.



SYPTe welcomes and endorses the principles of the Barnsley Rail Vision and its contribution to make travelling in and to Barnsley and South Yorkshire by public transport the preferred choice. SYPTe looks forward to continued partnership working to take forward both the infrastructure and operational aspirations that will support the South Yorkshire economy.



Northern Rail welcomes the Barnsley Rail Vision and looks forward to working in partnership to improve the rail offer to Barnsley residents, and its neighbouring communities through high quality and attractive services.

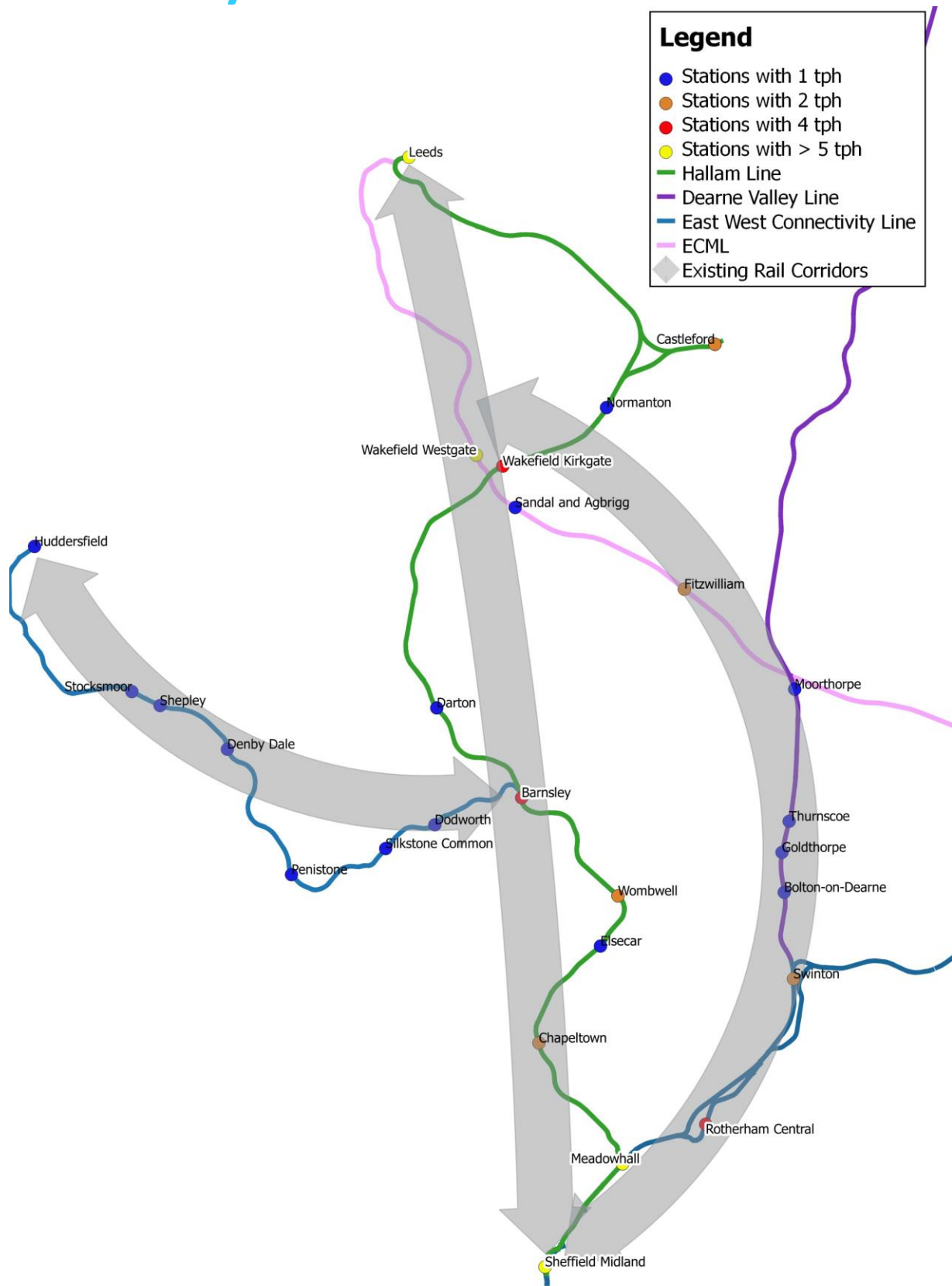


Acorp are pleased to endorse the Barnsley Rail Vision. The Penistone Line Partnership, having just celebrated its 25th Anniversary is looking forward to the next 25 years, and welcomes the Barnsley Rail Vision. It looks forward to working with Barnsley Council and other partners to expand the Penistone Line Partnership. We will also continue to promote local attractions such as the Elsecar Heritage Centre, Elsecar Heritage Railway etc and will also provide a 'touchpoint' for community engagement that not only promotes rail use but also community and individual well-being in an inclusive way to residents of Community Rail Partnership settlements. We seek to exploit all Community Rail Partnership opportunities once the DfT Community Rail Strategy is published.



West Yorkshire Combined Authority looks forward to working with Barnsley Metropolitan Council and South Yorkshire partners to realise the full potential of the rail network. HS2 and Northern Powerhouse Rail, together with ongoing investment in our local networks will create opportunities to better connect communities across West and South Yorkshire. Our shared rail geography means we will continue to work in partnership on realising these opportunities.

# Barnsley's Current Rail Network



## Our 'Challenges'

- Connecting Barnsley to high speed, inter-city and inter-regional rail networks
- Making rail more attractive to more people
- Connectivity to Doncaster Sheffield Airport and associated economic cluster
- Improving Public Transport links between Barnsley and neighbouring City Region centres to make Public Transport the preferred way to travel
- Making stations attractive and inclusive



## Our 'Assets'

- The heart of the Leeds – Sheffield Corridor
- Existing rail routes passing through Barnsley borough and Barnsley Dearne Valley
- Infrastructure with potential capacity to support more services

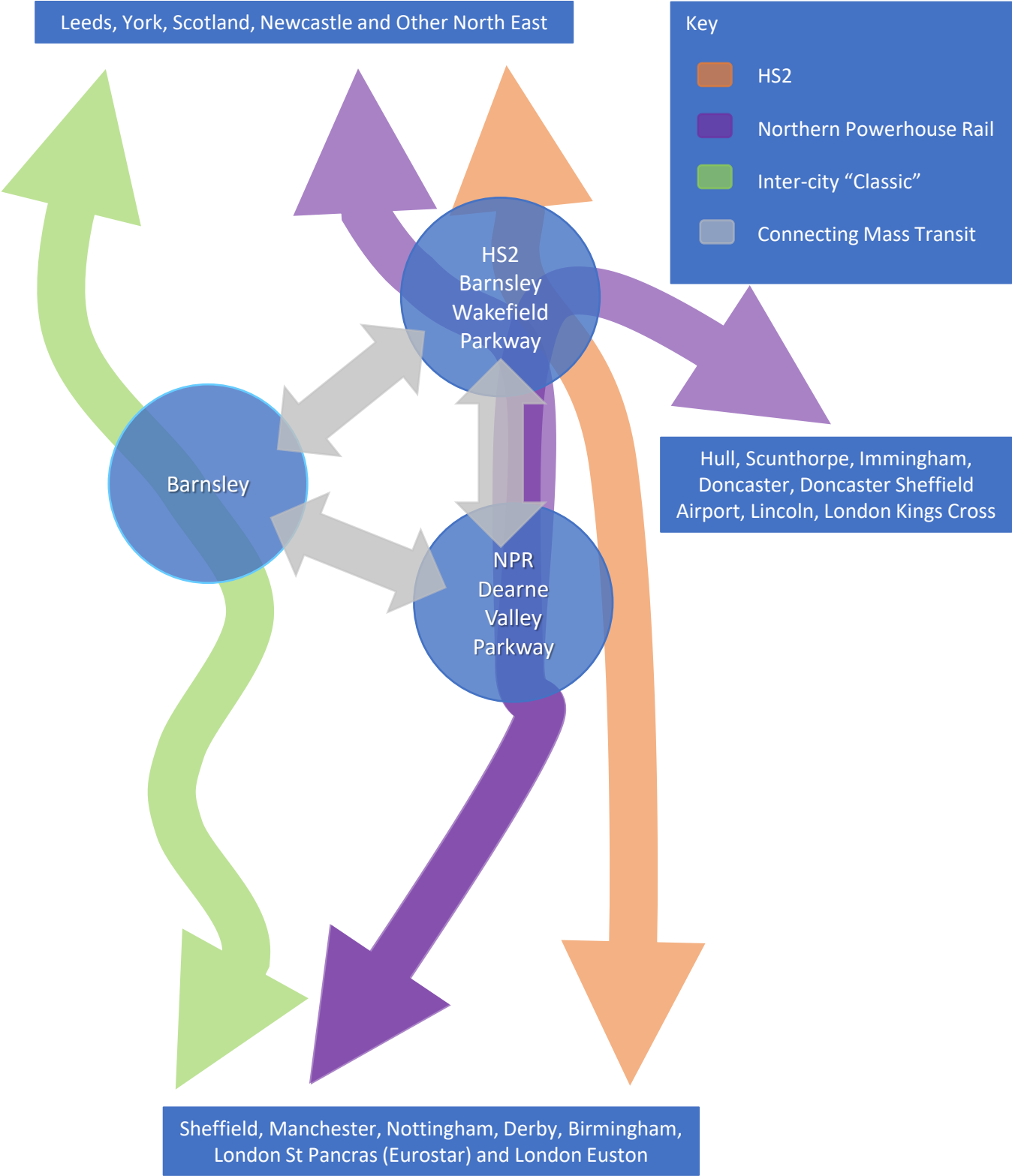


## Our 'Opportunities'

- Station facility and access improvements
- HS2 mainline Parkway Station connecting Barnsley to high speed services
- Improved connectivity to existing and proposed rail routes and air/rail/road interchanges
- Encourage public transport use by integrated ticketing and fares and coordination of bus and rail services at interchange stations
- Effective engagement with key stakeholders to ensure investments benefit Barnsley businesses and residents
- Partnership working to increase the number of destinations served by Barnsley stations



# Barnsley’s Transformed Inter-city and High Speed Stations Offer



# Transforming Barnsley's Rail Network

## Station Potential

### Barnsley's Gateway Stations and their role in Transforming Barnsley and its Rail Network

Barnsley MBC through its Rail Vision has the opportunity to promote Barnsley, HS2 Barnsley Wakefield Parkway and Northern Powerhouse Rail (NPR) Dearne Valley Parkway stations as Barnsley Dearne Valley gateways on inter-city franchise, HS2 and NPR networks. As gateways these stations would also act as strong community and economic hubs for the Barnsley Dearne Valley built up area serving the tenth most populous built up area in the NPR economy and second most populous in the Sheffield City Region economy. The three stations are in the Barnsley Local Plan Accessibility Improvement Zone which is the focus for transport improvements and development and recognised in recent Leeds City Region and Sheffield City Region transport strategies. The stations and Barnsley communities could each be served by connecting mass transit to give an integrated inter-city /high speed rail offer.

#### Barnsley Station

Barnsley town centre is a key regeneration focus for the borough and city region. The interchange, including the railway station, lies immediately adjacent to Jumble Lane level crossing and the Glassworks development. The level crossing is to be replaced by a pedestrian and cycle friendly bridge. This presents an opportunity to explore not only delivering currently identified enhancements but also better integration with the regenerated town centre and potential platform extensions to support an improved 'classic network' inter-city service offer.



#### HS2 Barnsley Wakefield Parkway

One of the options being considered for the South Yorkshire HS2 Parkway Station is in the Brierley-Hemsworth vicinity. If delivered, this station will offer a step change in **high speed** rail travel being available to key inter-city destinations from Urban Barnsley businesses and attractions. Barnsley station by not being on the high speed rail network, although able to offer an improved inter-city rail offer as above, is unable to deliver **high speed** services



#### NPR Dearne Valley Parkway

The 'Clayton' touchpoint between the main HS2 eastern leg and an improved Dearne Valley Line as the northern spur of HS2 'classic' from Sheffield to Leeds delivers the NPR objective of improved Sheffield-Leeds services. An NPR station on the improved Dearne Valley Line offers potential for such a station to offer NPR/ inter-city franchise services. During the Barnsley Local Plan Period up to 2033, a number of allocated housing and employment sites are expected to be developed in the Dearne Valley which will only increase demand for rail travel, particularly to Sheffield and Leeds. Creation of a Dearne Valley NPR Parkway station would support NPR and inter-city opportunities to support economic growth and stimulate housing opportunities as well as providing improved connectivity regionally and sub-nationally. This would be supported by good access routes.



# Transforming Barnsley’s Rail Network

## Rail Services

### Station Enhancements

The Borough of Barnsley currently benefits from having several stations on routes between Sheffield and Leeds as well as between Sheffield and Huddersfield. A package of enhancements at these stations will encourage rail travel which supports more frequent services, new rolling stock and line speed improvements.



### Road Access

Barnsley is located at the centre of a key motorway box including the M1, M62, A1(M) and M18. These major roads provide an extensive catchment area for parkway stations. It is essential that all proposed parkway interventions have supporting major road access to minimise impact on local roads and provide for onward travel.



### Potential Growth and Community / Co-operative Rail

In addition to the catchment by road, there is also potential for passenger growth from sites allocated in the Local Plan for both housing and employment. During the Local Plan Period up to 2033 it is envisaged that 20,000 new homes will be constructed and 290ha of employment land developed throughout the Barnsley borough and it is our aspiration to make Public Transport the preferred transport mode.

Penistone Line Partnership have confirmed their willingness to extend their active involvement beyond Barnsley station to Elsecar.

# Transforming Barnsley's Rail Network

## Rail Infrastructure

### Rail Connections

There are a number of major rail routes that pass through the borough. However, Barnsley-wide connectivity is fragmented. In particular, there is currently no connection from the Barnsley Dearne Valley stations and the East Coast Main Line heading south towards Doncaster.

Mitigating this lack of local and regional connectivity by way of targeted strategic and local connections needs to be given priority in order to secure and sustain delivery of the economic and housing growth potential of Barnsley Dearne Valley.

### Re-instated Rail Lines

In order to offer a well-connected Barnsley and South Yorkshire, opportunities exist to re-deploy disused rail infrastructure to support both passengers and freight. Additionally, there are also locations on the network that may benefit from having previous lines re-instated. For example, connections between the northern section of the Dearne Valley Line and Mexborough and the connection between Penistone and Deepcar could support local, regional and sub-national connectivity as well as network efficiencies.

### Enhancements to Existing Infrastructure

Working with Network Rail to identify other opportunities to develop enhancements. This will allow a coordinated approach to renewals and delivering enhancements taking cognisance of the Barnsley Rail Vision and additional third party funding sources which may be available.



# Key Messages

The 'gain' to the UK and Northern Powerhouse, as well as the Sheffield and Leeds City Region economies through re-connecting Barnsley coherently and effectively; and



The 'fit' of the Barnsley economic and housing potential with the national and City Regional strategies along the Sheffield – Barnsley – Wakefield - Leeds corridor.



# The ‘Gain’

The ‘Gain’ to the economy with Barnsley re-connected to the inter-regional rail network:

Barnsley Dearne Valley Today ...

02<sup>nd</sup> 

Most populous area in  
Sheffield City Region

10<sup>th</sup> 

Most populous area in  
Northern Powerhouse



.... Barnsley by 2033

 20,000  
New Homes

+ 220<sup>ha</sup>  
New  
Employment  
Land



# The 'Fit'

The Barnsley Rail Vision (2018 to 2033) fits with Transport for the North's (TFN) vision to achieve:

'A thriving North of England, where modern transport connections drive economic growth and support an excellent quality of life.'

The Vision is also aligned with TFN's Long Term Rail Strategy, which identifies the following opportunities:

**Connectivity** Improvement in train services to link places people want to travel, and provide better connections and service frequency.

**Capacity** Providing more space for passengers and more rail track to allow more trains

**Customers** Meeting the needs and expectations of customers (freight and passengers).

**Communities** Involve and Integrate with local communities.

**Cost-effectiveness** Support better ways of working and continue improving financial returns through train operators.

# Our 'Asks' for our delivery partners:

Delivery  
Partners

**Barnsley Station** – Opportunity to improve connectivity with the removal of the severance from Jumble Lane Level Crossing to improve the passenger experience and integrate holistically with the town centre.



**Deliver the Leeds-Sheffield Hallam line journey time improvements**



**HS2 phase 2 eastern leg – confirmed provision of the HS2 South Yorkshire Parkway station on the main HS2 eastern leg**

**HS2**

**Inclusion of the Northern Powerhouse Rail (Sheffield to Leeds and Sheffield to Hull) including a new Dearne Valley Parkway Station**



**New eastward connectivity from the Dearne Valley line to the ECML giving access to Doncaster and the Doncaster Sheffield Airport**



**Barnsley services to be included in those having the new Class 195 and other high quality rolling stock.**



# Our 'Asks' for our delivery partners:

Delivery  
Partners

**Improvements to station facilities and environs.** To include enhanced connections at Wombwell and Darton stations, improved parking facilities at Penistone station and alternatives to existing steps at Wombwell and Elsecar stations.



**Improvements to connectivity** - Increase in frequency throughout the network, specifically the introduction of 2tph between Huddersfield and Barnsley alongside increasing the destinations served by the Barnsley network and the levels of service in the peak hours and weekends.



**Community Rail and Co-operatives** – Explore with community rail partners the potential for reinstatement of passenger services on the former North Midland line from West Green to Wakefield and negotiate full support of DfT to local community rail partnerships when the soon expected future national Community Rail Strategy is confirmed.



**Improve links to Rotherham and Doncaster**



**Promote Mass Transit routes between Barnsley and Doncaster and Sheffield and Penistone (via Deepcar)**



# Barnsley’s Transformed Rail Network

## City Region and Inter-regional Network 2033

“By 2033 Barnsley will be connected to direct rail services on the high speed and inter-city networks and have new rail infrastructure to link key locations within the City Region together with new and enhanced stations to support better quality and more frequent rail services.”

